

**Charter Township of Plymouth
Wayne County, Michigan**

**Comprehensive Annual Financial Report
for the Fiscal Year Ended
December 31, 2010**

Prepared by the Charter Township of Plymouth

Charter Township of Plymouth

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June 24, 2011

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

With this letter, we formally transmit the Charter Township of Plymouth, Michigan's (the "Township") Comprehensive Annual Financial Report (CAFR) for the 2010 fiscal year. This report has been prepared pursuant to, and in compliance with State of Michigan statutes that require the Township to publish within six months of the close of the fiscal year a complete set of financial statements in compliance with accounting principles generally accepted in the United States of America.

The financial statements have been prepared by the treasurer's department for the purpose of disclosing the Township's financial condition to its citizens, elected officials, businesses, intergovernmental partners, and other interested parties. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established. In maintaining and improving the Township's accounting and financial reporting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable assurance regarding (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) reliability of financial records for preparing financial statements and maintaining accountability of Township assets. The concept of reasonable assurance recognizes that (1) the cost of the control should not exceed the benefits likely to be derived and (2) the valuation of the costs and benefits requires estimates and judgments by management. Internal accounting controls will not provide absolute assurance.

This letter is designed to introduce the financial report and provide information that would be useful in assessing the Township's financial condition. In addition, the financial statements include a narrative introduction, overview, and analysis in the form of a management's discussion and analysis (MD&A) which should be read in conjunction with this letter.

The Charter Township of Plymouth

The Charter Township of Plymouth, located in western Wayne County in southeastern Michigan along the high technology corridor of I-275 and M-14, finds itself strategically situated approximately halfway between downtown Detroit and the city of Ann Arbor. It currently occupies approximately 16.8 square miles and serves a population of 27,532. Plymouth Township prides itself with having one of the lowest overall tax rates in southeastern Michigan while providing necessary quality of life services citizens and businesses desire and demand.

The Charter Township of Plymouth operates under the township form of government. Policy making and legislative authority are vested with a board of trustees which consists of seven elected members: a full-time supervisor, treasurer, and clerk along with four part-time trustees. The supervisor is the chief administrative and executive officer of the Township. They all serve four-year terms with elections coinciding with the United States presidential elections.

Public Facilities

The Township operates from a 53,000 square foot complex that houses its government, police, and fire operations. It also has a 26,000 square foot complex that houses its Department of Public Services equipment.

Component Units and Joint Ventures

The Charter Township of Plymouth includes in its financial statements two discretely presented component units. They are the Downtown Development Authority and the Brownfield Redevelopment Authority. The Downtown Development Authority captures incremental tax revenue that is used for improvement within the district along Ann Arbor Road. The Brownfield Redevelopment Authority captures incremental tax revenue that is used for environmental remediation at approved sites throughout the Township. Additional information regarding these component units can be found in the notes to the financial statements (see Note I).

The Township also participates in two joint ventures, the 35th District Court and the Western Township Utilities Authority. The Township's participation in these joint ventures is recognized in the Township's financial statements. Additional information regarding these component units can be found in the notes to the financial statements (see Note I).

Budgetary and Accounting Controls

The Charter Township of Plymouth board of trustees adopts an annual budget in accordance with the State of Michigan Uniform Budgeting Act, P.A. 621 of 1978. The Township's fiscal year is January through December. The annual budget is adopted by December 31 for the subsequent year. The Township board of trustees adopts appropriations at the activity level for the General Fund and at the fund level for all other budgeted funds. The budget is prepared by fund, department, and function basis. Michigan law requires expenditures to be within budget at this level. Unexpended appropriations lapse at year end. The Township board of trustees must approve all budget amendments made throughout the year.

Local Economy

Major employers located within the community include automobile component suppliers, automobile dealers, food distributors, financial institutions, research, information technology, and educational institutions. During 2010, the Township, with the assistance of Wayne County and the State of Michigan, was able to attract new businesses to the Township to fill unoccupied facilities or expand current facilities of current Township businesses. Thus, a demand for certain residential housing has increased over the last six months of 2010.

Because of the location within the region and types of employers within the community, the Township has experienced unemployment rates well below the state of Michigan's overall rate. Unemployment in the Township was at 3.7 percent for December 2010 compared to 11.1 percent for the state of Michigan. This is primarily the result of citizens within the community being highly trained and educated. Employment levels are expected to increase over the next year due to increased occupancy of industrial and commercial properties.

Long-term Financial Planning

The Township continues to look at a two-year budget projection to project fund balance and changes in major revenue and expenditures. By looking at a two-year projection, the Township has been able to implement expenditure reductions and receive employee concessions from most of its employees (firefighters are the exception). This will allow the Township to maintain most services it currently delivers while maintaining adequate reserves and an AA bond rating.

During the year, the Township continued work on a \$2.15 million water and sewer rehabilitation program which will be completed in 2011. The park maintenance building, which was started in summer 2009, was completed in July 2010 and is currently being used for park and golf operations. Both projects were financed with proceeds from a 2009 bond sale.

Cash Management Policies and Practices

It is the policy of the Township to invest public dollars in a manner that will provide security of the funds while receiving the highest investment return, while conforming to Public Act 20 of 1943 (as amended). Idle cash is invested in money market, certificates of deposit, and pooled accounts.

Due to the dollar amounts of deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. However, in the state of Michigan, municipalities are not required to collateralize or insure bank deposits. Thus, the Township evaluates each financial institution with which Township funds are deposited and assesses the level of risk associated with each institution. Only those institutions with acceptable risk levels are used as depositories.

Risk Management

The Charter Township of Plymouth is a member of the Michigan Municipal Risk Management Authority (MMRMA). The MMRMA is a self-insured association with a membership of approximately 315 State of Michigan local governmental units. It provides risk management, claims administration, legal defense, and reinsurance services for its members. As a member of MMRMA, the Township has liability coverage of up to \$15,000,000 per occurrence. Our self-insured retention for liability is \$100,000 per occurrence. We are actively involved in risk control through supervisory and employee training, facilities inspections, and utilization of the MMRMA risk control staff.

Pension and Other Postemployment Benefits

The Charter Township of Plymouth participates in both defined contribution and defined benefit pension plans that cover substantially all full-time employees. It is required for most employees to contribute to the retirement plan in which they participate. Contributions are based on contractual agreements or policies adopted by the Township. The defined contribution plan is through John Hancock Life Insurance. The defined benefit pension plan, which covers members of the Command Officers of Michigan, Police Officers of Michigan, International Association of Fire Fighters, and three full-time employees of the Township, is with the Michigan Municipal Employees' Retirement System (MMERS). Required contributions are determined as a part of an annual actuarial valuation. As of December 31, 2010, the ratio of present assets to actuarial accrued liabilities is presented in Note 10 of the notes to the financial statements. The Charter Township of Plymouth also provides postretirement healthcare benefits for certain retirees and their dependents. As of the end of the current fiscal year, there were 28 retired employees receiving these benefits. Additional information pertaining to the Township's pension and post-employment benefits can be found in Notes 9, 10, and 11 of the notes to the financial statements.

Independent Audit

The Township's financial statements have been audited by Plante & Moran, PLLC. The purpose of an independent audit is to provide reasonable assurance that the financial statements are free of material misrepresentation. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and estimates made by management; and evaluating the overall financial statement presentation. The audit concluded that there was a reasonable basis for rendering an "unqualified opinion" on the Charter Township of Plymouth's financial statements for the 2010 calendar year.

This is the best opinion an auditor can give on financial statements they have audited.

The independent auditor's report is located at the front of the financial section of the Charter Township of Plymouth's Comprehensive Annual Financial Report.

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

June 24, 2011

Acknowledgments

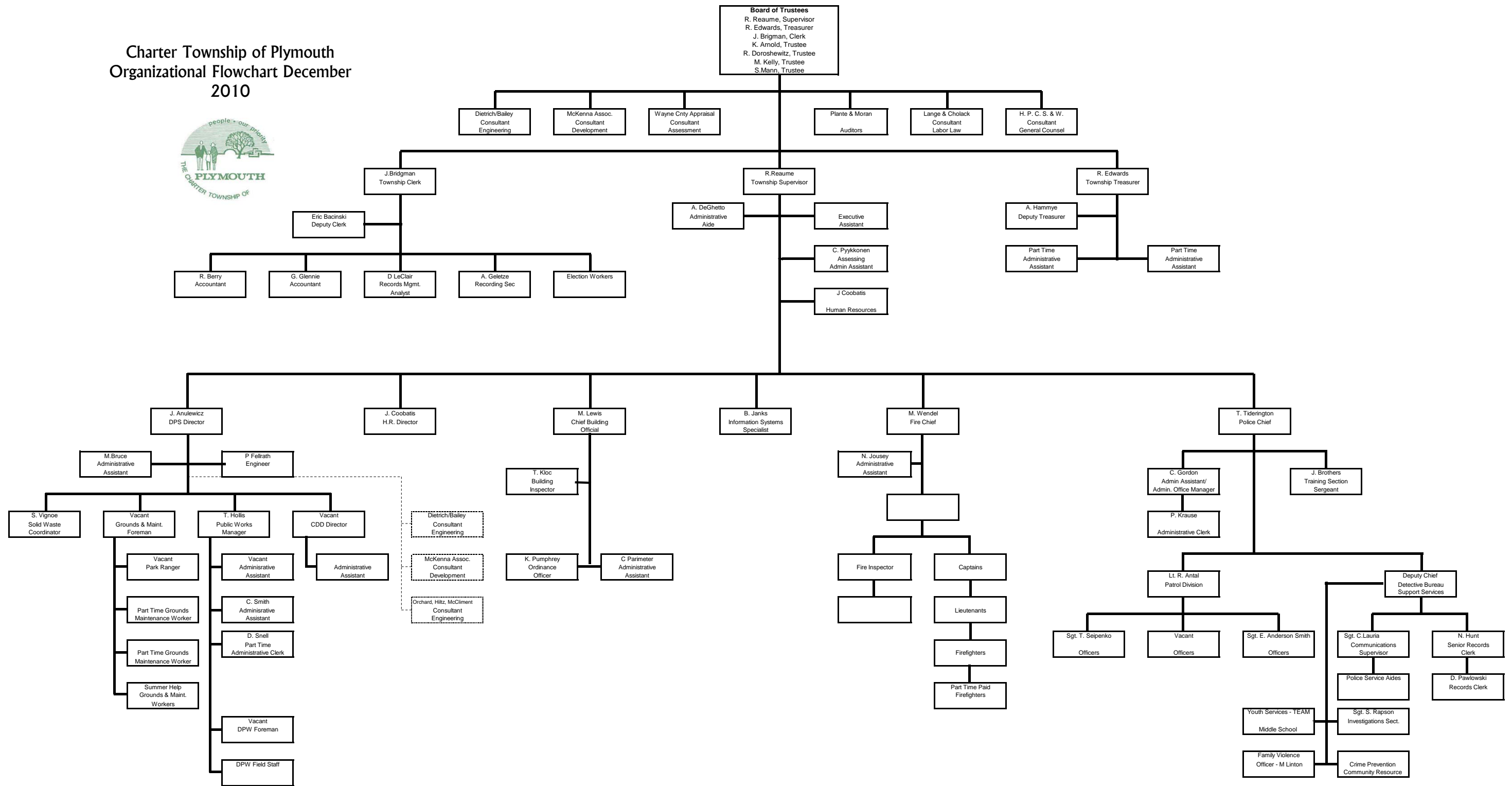
The preparation of this report could not have been accomplished without the professional, efficient, and dedicated services of the treasurer's department and the various department heads and employees who contributed and assisted in its preparation. I wish to thank each one of you for your support of the Township's financial operations.

Sincerely,

A handwritten signature in black ink that reads "Ron Edwards". The signature is written in a cursive style with a large, prominent initial "R".

Ron Edwards
Treasurer

Charter Township of Plymouth
Organizational Flowchart December
2010



Charter Township of Plymouth

List of Principal Officials

Supervisor's Office

Supervisor	Richard Reaume
Human Resources Director	Joann Coobatis

Treasurer's Office

Treasurer	Ron Edwards
Deputy Treasurer	Amy Hammye

Clerk's Office

Clerk	Joseph Bridgman
Deputy Clerk	Eric Bacinski

Building Department

Mark Lewis

Fire Department

Fire Chief	Mark Wendel
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Information Services

Robert Janks

Public Services Division

Director of Public Works	Patrick Fellrath
Department of Public Works and Parks	Tony Hollis
Solid Waste/Recreation Coordinator	Susan Vignoe

Police Department

Police Chief	Tom Tiderington
Deputy Police Chief	Vacant

Charter Township of Plymouth

Summary of Personnel Positions December 31, 2010

	<u>Full-time</u>	<u>Part-time</u>
Supervisor's Office	2	-
Human Resources	1	-
Information Services	1	1
Assessing	1	-
Clerk's Office	4	1
Treasurer's Office	1	5
Building Department		
Official's Office	2	-
Ordinance/Inspections	1	1
Facility Maintenance	1	-
Department of Public Services		
Director's Office	3	-
Waste Management	1	-
Community Development	-	1
Public Works	8	-
Parks	-	1
Public Safety		
Fire	24	2
Police	40	-
	<u>90</u>	<u>12</u>
Total employees	<u><u>90</u></u>	<u><u>12</u></u>

Charter Township of Plymouth

Labor Agreements December 31, 2010

Bargaining Unit	Expiration Date	Number of Employees
Command Officers Association of Michigan - Sergeants	12/31/2011	5
Police Officers Association of Michigan - Represents police officers and dispatchers	12/31/2011	28
International Association of Firefighters - Represents firefighters	3/31/2010	22
Technical, Professional, and Officeworkers Association of Michigan Represents administrative assistant, facilities maintenance employees, building inspectors, and ordinance officers	12/31/2012	23
Teamsters - Represents public works employees	12/31/2012	7
Total		<u><u>85</u></u>

Charter Township of Plymouth

Fund Organization Chart December 31, 2010 (Unaudited)

<u>Fund Name</u>	<u>Fund Number</u>
Governmental Funds	
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Independent Auditor's Report

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Plymouth (the "Township") as of and for the year ended December 31, 2010, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Charter Township of Plymouth's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Plymouth as of December 31, 2010 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Plymouth's basic financial statements. The management's discussion and analysis and the major fund budgetary comparison schedules, as identified in the table of contents, are not a required part of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. The introductory section, other supplemental information, and statistical section, as identified in the table of contents, are presented for the purpose of additional analysis and are not required parts of the basic financial statements.

To the Board of Trustees
Charter Township of Plymouth
Wayne County, Michigan

The budgetary comparison schedules, combining balance sheets, and combining statements of revenue, expenditures, and changes in fund balances have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. We have applied certain limited procedures to the management's discussion and analysis, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it. The introductory section and statistical section have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Plante & Moran, PLLC

June 24, 2011

Charter Township of Plymouth

Management's Discussion and Analysis

As management of the Charter Township of Plymouth (the "Township"), we offer readers of the Charter Township of Plymouth's financial statements this narrative overview and analysis of the financial activities of the Charter Township of Plymouth for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information we have furnished in our letter of transmittal which can be found on pages i-v and the Township's financial statements following the management's discussion and analysis (MD&A). All amounts, unless otherwise indicated, are expressed in dollars.

The MD&A is designed to focus on the current year's activities, resulting changes, and currently known facts. The discussion and analysis is designed to (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Township's financial activity, (3) identify changes in the Township's financial position, (4) identify any material deviations from the approved budget, and (5) identify individual fund issues or concerns.

Financial Highlights

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlights for the year ended December 31, 2010:

- At the end of the 2010 fiscal year, the assets of the Charter Township of Plymouth exceeded its liabilities by \$57.2 million. Net assets invested in capital assets (net of depreciation and related debt) account for \$45.2 million or 79 percent of the total. The remaining net assets of approximately \$12.0 million may be used to meet the Township's ongoing obligations to its citizens and creditors.
- The Township maintained its financial rating of AA with Standard and Poor's.
- Property taxes, our largest revenue source, decreased by \$0.4 million from 2009. The decrease is due to falling property values.
- Water and Sewer Fund income for 2010 is \$0.1 million. This was the first year since 2007 that there was a positive result for the fund.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Using this Annual Report

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities provide information about the activities of the Township as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year and whether the taxpayers have funded the full cost of providing government services.

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds. The fiduciary fund statements provide financial information about activities for which the Township acts solely as a trustee or agent for the benefit of those outside of the government.

Governmental Activities

Many of the Township's basic services provided to the community are included here. They are fire/paramedic service, police/dispatch service, parks, building, community development, and general administration. Most of the funding is provided by property taxes, state-shared revenue, charges for service, and agreements.

The following tables show, in a condensed format, the current year's net assets and changes in net assets, compared to the prior two years (rounded to the nearest thousand):

	Governmental Activities				
	2008	2009	2010	Change	Percent Change
Assets					
Current assets	\$ 13,196,000	\$ 12,077,000	\$ 12,202,000	\$ 125,000	1%
Investment in joint venture	-	289,000	198,000	(91,000)	-31%
Capital assets	<u>20,286,000</u>	<u>19,970,000</u>	<u>19,321,000</u>	<u>(649,000)</u>	-3%
Total assets	33,482,000	32,336,000	31,721,000	(615,000)	-2%
Liabilities					
Current liabilities	9,946,000	8,872,000	9,152,000	280,000	3%
Long-term liabilities	<u>11,186,000</u>	<u>13,380,000</u>	<u>13,453,000</u>	<u>73,000</u>	1%
Total liabilities	<u>21,132,000</u>	<u>22,252,000</u>	<u>22,605,000</u>	<u>353,000</u>	2%
Net Assets					
Invested in capital assets -					
Net of related debt	12,960,000	12,633,000	12,198,000	(435,000)	-3%
Restricted	57,000	76,000	138,000	62,000	82%
Unrestricted	<u>(667,000)</u>	<u>(2,625,000)</u>	<u>(3,220,000)</u>	<u>(595,000)</u>	23%
Total net assets	<u>\$ 12,350,000</u>	<u>\$ 10,084,000</u>	<u>\$ 9,116,000</u>	<u>\$ (968,000)</u>	-10%

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

The Township's governmental activities net assets total approximately \$9.1 million. This is a decrease over 2009 of approximately \$1 million. The most significant change in assets and liabilities was due to other postemployment benefits.

	2008	2009	2010	Change from Prior Year	
				in Dollars	Percent
Revenue					
Program revenue:					
Charges for services	\$ 2,203,000	\$ 2,252,000	\$ 2,677,000	\$ 425,000	19%
Operating grants	190,000	672,000	725,000	53,000	8%
General revenue:					
Property taxes	8,113,000	8,052,000	7,631,000	(421,000)	-5%
State-shared revenue	2,070,000	1,785,000	1,749,000	(36,000)	-2%
Investment earnings	319,000	70,000	68,000	(2,000)	-3%
Cable franchise agreement	374,000	451,000	487,000	36,000	8%
(Loss) gain on sale of assets	(21,000)	(3,000)	5,000	8,000	-267%
Total revenue	13,248,000	13,279,000	13,342,000	63,000	0%
Program Expenses					
General government	3,109,000	3,272,000	2,489,000	(783,000)	-24%
Public safety	11,792,000	10,510,000	10,272,000	(238,000)	-2%
Building inspections	472,000	441,000	384,000	(57,000)	-13%
Public works	273,000	303,000	172,000	(131,000)	-43%
Community services	109,000	141,000	33,000	(108,000)	-77%
Planning and zoning	376,000	153,000	183,000	30,000	20%
Parks	462,000	411,000	458,000	47,000	11%
Interest on long-term debt	318,000	315,000	319,000	4,000	1%
Total expenses	16,911,000	15,546,000	14,310,000	(1,236,000)	-8%
Change in Net Assets	\$ (3,663,000)	\$ (2,267,000)	\$ (968,000)	\$ 1,299,000	-57%

The Township's total governmental revenues were \$13.3 million, which were approximately the same as 2009. This was due to a one-time revenue of about \$0.4 million which offset the decline in property taxes.

Expenses decreased during the year primarily due to reduction in general government and police expenditures that were down by \$1.2 million (-8 percent compared to 2009). However, public safety expenses continue to outpace tax revenue raised for these services.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Business-type Activities

The Township's business-type activities consist of the Water and Sewer Fund, Solid Waste Disposal Fund, and Special Assessment Fund. The Township provides water to residents from the Detroit water system. We provide sewage treatment through the Western Townships Utilities Authority, which collects sewage, equalizes it, and sends it to both the Detroit sewage treatment plant and the Ypsilanti Community Utilities Authority sewage treatment plant.

The Solid Waste Disposal Fund was created to account for revenues and expenses for trash collection and recycling programs requiring separate accounting and financing.

The Special Assessment Fund was created to account for revenue and expenses for certain special assessments (road paving and sidewalk repairs) requiring separate accounting and financing.

The following tables show the current year's net assets and changes in net assets, compared to the prior two years (rounded to the nearest thousand):

	Business-type Activities				Percent Change
	2008	2009	2010	Change	
Current assets	\$ 8,466,000	\$ 7,480,000	\$ 7,193,000	\$ (287,000)	-4%
Investment in joint venture	8,360,000	9,109,000	10,001,000	892,000	10%
Capital assets	<u>34,828,000</u>	<u>35,616,000</u>	<u>34,880,000</u>	<u>(736,000)</u>	-2%
Total assets	51,654,000	52,205,000	52,074,000	(131,000)	0%
Current liabilities	836,000	1,626,000	1,380,000	(246,000)	-15%
Long-term liabilities	<u>367,000</u>	<u>2,675,000</u>	<u>2,596,000</u>	<u>(79,000)</u>	-3%
Total liabilities	<u>1,203,000</u>	<u>4,301,000</u>	<u>3,976,000</u>	<u>(325,000)</u>	-8%
Net assets:					
Invested in capital assets -					
Net of related debt	34,828,000	34,582,000	33,048,000	(1,534,000)	-4%
Unrestricted	<u>15,623,000</u>	<u>13,322,000</u>	<u>15,050,000</u>	<u>1,728,000</u>	13%
Total net assets	<u>\$ 50,451,000</u>	<u>\$ 47,904,000</u>	<u>\$ 48,098,000</u>	<u>\$ 194,000</u>	0%

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

The Township's business activities' net assets total \$48.1 million. This is an increase over 2009 of \$0.2 million. The increase is attributable to water and sewer operations.

	2008	2009	2010	Change from Prior Year	
				in Dollars	Percent
Program Revenue					
Charges for services:					
Water and sewer	\$ 10,270,000	\$ 9,972,000	\$ 11,691,000	\$ 1,719,000	17%
Rubbish	1,349,000	1,354,000	1,361,000	7,000	1%
Special assessments	8,000	51,000	57,000	6,000	12%
Capital contributions -					
Water and sewer	255,000	24,000	117,000	93,000	388%
General revenue:					
Interest income	316,000	68,000	65,000	(3,000)	-4%
(Loss) gain on sale of assets	(34,000)	19,000	-	(19,000)	-100%
Total revenue	12,164,000	11,488,000	13,291,000	1,803,000	16%
Program Expenses					
Water and sewer	13,273,000	12,691,000	11,750,000	941,000	7%
Rubbish	1,257,000	1,327,000	1,273,000	54,000	4%
Special assessments	58,000	17,000	74,000	(57,000)	-335%
Total program expenses	14,588,000	14,035,000	13,097,000	(938,000)	-7%
Change in Net Assets	\$ (2,424,000)	\$ (2,547,000)	\$ 194,000	\$ (2,741,000)	108%

In 2010, business-type activities revenue totaled \$13.3 million, an increase of \$1.8 million from 2009. The increases are attributable to an increase in water and sewer revenue of \$1.7 million. Expenses for business-type activities totaled \$13.1 million, showing a decrease from 2009 of \$0.6 million. The decrease is attributable to reduced WTUA expenses.

The Township's Funds

Our analysis of the Township's major funds follows the government-wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Township board creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as specific property tax millages. The Township's major funds for 2010 include the General Fund, the Improvement Revolving Fund, the Water and Sewer Fund, and the Solid Waste Fund.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Governmental Funds

General Fund Budgetary Highlights

Over the course of the year, the Township amended the budget to take into account events during the year. The most significant changes during the year were in public safety costs (up \$0.1 million). Township departments overall stayed below the final amended budget by \$0.8 million, resulting in total expenditures of \$12.2 million. This was a reduction of \$0.6 million compared to 2009.

Improvement Revolving Highlights

The Township amended the budget during the year due to capital outlays. The decline in net assets is due to debt service payments.

Business-type Funds

Water and Sewer Fund

The Water and Sewer Fund experienced a \$0.1 million increase in net assets. The increase is due to a decline in costs associated with the Western Township Utilities Authority.

Capital Asset and Debt Administration

Capital Assets

As of the year end, the Township had \$54.2 million invested in a variety of capital assets, including buildings, fire and police equipment, and water and sewer lines. This represents a reduction from 2009 of approximately \$1.4 million due to asset retirements and depreciation. Roads within the Township are accounted for and maintained by the County of Wayne. A summary of capital assets is presented in Note 5 of the notes to the financial statements.

Debt Outstanding

At the end of the current fiscal year, the Charter Township of Plymouth had total bonded debt outstanding of \$9.2 million. During the year, there was a reduction of \$0.4 million due to debt service payments. The Township issued no new debt during 2010.

A summary of long-term debt is presented in Note 7 of the notes to financial statements.

Charter Township of Plymouth

Management's Discussion and Analysis (Continued)

Economic Factors

The State of Michigan relies on various taxes and fees to provide governmental activities to its citizens. Local governments rely primarily on property taxes and state-shared revenue to provide governmental activities to their citizens. For business-type activities (water and sewer, solid waste disposal, special assessments) and certain governmental activities (permitting, development), the user pays a related fee or charge associated with the service. Due to the economy in Michigan, people are consuming less water and requesting fewer development/building services.

Due to the economic conditions the country has experienced since 2007, property values continue to decline in all groups (residential, commercial, and industrial). The assessed value of property in the Township has declined from \$2.5 billion in 2007 to \$2.0 billion in 2010. The reduction in value of 20 percent has had a major impact on tax revenue. The Township board reacted to the decline in revenue by reducing the budget accordingly. The board has reduced expenditures through attrition of employees, layoffs, and wage and benefit reductions to meet the ongoing economic challenges.

Contacting the Township's Management

The Charter Township of Plymouth's financial statements are designed to provide our citizens, elected officials, taxpayers, customers, and investors with a general overview of the Township's finances and to show the Township's accountability. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Treasurer, Charter Township of Plymouth, 9955 Haggerty Road, Plymouth, MI 48170.

Charter Township of Plymouth

Statement of Net Assets December 31, 2010

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
Assets				
Cash and cash equivalents (Note 3)	\$ 3,630,304	\$ 3,430,593	\$ 7,060,897	\$ 1,391,018
Receivables:				
Property taxes receivable	7,275,158	134,474	7,409,632	626,379
Accounts	-	3,036,763	3,036,763	-
Other receivables	616,391	56,978	673,369	-
Due from other governmental units	415,385	-	415,385	-
Special assessments receivable	-	366,418	366,418	-
Internal balances	169,448	(169,448)	-	-
Prepaid expenses and other assets	95,823	127,583	223,406	-
Restricted assets - Unspent bond proceeds	-	209,764	209,764	-
Investment in joint ventures (Note 1)	198,120	10,001,146	10,199,266	-
Capital assets:				
Assets not subject to depreciation (Note 5)	3,750,661	909,058	4,659,719	-
Assets subject to depreciation (Note 5)	15,570,332	33,970,601	49,540,933	-
Total assets	31,721,622	52,073,930	83,795,552	2,017,397
Liabilities				
Accounts payable	638,002	1,229,022	1,867,024	4,631
Accrued liabilities and other	522,643	19,101	541,744	-
Deferred revenue (Note 4)	7,100,177	47,000	7,147,177	403,717
Noncurrent liabilities:				
Due within one year (Note 7):				
Compensated absences	550,771	45,590	596,361	-
Current portion of long-term debt	340,737	39,645	380,382	-
Due in more than one year:				
Compensated absences	639,189	66,037	705,226	-
Net OPEB obligation - Net of current portion (Note 11)	6,032,117	527,537	6,559,654	-
Long-term debt (Note 7)	6,781,777	2,001,939	8,783,716	-
Total liabilities	22,605,413	3,975,871	26,581,284	408,348
Net Assets				
Invested in capital assets - Net of related debt	12,198,479	33,047,839	45,246,318	-
Restricted for:				
911 communications	115,681	-	115,681	-
Drug enforcement	22,214	-	22,214	-
Unrestricted	(3,220,165)	15,050,220	11,830,055	1,609,049
Total net assets	\$ 9,116,209	\$ 48,098,059	\$ 57,214,268	\$ 1,609,049

The Notes to Financial Statements are an
Integral Part of this Statement.

Charter Township of Plymouth

Functions/Programs	Expenses	Program Revenue		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	\$ 2,488,528	\$ 514,819	\$ -	\$ -
Public safety:				
Police	4,322,490	238,256	178,665	-
Fire	4,848,334	1,027,083	-	-
Building inspections (Note 2)	384,457	455,486	-	-
Dispatching	1,101,460	133,173	441,402	-
Public works	172,363	-	-	-
Community services	33,420	-	99,721	-
Planning and zoning	183,481	308,431	-	-
Parks	458,276	-	5,700	-
Interest on long-term debt	318,701	-	-	-
Total governmental activities	<u>14,311,510</u>	<u>2,677,248</u>	<u>725,488</u>	<u>-</u>
Business-type activities:				
Water and sewer	11,749,883	11,691,216	-	117,407
Special assessments	74,307	57,116	-	-
Rubbish disposal	<u>1,272,388</u>	<u>1,360,603</u>	<u>-</u>	<u>-</u>
Total business-type activities	<u>13,096,578</u>	<u>13,108,935</u>	<u>-</u>	<u>117,407</u>
Total primary government	<u>\$ 27,408,088</u>	<u>\$ 15,786,183</u>	<u>\$ 725,488</u>	<u>\$ 117,407</u>
Component units:				
Downtown Development Authority	\$ 60,700	\$ -	\$ -	\$ -
Brownfield Redevelopment Authority	<u>100,295</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total component units	<u>\$ 160,995</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
General revenue:				
Property taxes				
State-shared revenue				
Investment income				
Cable franchise agreement				
Gain on sale of assets				
Total general revenue				
Change in Net Assets				
Net Assets - Beginning of year				
Net Assets - End of year				

Statement of Activities
Year Ended December 31, 2010

Primary Government			
Governmental Activities	Business-type Activities	Total	Component Units
\$ (1,973,709)	\$ -	\$ (1,973,709)	\$ -
(3,905,569)	-	(3,905,569)	-
(3,821,251)	-	(3,821,251)	-
71,029	-	71,029	-
(526,885)	-	(526,885)	-
(172,363)	-	(172,363)	-
66,301	-	66,301	-
124,950	-	124,950	-
(452,576)	-	(452,576)	-
(318,701)	-	(318,701)	-
(10,908,774)	-	(10,908,774)	-
-	58,740	58,740	-
-	(17,191)	(17,191)	-
-	88,215	88,215	-
-	129,764	129,764	-
(10,908,774)	129,764	(10,779,010)	-
-	-	-	(60,700)
-	-	-	(100,295)
-	-	-	(160,995)
7,631,094	-	7,631,094	579,692
1,749,463	-	1,749,463	-
68,302	64,677	132,979	8,532
486,251	-	486,251	-
5,341	-	5,341	-
9,940,451	64,677	10,005,128	588,224
(968,323)	194,441	(773,882)	427,229
10,084,532	47,903,618	57,988,150	1,181,820
\$ 9,116,209	\$ 48,098,059	\$ 57,214,268	\$ 1,609,049

Charter Township of Plymouth

Governmental Funds Balance Sheet December 31, 2010

	General Fund	Improvement Revolving Fund	Nonmajor Funds	Total
Assets				
Cash and cash equivalents (Note 3)	\$ 3,505,125	\$ 100,073	\$ 25,106	\$ 3,630,304
Receivables:				
2010 property taxes	7,275,158	-	-	7,275,158
Other receivables	500,710	-	115,681	616,391
Due from other governmental units	415,385	-	-	415,385
Due from other funds (Note 6)	2,860	235,899	-	238,759
Prepaid expenses	95,708	-	115	95,823
	<u>\$11,794,946</u>	<u>\$ 335,972</u>	<u>\$ 140,902</u>	<u>\$12,271,820</u>
Liabilities and Fund Balances				
Liabilities				
Accounts payable	\$ 637,889	\$ 113	\$ -	\$ 638,002
Due to other funds (Note 6)	68,053	-	1,258	69,311
Accrued liabilities and other	512,269	-	1,749	514,018
Deferred revenue (Note 4)	7,473,971	-	115,681	7,589,652
	<u>8,692,182</u>	<u>113</u>	<u>118,688</u>	<u>8,810,983</u>
Fund Balances				
Reserved for:				
Prepays	95,708	-	115	95,823
Drug enforcement	-	-	22,099	22,099
Unreserved, reported in:				
General Fund	3,007,056	-	-	3,007,056
Special Revenue Funds	-	335,859	-	335,859
	<u>3,102,764</u>	<u>335,859</u>	<u>22,214</u>	<u>3,460,837</u>
Total fund balances	<u>3,102,764</u>	<u>335,859</u>	<u>22,214</u>	<u>3,460,837</u>
Total liabilities and fund balances	<u>\$11,794,946</u>	<u>\$ 335,972</u>	<u>\$ 140,902</u>	<u>\$12,271,820</u>

Charter Township of Plymouth

Governmental Funds Reconciliation of the Balance Sheet to the Statement of Net Assets December 31, 2010

Fund Balance Reported in Governmental Funds	\$ 3,460,837
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and are not reported in the funds	19,320,993
Investment in 35th District Court building authority is not a financial resource and is not reported in the funds	198,120
Grants and other receivables that are collected after year end, such that they are not available to pay bills outstanding as of year end, are not recognized in the funds	489,475
Bonds payable obligations are not due and payable in the current period and are not reported in the funds	(7,122,514)
Net OPEB obligation is not reported as a fund liability	(6,032,117)
Accrued longevity pay for employees is not reported as a fund liability until it is due and payable	(8,625)
Employee compensated absences are payable over a long period of years and do not represent a claim on current financial resources; therefore, they are not reported as fund liabilities	<u>(1,189,960)</u>
Net Assets of Governmental Activities	<u>\$ 9,116,209</u>

Charter Township of Plymouth

Governmental Funds

Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended December 31, 2010

	General Fund	Improvement Revolving Fund	Nonmajor Funds	Total
Revenue				
Property taxes	\$ 7,568,643	\$ -	\$ -	\$ 7,568,643
Licenses and permits	473,989	-	-	473,989
Grants	393,087	-	-	393,087
State-shared revenues	1,749,463	-	-	1,749,463
Intragovernmental service charge	451,973	-	-	451,973
District court fines	149,998	-	-	149,998
Interest and rents	92,305	8,682	442	101,429
Other revenue:				
City of Plymouth fire and dispatch contributions	1,225,909	-	-	1,225,909
Cable franchise agreement	482,005	-	-	482,005
Charges for services	80,690	-	-	80,690
Other	861,505	-	158,273	1,019,778
Total revenue	<u>13,529,567</u>	<u>8,682</u>	<u>158,715</u>	<u>13,696,964</u>
Expenditures				
Current:				
General government	2,812,725	-	-	2,812,725
Public safety	8,504,055	-	213,091	8,717,146
Building inspections	347,687	-	-	347,687
Community social services	33,420	-	-	33,420
Community and economic development	182,527	-	-	182,527
Parks	319,751	-	-	319,751
Capital outlay	-	58,091	-	58,091
Debt service	-	630,515	-	630,515
Total expenditures	<u>12,200,165</u>	<u>688,606</u>	<u>213,091</u>	<u>13,101,862</u>
Excess of Revenue Over (Under)				
Expenditures	1,329,402	(679,924)	(54,376)	595,102
Other Financing Sources (Uses)				
Proceeds from sale of capital assets	5,475	-	-	5,475
Transfers in (Note 6)	-	583,991	-	583,991
Transfers out (Note 6)	(583,991)	-	-	(583,991)
Total other financing (uses) sources	<u>(578,516)</u>	<u>583,991</u>	<u>-</u>	<u>5,475</u>
Net Change in Fund Balances	750,886	(95,933)	(54,376)	600,577
Fund Balances - Beginning of year	<u>2,351,878</u>	<u>431,792</u>	<u>76,590</u>	<u>2,860,260</u>
Fund Balances - End of year	<u>\$ 3,102,764</u>	<u>\$ 335,859</u>	<u>\$ 22,214</u>	<u>\$ 3,460,837</u>

The Notes to Financial Statements are an
Integral Part of this Statement.

Charter Township of Plymouth

Governmental Funds Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2010

Net Change in Fund Balances - Total Governmental Funds	\$ 600,577
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures; however, in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:	
Capital outlay	301,476
Depreciation expense	(937,157)
Net book value of assets disposed of	(13,557)
Revenue reported in the statement of activities does not provide current financial resources and is not reported as revenue in the governmental funds (GASB No. 33)	136,732
Equity interest in 35th District Courthouse Authority is not reported in the governmental funds	(90,994)
Repayment of bond principal and discount is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt)	317,772
Accumulated employee sick and vacation pay, as well as estimated general liability claims, other postemployment benefits, and longevity pay are recorded when earned in the statement of activities	<u>(1,283,172)</u>
Change in Net Assets of Governmental Activities	<u>\$ (968,323)</u>

Charter Township of Plymouth

Proprietary Funds Statement of Net Assets December 31, 2010

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total
Assets				
Current assets:				
Cash and cash equivalents (Note 3)	\$ 3,106,835	\$ 207,042	\$ 116,716	\$ 3,430,593
Receivables	2,879,146	346,292	369,195	3,594,633
Due from other funds (Note 6)	79,563	-	-	79,563
Prepaid expenses and other assets	127,420	163	-	127,583
Total current assets	6,192,964	553,497	485,911	7,232,372
Noncurrent assets:				
Restricted assets - Unspent bond proceeds	209,764	-	-	209,764
Investment in WTUA (Note 1)	10,001,146	-	-	10,001,146
Capital assets:				
Assets not subject to depreciation (Note 5)	909,058	-	-	909,058
Assets subject to depreciation (Note 5)	33,967,223	3,378	-	33,970,601
Total noncurrent assets	45,087,191	3,378	-	45,090,569
Total assets	51,280,155	556,875	485,911	52,322,941
Liabilities				
Current liabilities:				
Accounts payable	1,141,092	87,930	-	1,229,022
Due to other funds (Note 6)	-	2,960	246,051	249,011
Accrued salaries and wages	17,969	1,132	-	19,101
Deferred revenue	-	-	47,000	47,000
Current portion of compensated absences (Note 7)	41,543	4,047	-	45,590
Current portion of long-term debt (Note 7)	39,645	-	-	39,645
Total current liabilities	1,240,249	96,069	293,051	1,629,369
Noncurrent liabilities:				
Compensated absences - Net of current portion (Note 7)	61,124	4,913	-	66,037
Net OPEB obligation (Note 11)	485,896	41,641	-	527,537
Long-term debt (Note 7)	2,001,939	-	-	2,001,939
Total noncurrent liabilities	2,548,959	46,554	-	2,595,513
Total liabilities	3,789,208	142,623	293,051	4,224,882
Net Assets				
Invested in capital assets - Net of related debt	33,044,461	3,378	-	33,047,839
Unrestricted	14,446,486	410,874	192,860	15,050,220
Total net assets	<u>\$ 47,490,947</u>	<u>\$ 414,252</u>	<u>\$ 192,860</u>	<u>\$ 48,098,059</u>

Charter Township of Plymouth

Proprietary Funds Statement of Revenue, Expenses, and Changes in Net Assets Year Ended December 31, 2010

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total
Operating Revenue				
Sale of water	\$ 3,773,169	\$ -	\$ -	\$ 3,773,169
Sewage disposal charges	6,296,491	-	-	6,296,491
Meter charges	1,302,685	-	-	1,302,685
Solid waste charges	-	1,360,603	-	1,360,603
Special assessment charges	-	-	57,116	57,116
Installation fees	15,378	-	-	15,378
Other miscellaneous revenue	194,481	-	-	194,481
Charges to other funds	109,012	-	-	109,012
Total operating revenue	11,691,216	1,360,603	57,116	13,108,935
Operating Expenses				
Cost of water	3,082,089	-	-	3,082,089
Cost of sewage treatment	2,886,320	-	-	2,886,320
Solid waste disposal	-	1,189,001	-	1,189,001
Salaries and fringe benefits	797,411	76,532	-	873,943
Special assessment project costs	-	-	66,323	66,323
Intragovernmental service charges	451,973	-	-	451,973
Miscellaneous	257,988	4,929	-	262,917
Change in investment in WTUA	2,397,809	-	-	2,397,809
Professional service	19,301	1,275	-	20,576
Repair and maintenance	243,341	-	-	243,341
Administrative expense	219,093	-	-	219,093
Depreciation	1,296,859	651	-	1,297,510
Total operating expenses	11,652,184	1,272,388	66,323	12,990,895
Operating Income (Loss)	39,032	88,215	(9,207)	118,040
Nonoperating Revenue (Expenses)				
Investment income	29,259	-	35,418	64,677
Interest expense	(97,699)	-	(7,984)	(105,683)
Total nonoperating (expenses) revenue	(68,440)	-	27,434	(41,006)
(Loss) Income - Before contributions	(29,408)	88,215	18,227	77,034
Capital Contributions - Benefit fees	117,407	-	-	117,407
Change in Net Assets	87,999	88,215	18,227	194,441
Net Assets - Beginning of year	47,402,948	326,037	174,633	47,903,618
Net Assets - End of year	<u>\$ 47,490,947</u>	<u>\$ 414,252</u>	<u>\$ 192,860</u>	<u>\$ 48,098,059</u>

Charter Township of Plymouth

Proprietary Funds Statement of Cash Flows Year Ended December 31, 2010

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total
Cash Flows from Operating Activities				
Receipts from customers	\$ 10,958,813	\$ 1,359,260	\$ 57,760	\$ 12,375,833
Payments to suppliers	(10,653,479)	(1,190,894)	(65,180)	(11,909,553)
Payments to employees	(760,191)	(76,065)	(1,143)	(837,399)
Internal activity - (Payments to) receipts from other funds	(265,750)	2,960	1,740	(261,050)
Other receipts (payments)	303,493	(11,000)	(86,466)	206,027
Net cash (used in) provided by operating activities	(417,114)	84,261	(93,289)	(426,142)
Cash Flows from Capital and Related Financing Activities				
Special assessment collections	-	-	60,378	60,378
Benefit fees	117,407	-	-	117,407
Purchase of capital assets	(560,331)	(1,319)	-	(561,650)
Principal payments on debt	(43,000)	-	-	(43,000)
Interest payments on debt	(97,699)	-	-	(97,699)
Net cash (used in) provided by capital and related financing activities	(583,623)	(1,319)	60,378	(524,564)
Cash Flows from Investing Activities -				
Interest received on investments	29,259	-	35,418	64,677
Net (Decrease) Increase in Cash and Cash Equivalents	(971,478)	82,942	2,507	(886,029)
Cash and Cash Equivalents - Beginning of year	4,288,077	124,100	114,209	4,526,386
Cash and Cash Equivalents - End of year	<u>\$ 3,316,599</u>	<u>\$ 207,042</u>	<u>\$ 116,716</u>	<u>\$ 3,640,357</u>
Balance Sheet Classification of Cash and Cash Equivalents				
Cash and cash equivalents	\$ 3,106,835	\$ 207,042	\$ 116,716	\$ 3,430,593
Restricted assets - Unspent bond proceeds	209,764	-	-	209,764
Total cash and cash equivalents	<u>\$ 3,316,599</u>	<u>\$ 207,042</u>	<u>\$ 116,716</u>	<u>\$ 3,640,357</u>

Charter Township of Plymouth

Proprietary Funds Statement of Cash Flows (Continued) Year Ended December 31, 2010

	Water and Sewer Fund	Solid Waste Disposal Fund	Nonmajor Special Assessment District Fund	Total
Reconciliation of Operating Income (Loss) to Net Cash from Operating Activities				
Operating income (loss)	\$ 39,032	\$ 88,215	\$ (9,207)	\$ 118,040
Adjustments to reconcile operating income (loss) to net cash from operating activities:				
Depreciation	1,296,859	651	-	1,297,510
Changes in assets and liabilities:				
Receivables	(428,910)	(1,343)	644	(429,609)
Prepaid and other assets	(51,479)	(163)	-	(51,642)
Accounts payable	(318,895)	3,199	-	(315,696)
Due (to) from other funds	(46,657)	2,960	1,740	(41,957)
Change in investment in WTUA	(891,691)	-	-	(891,691)
Accrued and other liabilities	(15,373)	1,742	-	(13,631)
Due to other funds	-	(11,000)	(86,466)	(97,466)
	\$ (417,114)	\$ 84,261	\$ (93,289)	\$ (426,142)
Net cash (used in) provided by operating activities	\$ (417,114)	\$ 84,261	\$ (93,289)	\$ (426,142)

Charter Township of Plymouth

Fiduciary Funds Statement of Assets and Liabilities December 31, 2010

	<u>Agency Funds</u>
Assets - Cash and cash equivalents	<u>\$ 4,687,906</u>
Liabilities	
Due to other governmental units	\$ 4,584,627
Refundable deposits and bonds	<u>103,279</u>
Total liabilities	<u>\$ 4,687,906</u>

Charter Township of Plymouth

Component Units Statement of Net Assets December 31, 2010

	Downtown Development Authority	Brownfield Redevelopment Authority	Total
Assets			
Cash and cash equivalents (Note 3)	\$ 31,310	\$ 1,359,708	\$ 1,391,018
Property taxes receivable	318,875	307,504	626,379
Total assets	350,185	1,667,212	2,017,397
Liabilities			
Accounts payable	1,567	3,064	4,631
Deferred revenue	328,698	75,019	403,717
Total liabilities	330,265	78,083	408,348
Net Assets	\$ 19,920	\$ 1,589,129	\$ 1,609,049

Charter Township of Plymouth

Component Units Statement of Activities Year Ended December 31, 2010

	Expenses	Net (Expense) Revenue and Changes in Net Assets		
		Downtown Development Authority	Brownfield Redevelopment Authority	Total
Downtown Development Authority - Public works	\$ 60,700	\$ (60,700)	\$ -	\$ (60,700)
Brownfield Redevelopment Authority:	100,295	-	(100,295)	(100,295)
Total component units	<u>\$ 160,995</u>	(60,700)	(100,295)	(160,995)
General revenue:				
Property taxes		270,176	309,516	579,692
Investment income		909	7,623	8,532
Total general revenue		<u>271,085</u>	<u>317,139</u>	<u>588,224</u>
Change in Net Assets		210,385	216,844	427,229
Net Assets (Deficit) - Beginning of year		<u>(190,465)</u>	<u>1,372,285</u>	<u>1,181,820</u>
Net Assets - End of year		<u>\$ 19,920</u>	<u>\$ 1,589,129</u>	<u>\$ 1,609,049</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note I - Nature of Business and Significant Accounting Policies

The accounting policies of the Charter Township of Plymouth (the "Township") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Charter Township of Plymouth:

Reporting Entity

The Charter Township of Plymouth is governed by an elected seven-member board of trustees. The accompanying financial statements present the Township and its component units, entities for which the Township is considered to be financially accountable. Although blended component units are legal separate entities, in substance, they are part of the Township's operations. The aggregate presented component units are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the Township (see discussion below for description).

Discretely Presented Component Units - The Downtown Development Authority was created to correct and prevent deterioration in the downtown district, to eliminate blighting influences and Brownfield impacts, and to promote the overall image of the downtown district. The Township board of trustees appoints the Downtown Development Authority's governing body and has the ability to impose its will. It is reported within the component unit column in the government-wide financial statements to emphasize that it is legally separate from the Township. The Downtown Development Authority does not publish a separately issued financial statement. The Downtown Development Authority can be contacted at its administrative offices as follows:

Downtown Development Authority
9955 N. Haggerty Rd.
Plymouth, MI 48170

The Brownfield Redevelopment Authority was created to finance environmental cleanup within the boundaries of the Township. The Township board of trustees appoints the Brownfield Redevelopment Authority's governing body and has the ability to impose its will. It is reported within the component unit column in the government-wide financial statements to emphasize that it is legally separate from the Township. The Brownfield Redevelopment Authority does not publish a separately issued financial statement. The Brownfield Redevelopment Authority can be contacted at its administrative offices as follows:

Brownfield Redevelopment Authority
9955 N. Haggerty Rd.
Plymouth, MI 48170

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note I - Nature of Business and Significant Accounting Policies (Continued)

Joint Ventures - The Township is a member of the Western Townships Utilities Authority, which provides sewage disposal services to the townships of Canton, Northville, and Plymouth. The participating communities provide annual funding for its operations through payment of monthly sewer use invoices and semiannual debt payments. During the current year, the Township paid the Western Townships Utilities Authority approximately \$2,886,000 for its operations, \$3,294,000 for its debt, and \$37,000 for capital project costs. The Western Townships Utilities Authority has currently been funded with \$204,000 of working capital and is current in its debt payments. The investment in the Western Townships Utilities Authority is reported in the financial statements net of the Township's portion of assets and debt. The Township is unaware of any circumstances that would cause an additional benefit or burden to the participating governments. Complete financial statements for the Western Townships Utilities Authority can be obtained from the administrative offices at 40905 Joy Road, Canton, MI 48187.

The Township is a member of the 35th District Court System, which provides judicial services to the Township and several other surrounding communities. The Township appoints one member to the joint venture's board, which then approves the annual budget. The Township and the other member communities have agreed to become guarantors of bonds issued by the District Court Building Authority during 1999. The Township's portion of the guaranteed debt is less than \$1,000,000. The Township is unaware of any circumstances that would cause an additional benefit or burden to the participating governments. Complete financial statements for the 35th District Court can be obtained from the administrative offices at 660 Plymouth Rd., Plymouth, MI 48170.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenue are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and component unit financial statements. The Agency Funds have no measurement focus. Under the accrual basis, revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. The following major revenue sources meet the availability criterion: state-shared revenue, district court fines, and interest associated with the current fiscal period. Conversely, special assessments and federal grant reimbursements will be collected after the period of availability; receivables have been recorded for these, along with a "deferred revenue" liability.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

The Township reports the following major governmental funds:

General Fund - The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Improvement Revolving Fund - The Improvement Revolving Fund was established to account for revenue and expenditures for certain capital improvements requiring separate accounting and financing.

The Township reports the following major proprietary funds:

Water and Sewer Fund - The Water and Sewer Fund is used to account for the results of operations for providing water and sewer service to the citizens and businesses of the Township. The fund's primary revenue is generated through user charges from those requesting water and sewer services.

Solid Waste Disposal Fund - The Solid Waste Disposal Fund is used to account for the results of operations for providing solid waste services (trash pickup and household hazardous waste disposal) to citizens of the Township. The revenues are generated through a user charge to citizens requesting solid waste services.

The fiduciary activities include the collection of taxes on behalf of the county, school district, and other taxing entities, as well as building bonds and developer deposits that are to be returned upon successful completion of the development or building projects. Agency Funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

Private sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The Township has elected not to follow private sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's water and sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenue reported for the various functions concerned.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the Township's proprietary funds relates to charges to customers for sales and services. The Water and Sewer Fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, capital outlay for special assessments, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use the restricted resources first, then unrestricted resources as they are needed.

Property Tax Revenue

Property taxes are levied on each December 1 on the taxable valuation of property as of the preceding December 31. Taxes are considered delinquent on March 1 of the following year, at which time they are added to the county tax rolls.

The Township's 2009 tax is levied and collectible on December 1, 2009 and is recognized as revenue in the year ended December 31, 2010, when the proceeds of the levy are budgeted and available for the financing of operations.

The 2009 taxable valuation of the Township totaled \$2,076,000,000 (a portion of which is captured by the DDA and BRDA), on which taxes levied consisted of .8173 mills for operating purposes, .9848 mills for fire services, and 2.1979 mills for police and fire services. This resulted in \$1,551,000 for operating, \$2,693,000 for fire services, and \$3,324,000 for police and fire services. These amounts are recognized in the General Fund financial statements as tax revenue (net of reductions for delinquent amounts and prior year tax tribunal changes).

Other General Revenue

The Township receives state-shared revenue from the State of Michigan based on a percentage of sales tax collections. This revenue is unrestricted and has been reported as general revenue.

The Township receives cable franchise fees that are based on 5 percent of the gross receipts of the cable company. This revenue is unrestricted as to use.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

The Township owns a golf course that was run by a management company through 2010. The operator of the golf course paid a rental fee to the Township. There were no program costs associated with the golf course agreement to the Township; thus, the fees have been classified as general revenue on the statement of activities. Beginning in 2011, the Township took over management of the golf course.

Assets, Liabilities, and Net Assets or Equity

Bank Deposits and Investments - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown as net of allowance for uncollectible amounts.

Inventories and Prepaid Items - Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets - Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Capital assets are depreciated using the straight-line method for real property and the 150 percent declining balance for personal property over the following useful lives:

Water and sewer transportation lines	50 years
Buildings and improvements	30 to 40 years
Meters and supplies	15 years
Furnishings, vehicles, and equipment	2 to 15 years
Road improvements	40 years
Sidewalks	25 years

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note I - Nature of Business and Significant Accounting Policies (Continued)

Pension and Other Postemployment Benefit Costs - The Township offers both pension and retiree healthcare benefits to retirees. The Township receives an actuarial valuation to compute the annual required contribution (ARC) necessary to fund the obligation over the remaining amortization period. In the governmental funds, pension and OPEB costs are recognized as contributions are made. For the government-wide statements and proprietary funds, the Township reports the full accrual cost equal to the current year required contribution, adjusted for interest and "adjustment to the ARC" on the beginning of year underpaid amount, if any.

Compensated Absences (Vacation and Sick Leave) - It is the Township's policy to permit employees to accumulate earned but unused sick pay benefits. All vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year end. Typically, the General Fund or the Water and Sewer Fund, based on whichever an employee is assigned (and to which the employee's salary and wages are charged), will also be the fund to liquidate any compensated absences.

Long-term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method.

Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Fund Equity - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 1 - Nature of Business and Significant Accounting Policies (Continued)

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

Note 2 - Stewardship, Compliance, and Accountability

Fund Deficits - The Township has no fund deficits at December 31, 2010. The governmental activities have a deficit in unrestricted net assets at the government-wide level, but a positive unreserved fund balance at the fund level. This net asset deficit is caused primarily by the net OPEB obligation in the governmental activities.

Construction Code Fees - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus or shortfall generated since January 1, 2000 is as follows:

Shortfall at January 1, 2010			\$ (1,036,154)
Current year permit revenue			455,486
Related expenses:			
Direct costs	\$	347,687	
Estimated indirect costs		139,566	487,253
			<u> </u>
Current year shortfall			(31,767)
Cumulative shortfall at December 31, 2010			<u>\$ (1,067,921)</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 3 - Deposits and Investments

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Township has designated three banks for the deposit of its funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in bonds and securities of the United States government and bank accounts and CDs, but not the remainder of state statutory authority as listed above. The Township's deposits and investment policies are in accordance with statutory authority.

The Township's cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial Credit Risk of Bank Deposits - Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$10,184,981 of bank deposits (certificates of deposit, checking, and savings accounts) that were uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories. The component units had a bank balance of \$893,678. The federal depository insurance coverage pertains to all of the deposits of the Township; hence, the specific coverage pertaining to the component units, if any, is not determinable.

Credit Risk - State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Township has no investment policy that would further limit its investment choices. As of year end, the credit quality ratings of debt securities (other than the U.S. government) are as follows:

<u>Investment</u>	<u>Fair Value</u>	<u>Rating</u>	<u>Rating Organization</u>
Bank investment pool (2a-7 like)	\$ 130,614	P-1	Moody's

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 3 - Deposits and Investments (Continued)

The bank investment pool is regulated by the Michigan Banking Act; the fair value of the position in the pool is the same as the value of the pool shares.

Interest Rate Risk - The Township owns no investment securities with fixed maturity dates. The Township's investment policy has no restrictions on maturity lengths (other than that found in state law, described above).

Note 4 - Deferred Revenue

The Township records unearned revenue for property taxes billed as of December 1 that are to be used in the next year's budget. The Township also records unearned revenue in connection with resources that have been received but not yet earned. In addition, governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	Governmental Funds			Enterprise Funds
	Unavailable	Unearned	Total	
Special assessments	\$ -	\$ -	\$ -	\$ 47,000
Property taxes billed for next year's budget	-	7,100,177	7,100,177	-
Refunds and other payments	489,475	-	489,475	-
Total	<u>\$ 489,475</u>	<u>\$ 7,100,177</u>	<u>\$ 7,589,652</u>	<u>\$ 47,000</u>

The Brownfield Redevelopment Authority and the Downtown Development Authority record unearned revenue for property taxes billed as of December 1 that are to be used in the next year's budget. Unearned revenue recorded for the component units as of December 31, 2010 is \$403,717.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 5 - Capital Assets

Capital asset activity of the Township's governmental and business-type activities was as follows:

	Balance January 1, 2010	Additions	Disposals	Balance December 31, 2010
Governmental Activities				
Capital assets not being depreciated - Land	\$ 3,750,661	\$ -	\$ -	\$ 3,750,661
Capital assets being depreciated:				
Buildings and improvements	16,787,008	39,957	-	16,826,965
Sidewalks	1,127,875	-	-	1,127,875
Road improvements	815,902	-	-	815,902
Furnishings, vehicles, and equipment	7,243,202	261,519	(155,814)	7,348,907
Subtotal	25,973,987	301,476	(155,814)	26,119,649
Accumulated depreciation:				
Buildings and improvements	4,702,417	413,816	-	5,116,233
Sidewalks	248,208	45,115	-	293,323
Road improvements	20,398	20,395	-	40,793
Furnishings, vehicles, and equipment	4,783,394	457,831	(142,257)	5,098,968
Subtotal	9,754,417	937,157	(142,257)	10,549,317
Net capital assets being depreciated	16,219,570	(635,681)	(13,557)	15,570,332
Net capital assets	\$ 19,970,231	\$ (635,681)	\$ (13,557)	\$ 19,320,993
Business-type Activities				
Capital assets not being depreciated - Land	\$ 909,058	\$ -	\$ -	\$ 909,058
Capital assets being depreciated:				
Water and sewer transportation lines	52,804,075	318,851	-	53,122,926
Buildings and improvements	3,121,448	-	-	3,121,448
Meters and supplies	1,505,467	218,183	(146,153)	1,577,497
Equipment and other	1,099,208	24,616	(6,042)	1,117,782
Subtotal	58,530,198	561,650	(152,195)	58,939,653
Accumulated depreciation:				
Water and sewer transportation lines	21,130,014	1,059,590	-	22,189,604
Buildings and improvements	911,062	80,882	-	991,944
Meters and supplies	1,052,300	83,496	(146,153)	989,643
Equipment and other	730,361	73,542	(6,042)	797,861
Subtotal	23,823,737	1,297,510	(152,195)	24,969,052
Net capital assets being depreciated	34,706,461	(735,860)	-	33,970,601
Net capital assets	\$ 35,615,519	\$ (735,860)	\$ -	\$ 34,879,659

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 5 - Capital Assets (Continued)

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:

General government	\$ 251,021
Public safety:	
Police	178,395
Fire	247,371
Dispatching	38,448
Building inspections	6,077
Planning and zoning	2,095
Public works	74,635
Parks	139,115
	<hr/>
Total governmental activities	\$ 937,157

Business-type activities:

Water and sewer	\$ 1,296,859
Solid waste disposal	651
	<hr/>
Total business-type activities	\$ 1,297,510

Brownfield redevelopment costs of approximately \$163,000 have been incurred by property owners in the Brownfield district. These costs will be paid through future property tax collections. The Township is not responsible for costs incurred in excess of property taxes captured.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 6 - Interfund Receivables, Payables, and Transfers

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	Amount
Due to/from Other Funds		
General Fund	Nonmajor Special Assessment District Fund	\$ 1,602
	Nonmajor governmental funds	1,258
	Total General Fund	2,860
	Improvement Revolving Fund	235,899
Water and Sewer Fund	General Fund	68,053
	Solid Waste Disposal Fund	2,960
	Nonmajor Special Assessment District Fund	8,550
	Total Water and Sewer Fund	79,563
	Total	<u>\$ 318,322</u>

These balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Interfund transfers reported in the fund financial statements are comprised of a transfer from the General Fund to the Improvement Revolving Fund in the amount of \$583,991.

The transfer represents the annual amount set aside to fund future capital projects (principally fire equipment and debt payments).

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 7 - Long-term Debt

The Township issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds and installment purchase agreements are direct obligations and pledge the full faith and credit of the Township.

Description	Amount
Governmental Activities:	
<u>General Obligations:</u>	
2003 installment purchase agreement originally issued for \$1,173,773, used for Lake Pointe Soccer Park, bearing interest at 3.60%, with principal maturity ranges from \$59,639 to \$116,119, maturing in 2015	\$ 500,163
2004 general obligation bond originally issued for \$6,000,000, used to design and construct the new town hall, bearing interest from 4% to 4.85%, with principal maturity ranges from \$200,000 to \$500,000, maturing in 2025	5,350,000
2006 general obligation bond originally issued for \$995,000, used to construct the underpass at Sheldon Road, bearing interest from 4% to 4.4%, with principal maturity ranges from \$30,000 to \$100,000, maturing in 2026	940,000
2009 limited tax general obligation capital improvement bonds originally issued for \$350,000, used to pay the costs of acquiring, constructing, and equipping a new parks and recreation building, bearing interest from 3.0% to 5.0%, with principal maturity ranges from \$7,000 to \$28,000, maturing in 2030, shown net of bond discount and issue costs	332,351
Total governmental activities	<u>\$ 7,122,514</u>

Description	Amount
Business-type Activities:	
<u>General Obligations:</u>	
2009 limited tax general obligation capital improvement bonds originally issued for \$2,150,000, used to pay the costs of acquiring, constructing, and installing water supply and sewage disposal system capital improvements, bearing interest from 3.0% to 5.0%, with principal maturity ranges from \$43,000 to \$172,000, maturing in 2030, shown net of bond discount and issue costs	<u>\$ 2,041,584</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 7 - Long-term Debt (Continued)

Long-term debt activity can be summarized as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental Activities					
General obligations:	\$ 7,451,468	\$ -	\$ 318,305	\$ 7,133,163	\$ 341,283
Unamortized bond discount costs - Net	(4,970)	-	(237)	(4,733)	(243)
Unamortized bond issue costs - Net	(6,212)	-	(296)	(5,916)	(303)
Total bonds payable	7,440,286	-	317,772	7,122,514	340,737
Compensated absences	1,304,081	471,520	585,641	1,189,960	550,771
Total governmental activities	<u>\$ 8,744,367</u>	<u>\$ 471,520</u>	<u>\$ 903,413</u>	<u>\$ 8,312,474</u>	<u>\$ 891,508</u>
Business-type Activities					
General obligations	\$ 2,150,000	\$ -	\$ 43,000	\$ 2,107,000	\$ 43,000
Less:					
Unamortized bond discount costs	(30,528)	-	(1,454)	(29,074)	(1,491)
Unamortized bond issue costs	(38,158)	-	(1,816)	(36,342)	(1,864)
Total general obligations	2,081,314	-	39,730	2,041,584	39,645
Compensated absences	130,174	34,549	53,096	111,627	45,590
Total business-type activities	<u>\$ 2,211,488</u>	<u>\$ 34,549</u>	<u>\$ 92,826</u>	<u>\$ 2,153,211</u>	<u>\$ 85,235</u>

Annual debt service requirements to maturity for the above bonds and note obligations are as follows:

Years Ending December 31	Governmental Activities			Business-type Activities		
	Principal*	Interest	Total	Principal**	Interest	Total
2011	\$ 341,283	\$ 304,549	\$ 645,832	\$ 43,000	\$ 93,138	\$ 136,138
2012	395,088	290,333	685,421	43,000	91,848	134,848
2013	409,033	274,779	683,812	43,000	90,558	133,558
2014	413,119	258,881	672,000	43,000	89,268	132,268
2015	423,640	241,633	665,273	430,000	403,985	833,985
2016-2020	2,130,000	950,328	3,080,328	602,000	295,152	897,152
2021-2025	2,795,000	398,886	3,193,886	731,000	140,181	871,181
2026-2030	226,000	18,999	244,999	172,000	4,300	176,300
Total	<u>\$ 7,133,163</u>	<u>\$ 2,738,388</u>	<u>\$ 9,871,551</u>	<u>\$ 2,107,000</u>	<u>\$ 1,208,430</u>	<u>\$ 3,315,430</u>

* Excludes the \$10,649 of deferred amounts on refunding and unamortized discounts and unamortized bond issuance costs.

** Excludes the \$65,416 of deferred amounts on refunding and unamortized discounts and unamortized bond issuance costs.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 8 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township participates in the Michigan Municipal League risk pool for claims relating to workers' compensation and employee medical benefit claims, and participates in the Michigan Municipal Risk Management Authority for claims relating to general liability claims.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts.

The Michigan Municipal Risk Management Authority (the "Authority") risk pool program operates as a claims servicing pool for amounts up to member retention limits, and operates as a common risk-sharing management program for losses in excess of member retention amounts. Although premiums are paid annually to the Authority that the Authority uses to pay claims up to the retention limits, the ultimate liability for those claims remains with the Township.

The Township estimates the liability for general liability claims that have been incurred through the end of the fiscal year, including claims that have been reported as well as those that have not yet been reported. Changes in the estimated liability for the past two fiscal years were as follows:

	<u>2010</u>	<u>2009</u>
Unpaid claims - Beginning of year	\$ -	\$ 18,455
Incurred claims (including claims incurred but not reported, and adjustments of prior years' estimates)	7,166	59,183
Claim payments and expenses paid	<u>(7,166)</u>	<u>(77,638)</u>
Unpaid claims - End of year	<u>\$ -</u>	<u>\$ -</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 9 - Defined Contribution Pension Plan

The Township provides pension benefits to all of its full-time general office and DPW employees through a defined contribution plan (police and fire personnel are provided a defined benefit plan, as discussed in the following note) administered by John Hancock. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate from the date of employment. As established by the Township board resolution, the Township contributes 15 percent of employees' base earnings and certain employees contribute 5 percent of base earnings, with an additional 5 percent allowed.

The current year contribution was calculated based on covered payroll of \$1,739,400, resulting in an employer contribution of \$260,940 and employee contributions of \$59,955.

Note 10 - Defined Benefit Pension Plan

Plan Description - Beginning in 2005, the Township began participating in the Municipal Employees' Retirement System of Michigan, an agent multiple-employer defined benefit pension plan that covers all police and fire union employees plus certain command officers. The system provides retirement, disability, and death benefits to plan members and their beneficiaries. The Municipal Employees' Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplemental information for the system. That report may be obtained by writing to the system at 1134 Municipal Way, Lansing, MI 48917.

Funding Policy - The obligation to contribute to and maintain the system for these employees was established by negotiation with the Township's collective bargaining units. The police agreement requires a contribution from the employer of 13.5 percent of wages; the employees contribute the difference between the actuarial required contribution rates less the 13.5 percent employer portion. The firefighter agreement requires the first 2 percent contribution to be made by the employee, the next 13.5 percent by the employer, the next 5 percent by the employee, and any remaining to be paid by the employer.

Annual Pension Cost - For the year ended December 31, 2010, the Township's annual pension cost of \$663,468 for the plan was equal to the Township's required and actual contribution. The annual required contribution was determined by the actuarial valuation dated December 31, 2008.

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 10 - Defined Benefit Pension Plan (Continued)

The valuations used the entry age normal cost method. Significant actuarial assumptions used include (a) an 8 percent investment rate of return, (b) projected salary increases of 4.5 percent per year, and (c) no cost of living adjustments. Both (a) and (b) include an inflation component of 3 percent to 4 percent. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percentage of payroll on a 15- to 28-year closed basis (the amortization period is re-established with each valuation).

Three-year Trend Information - The plan's three most recent actuarial valuations are summarized as follows:

	Fiscal Year Ended December 31		
	2008	2009	2010
Annual pension cost (APC)	\$ 648,681	\$ 637,764	\$ 663,468
Percentage of APC contributed	100 %	100 %	100 %
	2008	2009	2010
Police and fire unions combined:			
Actuarial value of assets	\$ 11,958,078	\$ 13,109,811	\$ 14,448,776
Actuarial accrued liability (AAL)	\$ 16,707,598	\$ 19,305,672	\$ 19,048,692
Unfunded AAL (UAAL)	\$ 4,749,520	\$ 6,195,861	\$ 4,599,916
Funded ratio	71.6%	67.9%	75.9%
Covered payroll	\$ 4,447,702	\$ 4,781,800	\$ 4,757,684
UAAL as a percentage of covered payroll	106.8%	129.6%	96.7%

Note 11 - Other Postemployment Benefits

Plan Description - The Township provides retiree healthcare benefits to eligible employees and their beneficiaries. This is a single-employer defined benefit plan administered by the Township. The benefits are provided under collective bargaining agreements.

Funding Policy - The collective bargaining agreements do not require a contribution from employees. The Township has no obligation to make contributions in advance of when the insurance premiums are due for payment (in other words, this may be financed on a "pay-as-you-go" basis).

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 11 - Other Postemployment Benefits (Continued)

Funding Progress - For the year beginning January 1, 2010, the Township has estimated the cost of providing retiree healthcare benefits through an actuarial valuation as of December 31, 2010. The valuation computes an annual required contribution, which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed 30 years. This valuation's computed contribution and actual funding are summarized as follows:

Annual required contribution (recommended)	\$ 2,034,550
Interest on the prior year's net OPEB obligation	203,976
Less adjustment to the annual required contribution	<u>(294,258)</u>
Annual OPEB cost	1,944,268
Amounts contributed - Payments of current premiums	<u>(484,011)</u>
Increase in net OPEB obligation	1,460,257
OPEB obligation - Beginning of year	<u>5,099,397</u>
OPEB obligation - End of year	<u><u>\$ 6,559,654</u></u>

The schedule of employer contributions and the net OPEB obligation for the fiscal years ended December 31 is as follows:

	<u>2008</u>	<u>2009</u>	<u>2010</u>
Annual OPEB costs	\$ 2,876,156	\$ 2,977,795	\$ 1,944,268
Percentage contributed	12%	14%	14%
Net OPEB obligation	\$ 2,525,504	\$ 5,099,397	\$ 6,559,654

The funding progress of the plan as of the most recent valuation date is as follows:

Valuation as of December 31, 2010:	
Actuarial value of assets	\$ -
Actuarial accrued liability (AAL)	\$ 22,462,717
Unfunded AAL (UAAL)	\$ 22,462,717
Funded ratio	0%

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 11 - Other Postemployment Benefits (Continued)

Actuarial Methods and Assumptions - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2010 actuarial valuation, the entry age actuarial cost method was used. The actuarial assumptions included a 4.0 percent investment rate of return (net of administrative expenses), which is the expected long-term investment returns on plan assets, and an annual healthcare cost trend rate of 4.0 percent initially, reduced by decrements to an ultimate rate of 0.0 percent after four years. Both rates included a 5.0 percent inflation assumption. The UAAL is being amortized as a level dollar on a closed basis. The remaining amortization period at December 31, 2010 was 28 years.

The following is an allocation of the OPEB liability as of December 31, 2010:

Governmental activities	\$ 6,032,117
Business-type activities	<u>527,537</u>
Total	<u>\$ 6,559,654</u>

Charter Township of Plymouth

Notes to Financial Statements December 31, 2010

Note 12 - Upcoming Accounting Pronouncements

In March 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund-type Definitions*. This standard will be effective for the Township's fiscal year ending December 31, 2011. The objective of this statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund-type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Under this standard, the fund balance classifications of reserved, designated, and unreserved will be replaced with five new classifications: nonspendable, restricted, committed, assigned, and unassigned. The Township is currently evaluating the impact this standard will have on the financial statements when adopted.

Required Supplemental Information

Charter Township of Plymouth

Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended December 31, 2010

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue				
Property taxes	\$ 7,650,000	\$ 7,650,000	\$ 7,568,643	\$ (81,357)
Licenses and permits	281,000	506,000	473,989	(32,011)
Grants	410,000	365,000	393,087	28,087
State-shared revenue	1,714,000	1,714,000	1,749,463	35,463
Intragovernmental service charge	500,000	540,000	451,973	(88,027)
District Court fines	75,000	135,000	149,998	14,998
Interest and rents	110,000	90,000	92,305	2,305
Other revenue:				
City of Plymouth fire and dispatch contributions	1,295,000	1,270,000	1,225,909	(44,091)
Cable franchise agreement	450,000	470,000	482,005	12,005
Charges for services	100,000	110,000	80,690	(29,310)
Other	475,000	650,000	861,505	211,505
Total revenue	13,060,000	13,500,000	13,529,567	29,567
Expenditures - Current				
General government	2,958,140	3,035,626	2,812,725	222,901
Public safety	8,873,087	8,975,473	8,504,055	471,418
Building inspections	298,977	360,418	347,687	12,731
Health and welfare	105,000	105,000	33,420	71,580
Community and economic development	168,103	223,288	182,527	40,761
Recreation and culture	278,478	347,867	319,751	28,116
Total expenditures	12,681,785	13,047,672	12,200,165	847,507
Excess of Revenue Over Expenditures	378,215	452,328	1,329,402	877,074
Other Financing Sources (Uses)				
Proceeds from sale of capital assets	-	-	5,475	5,475
Transfers out	(573,951)	(583,951)	(583,991)	(40)
Total other financing uses	(573,951)	(583,951)	(578,516)	5,435
Net Change in Fund Balance	(195,736)	(131,623)	750,886	882,509
Fund Balance - Beginning of year	2,351,878	2,351,878	2,351,878	-
Fund Balance - End of year	<u>\$ 2,156,142</u>	<u>\$ 2,220,255</u>	<u>\$ 3,102,764</u>	<u>\$ 882,509</u>

Charter Township of Plymouth

Required Supplemental Information Budgetary Comparison Schedule - Major Special Revenue Funds Improvement Revolving Fund Year Ended December 31, 2010

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue - Investment income	\$ 20,000	\$ 20,000	\$ 8,682	\$ (11,318)
Expenditures - Current				
Capital outlay	90,000	80,000	58,091	21,909
Debt service	631,991	635,480	630,515	4,965
Total expenditures	721,991	715,480	688,606	26,874
Excess of Expenditures Over Revenue	(701,991)	(695,480)	(679,924)	15,556
Other Financing Sources - Transfers in	583,991	583,991	583,991	-
Net Change in Fund Balance	(118,000)	(111,489)	(95,933)	15,556
Fund Balance - Beginning of year	431,792	431,792	431,792	-
Fund Balance - End of year	<u>\$ 313,792</u>	<u>\$ 320,303</u>	<u>\$ 335,859</u>	<u>\$ 15,556</u>

Charter Township of Plymouth

Note to Required Supplemental Information Year Ended December 31, 2010

Note - Budgetary Information

The Township adopts a formal budget for the General Fund and all Special Revenue Funds. The budget is prepared in accordance with generally accepted accounting principles. By August 1 of each year, all department heads submit spending requests to the Township supervisor so that a budget may be prepared. Before September 1, the proposed budget is submitted to the Township board for review. Public hearings are held, and a final budget is adopted no later than December 31. The Township board must approve any budget amendments.

Appropriations are adopted by the Township board on an activity basis for the General Fund, as reported on the budgetary comparison schedule - General Fund. Appropriations for all other budgeted funds are adopted at the fund level. Michigan law requires expenditures to be within budget at this level.

During the current year, the budget was amended in a legally permissible manner. Encumbrances represent commitments related to unperformed contracts (or purchase orders) for goods or services. The amount of encumbrances outstanding at December 31, 2010 has not been calculated. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures.

Other Supplemental Information

Charter Township of Plymouth

Other Supplemental Information Combining Balance Sheet Nonmajor Governmental Funds December 31, 2010

	Special Revenue Funds		Total Nonmajor Governmental Funds
	911 Communications Fund	Drug Forfeiture Fund	
Assets			
Cash and investments	\$ -	\$ 25,106	\$ 25,106
Receivables	115,681	-	115,681
Prepaid expenses and other assets	-	115	115
Total assets	<u>\$ 115,681</u>	<u>\$ 25,221</u>	<u>\$ 140,902</u>
Liabilities and Fund Balances			
Liabilities			
Due to other funds	\$ -	\$ 1,258	\$ 1,258
Accrued liabilities and other	-	1,749	1,749
Deferred revenue	115,681	-	115,681
Total liabilities	115,681	3,007	118,688
Fund Balances - Reserved for			
Prepays	-	115	115
Drug enforcement	-	22,099	22,099
Total fund balances	-	22,214	22,214
Total liabilities and fund balances	<u>\$ 115,681</u>	<u>\$ 25,221</u>	<u>\$ 140,902</u>

Charter Township of Plymouth

Other Supplemental Information Combining Statement of Revenue, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds Year Ended December 31, 2010

	Special Revenue Funds		Total Nonmajor Governmental Funds
	911 Communications Fund	Drug Forfeiture Fund	
Revenue			
Interest income	\$ -	\$ 442	\$ 442
Other revenue	133,173	25,100	158,273
Total revenue	133,173	25,542	158,715
Expenditures - Public safety	133,173	79,918	213,091
Net Change in Fund Balances	-	(54,376)	(54,376)
Fund Balances - Beginning of year	-	76,590	76,590
Fund Balances - End of year	<u>\$ -</u>	<u>\$ 22,214</u>	<u>\$ 22,214</u>

Charter Township of Plymouth

Other Supplemental Information Nonmajor Governmental Fund - 911 Communications Fund Budgetary Comparison Year Ended December 31, 2010

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue - 911 income	\$ 155,000	\$ 155,000	\$ 133,173	\$ (21,827)
Expenditures - Current - Public safety	155,000	155,000	133,173	21,827
Net Change in Fund Balance	-	-	-	-
Fund Balance - Beginning of year	34,000	-	-	-
Fund Balance - End of year	<u>\$ 34,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Charter Township of Plymouth

Other Supplemental Information Nonmajor Governmental Fund - Drug Forfeiture Fund Budgetary Comparison Year Ended December 31, 2010

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
Revenue				
Interest income	\$ 1,250	\$ 1,250	\$ 442	\$ (808)
Forfeiture revenue	52,000	52,000	25,100	(26,900)
Total revenue	53,250	53,250	25,542	(27,708)
Expenditures - Current -				
Public safety	88,436	88,436	79,918	8,518
Net Change in Fund Balance	(35,186)	(35,186)	(54,376)	(19,190)
Fund Balance - Beginning of year	76,590	76,590	76,590	-
Fund Balance - End of year	<u>\$ 41,404</u>	<u>\$ 41,404</u>	<u>\$ 22,214</u>	<u>\$ (19,190)</u>

Charter Township of Plymouth

Other Supplemental Information Combining Statement of Assets and Liabilities Fiduciary Funds December 31, 2010

	Agency Funds		
	General Agency	Tax Collection Fund	Total Agency Funds
Assets - Cash and cash equivalents	\$ 106,172	\$ 4,581,734	\$ 4,687,906
Liabilities			
Due to other governmental units	\$ 2,893	\$ 4,581,734	\$ 4,584,627
Refundable deposits and bonds	103,279	-	103,279
Total liabilities	\$ 106,172	\$ 4,581,734	\$ 4,687,906

Charter Township of Plymouth

Other Supplemental Information Combining Statement of Changes in Assets and Liabilities Agency Funds December 31, 2010

	Balance at January 1, 2010	Additions	Reductions	Balance at December 31, 2010
<u>Agency Funds</u>				
Assets - Cash and investments	\$ 487,216	\$ 225,015	\$ (605,131)	\$ 107,100
Liabilities				
Due to other governmental units	\$ -	\$ 115,481	\$ (111,660)	\$ 3,821
Refundable deposits and bonds	487,215	86,847	(470,784)	103,278
Total liabilities	\$ 487,215	\$ 202,328	\$ (582,444)	\$ 107,099
<u>Tax Collection Fund</u>				
Assets - Cash and investments	\$ 5,508,237	\$ 60,575,453	\$ (61,501,956)	\$ 4,581,734
Liabilities - Due to other governmental units	\$ 5,508,237	\$ 61,097,734	\$ (62,024,237)	\$ 4,581,734
<u>Total - All Trust and Agency Funds</u>				
Assets - Cash and investments	\$ 5,995,453	\$ 60,800,468	\$ (62,108,015)	\$ 4,687,906
Liabilities				
Due to other governmental units	\$ 5,508,237	\$ 61,097,734	\$ (62,025,165)	\$ 4,580,806
Due to other funds	-	115,481	(111,660)	3,821
Refundable deposits and bonds	487,216	86,847	(470,784)	103,279
Total liabilities	\$ 5,995,453	\$ 61,300,062	\$ (62,607,609)	\$ 4,687,906

Charter Township of Plymouth

Other Supplemental Information Downtown Development Authority Balance Sheet/Statement of Net Assets December 31, 2010

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Assets			
Cash and cash equivalents	\$ 31,310	\$ -	\$ 31,310
Property tax receivable	318,875	-	318,875
Total assets	<u>\$ 350,185</u>	<u>\$ -</u>	<u>\$ 350,185</u>
Liabilities			
Accounts payable	\$ 1,567	\$ -	\$ 1,567
Deferred revenue	328,698	-	328,698
Total liabilities	330,265	-	330,265
Equity			
Fund balance - Unreserved	19,920	(19,920)	-
Net assets - Unrestricted	-	19,920	19,920
Total liabilities and equity	<u>\$ 350,185</u>	<u>\$ -</u>	<u>\$ 350,185</u>

Charter Township of Plymouth

Other Supplemental Information Downtown Development Authority Statement of Revenue, Expenditures, and Changes in Fund Balance/Statement of Activities Year Ended December 31, 2010

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Revenue			
Property taxes	\$ 270,176	\$ -	\$ 270,176
Interest earnings	909	-	909
Total revenue	271,085	-	271,085
Expenditures - Current			
Maintenance and contract services	58,216	-	58,216
Principal	291,446	(291,446)	-
Interest	2,484	-	2,484
Total expenditures	352,146	(291,446)	60,700
Change in Fund Balance/Net Assets	(81,061)	291,446	210,385
Fund Balance/Net Assets (Deficit) - Beginning of year	100,981	(291,446)	(190,465)
Fund Balance/Net Assets - End of year	\$ 19,920	\$ -	\$ 19,920

Charter Township of Plymouth

Other Supplemental Information Brownfield Redevelopment Authority Balance Sheet/Statement of Net Assets December 31, 2010

	Modified Accrual	Full Accrual Adjustments	Full Accrual
Assets			
Cash and cash equivalents	\$ 1,359,708	\$ -	\$ 1,359,708
Property taxes receivable	307,504	-	307,504
Total assets	<u>\$ 1,667,212</u>	<u>\$ -</u>	<u>\$ 1,667,212</u>
Liabilities			
Accounts payable	\$ 3,064	\$ -	\$ 3,064
Deferred revenue	75,019	-	75,019
Total liabilities	78,083	-	78,083
Equity			
Fund balance	1,589,129	(1,589,129)	-
Net assets	-	1,589,129	1,589,129
Total liabilities and equity	<u>\$ 1,667,212</u>	<u>\$ -</u>	<u>\$ 1,667,212</u>

Charter Township of Plymouth

Other Supplemental Information Brownfield Redevelopment Authority Statement of Revenue, Expenditures, and Changes in Fund Balance/Statement of Activities Year Ended December 31, 2010

	<u>Modified Accrual</u>	<u>Full Accrual Adjustments</u>	<u>Total</u>
Revenue - General revenue			
Property taxes	\$ 309,516	\$ -	\$ 309,516
Interest earnings	7,623	-	7,623
Total revenue	317,139	-	317,139
Expenditures - Current -			
Environmental remediation	100,295	-	100,295
Change in Fund Balance/Net Assets	216,844	-	216,844
Fund Balance/Net Assets - Beginning of year	1,372,285	-	1,372,285
Fund Balance/Net Assets - End of year	<u>\$ 1,589,129</u>	<u>\$ -</u>	<u>\$ 1,589,129</u>

Statistical Section

This part of the Charter Township of Plymouth's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplemental information says about the Township's overall financial health.

The statistical section is organized into the following main categories:

- Financial trends
- Revenue capacity
- Debt capacity
- Demographic and economic information
- Operating information

Financial Trends

These schedules contain trend information to help the reader understand how the Township's financial performance and well-being have changed over time.

Charter Township of Plymouth

Financial Trends Net Assets by Component (Unaudited)

	As of December 31							
	2003 (1)	2004	2005	2006	2007	2008	2009	2010
Governmental Activities								
Invested in capital assets - Net of related debt	\$ 8,378,501	\$ 8,341,789	\$ 8,079,178	\$ 12,197,449	\$ 13,623,525	\$ 12,960,487	\$ 12,633,385	\$ 12,198,479
Restricted	51,123	(2,244)	2,651	50,417	82,492	56,980	76,590	137,895
Unrestricted	7,260,653	6,010,616	5,593,596	3,090,573	1,996,377	(666,990)	(2,625,443)	(3,220,165)
Total net assets	15,690,277	14,350,161	13,675,425	15,338,439	15,702,394	12,350,477	10,084,532	9,116,209
Business-type Activities								
Invested in capital assets - Net of related debt	33,834,233	33,297,351	34,742,726	35,941,504	35,854,625	34,827,878	34,581,799	33,047,839
Unrestricted	16,015,938	17,665,918	17,182,999	16,481,504	17,020,233	15,622,880	13,321,819	15,050,220
Total net assets	49,850,171	50,963,269	51,925,725	52,423,008	52,874,858	50,450,758	47,903,618	48,098,059
Primary Government in Total								
Invested in capital assets - Net of related debt	42,212,734	41,639,140	42,821,904	48,138,953	49,478,150	47,788,365	47,215,184	45,246,318
Restricted	51,123	(2,244)	2,651	50,417	82,492	56,980	76,590	137,895
Unrestricted	23,276,591	23,676,534	22,776,595	19,572,077	19,016,610	14,955,890	10,696,376	11,830,055
Total net assets	<u>\$ 65,540,448</u>	<u>\$ 65,313,430</u>	<u>\$ 65,601,150</u>	<u>\$ 67,761,447</u>	<u>\$ 68,577,252</u>	<u>\$ 62,801,235</u>	<u>\$ 57,988,150</u>	<u>\$ 57,214,268</u>

(1) Prior to the issuance of the financial report for fiscal ended December 31, 2003, information relative to GASB No. 34 is not available.

Charter Township of Plymouth

Financial Trends Changes in Governmental Net Assets (Unaudited)

	Fiscal Year Ended December 31							
	2003 (1)	2004	2005	2006	2007	2008	2009	2010
Expenses								
General government	\$ 2,114,151	\$ 2,438,405	\$ 2,278,495	\$ 2,400,235	\$ 2,897,089	\$ 3,109,494	\$ 3,271,591	\$ 2,488,528
Fire services	3,360,823	3,506,160	3,625,384	3,580,155	4,106,463	4,892,427	4,742,587	4,848,334
Dispatch services	867,500	905,548	975,780	910,488	1,060,695	1,250,727	1,215,837	1,101,460
Police services	3,624,980	3,922,995	4,204,011	3,903,781	4,322,320	5,648,558	4,550,648	4,322,490
Building inspections and related	610,060	617,312	534,144	506,651	493,407	472,205	441,429	384,457
Planning and zoning	492,764	455,081	405,182	423,532	333,075	375,523	153,106	183,481
Public works	676,311	665,616	1,986,167	853,971	223,464	273,368	302,614	172,363
Community services	163,558	83,614	19,827	33,294	163,010	109,324	141,392	33,420
Parks	334,851	400,555	467,973	420,850	412,821	461,683	410,883	458,276
Interest on long-term debt	46,351	205,024	314,741	305,061	344,458	317,623	315,101	318,701
Total governmental activities	12,291,349	13,200,310	14,811,704	13,338,018	14,356,802	16,910,932	15,545,188	14,311,510
Program revenue:								
Charges for services:								
General government	44,472	342,997	123,847	179,639	214,051	197,916	250,423	514,819
Fire services	1,022,454	988,663	986,341	1,044,466	1,054,601	1,180,589	1,032,730	1,027,083
Dispatch services	348,652	382,885	440,622	382,319	488,848	401,081	433,951	417,675
Police services	274,156	312,721	260,179	160,569	226,477	292,152	377,869	238,256
Building inspections and related services	750,430	673,820	969,448	793,343	438,934	394,110	416,970	455,486
Other activities	241,173	163,079	2,007,965	167,019	199,580	47,807	47,623	308,431
Total charges for services	2,681,337	2,864,165	4,788,402	2,727,355	2,622,491	2,513,655	2,559,566	2,961,750
Operating grants and contributions	425,189	316,155	449,333	214,732	312,080	190,303	364,110	440,986
Capital grants and contributions	22,349	65,692	4,500	12,792	-	-	-	-
Total program revenue	3,128,875	3,246,012	5,242,235	2,954,879	2,934,571	2,703,958	2,923,676	3,402,736
Net expenses	(9,162,474)	(9,954,298)	(9,569,469)	(10,383,139)	(11,422,231)	(14,206,974)	(12,621,512)	(10,908,774)
General Revenues								
Property taxes	5,559,816	5,641,737	6,027,556	7,644,192	7,946,654	8,113,054	8,052,290	7,631,094
State-shared revenue	2,169,801	2,048,750	2,029,620	2,008,623	2,017,997	2,070,429	1,785,365	1,749,463
Golf course	350,000	350,000	350,001	111,319	-	-	-	-
Investment earnings	309,151	295,341	461,314	493,779	567,348	318,608	70,031	68,302
Franchise fees	283,667	278,354	317,242	343,335	368,834	373,532	451,074	486,251
Gain (loss) on sale of assets	-	-	-	-	4,671	(20,566)	(3,193)	5,341
Investment in joint venture - District court	-	-	(291,000)	1,444,905	24,000	-	-	-
Total general revenue	8,672,435	8,614,182	8,894,733	12,046,153	10,929,504	10,855,057	10,355,567	9,940,451
Change in net assets	\$ (490,039)	\$ (1,340,116)	\$ (674,736)	\$ 1,663,014	\$ (492,727)	\$ (3,351,917)	\$ (2,265,945)	\$ (968,323)

(1) Prior to the issuance of the financial report for fiscal ended December 31, 2003, information relative to GASB No. 34 is not available.

Charter Township of Plymouth

Financial Trends Changes in Business-type Net Assets (Unaudited)

	Fiscal Year Ended December 31							
	2003 (1)	2004	2005	2006	2007	2008	2009	2010
Operating Revenue								
Sale of water	\$ 3,290,137	\$ 3,203,302	\$ 3,386,839	\$ 3,344,392	\$ 4,061,196	\$ 3,809,188	\$ 3,379,074	\$ 3,773,169
Sewage disposal charges	3,911,842	3,938,611	4,133,382	4,159,796	5,161,768	4,876,822	5,016,391	6,296,491
Meter charges	1,234,365	1,250,157	1,262,645	1,264,460	1,301,909	1,298,078	1,300,332	1,302,685
Solid waste charges	1,003,614	1,103,581	1,218,858	1,268,210	1,323,239	1,348,643	1,353,840	1,360,603
Installation fees	58,749	53,906	38,741	26,747	9,823	15,292	6,628	15,378
Other charges for services	229,027	580,943	800,323	452,605	274,382	245,607	320,510	360,609
Total operating revenue	9,727,734	10,130,500	10,840,788	10,516,210	12,132,317	11,593,630	11,376,775	13,108,935
Operating Expenses								
Cost of water produced/purchased	1,944,961	1,874,277	2,216,889	2,112,171	2,663,073	3,407,406	2,839,245	3,082,089
Cost of sewage treatment	2,593,520	2,251,559	2,770,486	2,960,922	3,386,084	4,444,202	6,234,801	5,284,129
Solid waste disposal	1,055,546	1,092,755	1,106,609	1,089,088	1,119,463	1,169,261	1,241,751	1,189,001
Operation costs	1,861,106	2,531,691	2,721,809	2,757,151	2,603,456	2,749,078	2,458,978	2,138,166
Depreciation	1,085,455	1,094,579	1,097,359	1,144,233	1,182,862	1,221,139	1,247,090	1,297,510
Total operating expenses	8,540,588	8,844,861	9,913,152	10,063,565	10,954,938	12,991,086	14,021,865	12,990,895
Operating (Loss) Income	1,187,146	1,285,639	927,636	452,645	1,177,379	(1,397,456)	(2,645,090)	118,040
Nonoperating Revenue (Expenses)								
Investment income	160,765	239,856	539,040	632,542	515,948	316,030	68,211	64,677
Interest expense	(1,764,421)	(1,907,478)	(1,906,081)	(1,735,584)	(1,683,138)	(1,597,559)	(12,941)	(105,683)
Gain on sale of assets	-	-	-	-	-	-	18,575	-
(Loss) Income - Before contributions	(416,510)	(381,983)	(439,405)	(650,397)	10,189	(2,678,985)	(2,571,245)	77,034
Capital Contributions								
Benefit fees	717,288	1,033,422	877,515	475,750	348,352	254,885	24,105	117,407
Lines constructed by developers	640,497	461,659	524,346	671,930	93,309	-	-	-
Total capital contributions	1,357,785	1,495,081	1,401,861	1,147,680	441,661	254,885	24,105	117,407
Change in net assets	\$ 941,275	\$ 1,113,098	\$ 962,456	\$ 497,283	\$ 451,850	\$ (2,424,100)	\$ (2,547,140)	\$ 194,441

(1) Prior to the issuance of the financial report for fiscal ended December 31, 2003, information relative to GASB No. 34 is not available.

Note: Prior to 2009, the Township reported its allocation of the debt issued by WTUA as a liability, separately from its reporting of its share of WTUA's total assets. During 2009, it began reporting the net investment in the joint venture. As a result, the amounts reported in prior years as interest expense are now reported as part of the change in investment in WTUA, which is a component of the cost of sewage disposal.

Charter Township of Plymouth

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
General Fund					
Reserved	\$ 540,776	\$ 407,863	\$ -	\$ 494,894	\$ 759,178
Unreserved	<u>4,667,563</u>	<u>5,147,272</u>	<u>6,374,129</u>	<u>3,665,457</u>	<u>2,377,019</u>
Total General Fund	5,208,339	5,555,135	6,374,129	4,160,351	3,136,197
All Other Governmental Funds					
Reserved	-	-	111,115	4,077,673	1,489,607
Unreserved, reported in Special Revenue Funds	<u>(144,398)</u>	<u>(552,231)</u>	<u>(181,965)</u>	<u>2,137,363</u>	<u>1,542,907</u>
Total all other governmental funds	<u>(144,398)</u>	<u>(552,231)</u>	<u>(70,850)</u>	<u>6,215,036</u>	<u>3,032,514</u>
Total fund balance, all governmental funds	<u>\$ 5,063,941</u>	<u>\$ 5,002,904</u>	<u>\$ 6,303,279</u>	<u>\$ 10,375,387</u>	<u>\$ 6,168,711</u>

Financial Trends
Fund Balances - Governmental Funds - Last Ten Years
(Unaudited)

<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
\$ 997,706	\$ 761,996	\$ 538,752	\$ 291,446	\$ 95,708
<u>996,713</u>	<u>1,605,861</u>	<u>1,887,757</u>	<u>2,060,432</u>	<u>3,007,056</u>
1,994,419	2,367,857	2,426,509	2,351,878	3,102,764
930,170	1,700,232	52,852	76,590	22,214
<u>1,037,627</u>	<u>128,197</u>	<u>754,851</u>	<u>431,792</u>	<u>335,859</u>
<u>1,967,797</u>	<u>1,828,429</u>	<u>807,703</u>	<u>508,382</u>	<u>358,073</u>
<u>\$ 3,962,216</u>	<u>\$ 4,196,286</u>	<u>\$ 3,234,212</u>	<u>\$ 2,860,260</u>	<u>\$ 3,460,837</u>

Charter Township of Plymouth

	Year Ended December 31			
	2001	2002	2003	2004
Revenue				
Property taxes	\$ 4,699,081	\$ 5,204,451	\$ 5,624,458	\$ 5,641,737
Licenses and permits	1,534,603	1,150,828	882,336	818,361
Federal grants	362,798	247,638	113,770	276,872
State-shared revenue and grants	2,569,570	2,412,189	2,169,801	2,048,750
City of Plymouth contribution	1,345,299	1,314,574	1,103,710	1,116,037
Intergovernmental charges for services	477,838	488,842	448,330	478,545
Fines and forfeitures	408,462	278,632	188,209	104,108
Interest and rentals	1,068,457	666,525	659,151	624,359
Other	1,636,846	2,400,326	1,856,727	2,429,905
Total revenue	14,102,954	14,164,005	13,046,492	13,538,674
Expenditures				
Current:				
General government	3,147,826	2,894,741	2,778,001	2,914,831
Public safety	7,121,177	7,526,768	7,627,082	8,001,008
Planning and building	1,126,086	1,057,781	1,028,106	1,016,087
Public works	963,841	-	-	-
Community social services	143,076	96,774	163,558	225,623
Parks	638,296	234,912	246,550	287,328
Capital outlay	886,307	2,247,905	1,823,003	2,652,003
Debt service principal	70,000	70,000	119,494	166,146
Debt service interest	33,993	30,352	47,125	205,784
Total expenditures	14,130,602	14,159,233	13,832,919	15,468,810
Excess of Revenue (Under) Over Expenditures	(27,648)	4,772	(786,427)	(1,930,136)
Other Financing Sources (Uses)				
Issuance of debt	-	-	1,173,773	6,000,000
Sale of fixed assets	-	-	-	-
Transfers in	127,852	267,528	301,482	1,737,001
Transfers out	(127,852)	(267,528)	(301,482)	(1,737,001)
Total other financing sources	-	-	1,173,773	6,000,000
Net Change in Fund Balances	(27,648)	4,772	387,346	4,069,864
Fund Balances - Beginning of year	5,091,589	4,998,132	5,967,056	6,354,402
Fund Balances - End of year	\$ 5,063,941	\$ 5,002,904	\$ 6,354,402	\$ 10,424,266
Debt service as a percentage of noncapital expenditures	0.7%	0.7%	0.7%	1.2%

Financial Trends
Changes in Fund Balances - Governmental Funds
(Unaudited)

Year Ended December 31					
2005	2006	2007	2008	2009	2010
\$ 6,027,556	\$ 7,644,192	\$ 7,946,654	\$ 8,113,054	\$ 7,989,775	\$ 7,568,643
1,123,472	953,336	502,153	471,250	448,178	473,989
403,257	51,763	143,962	90,949	20,652	393,087
2,029,620	2,008,623	2,017,997	2,070,429	1,785,365	1,749,463
1,155,681	1,139,588	1,268,226	1,301,050	1,260,721	1,225,909
502,196	534,369	609,730	378,570	510,007	451,973
143,516	124,379	108,127	167,700	75,715	149,998
760,860	659,548	518,495	497,794	558,501	583,434
2,927,894	1,172,264	1,200,980	999,476	850,995	1,100,468
15,074,052	14,288,062	14,316,324	14,090,272	13,499,909	13,696,964
2,995,556	2,992,189	3,106,860	3,561,006	3,405,503	2,812,725
8,341,650	8,615,415	8,989,323	8,892,444	8,644,016	8,717,146
899,607	895,970	780,490	680,880	581,198	530,214
-	-	-	-	-	-
162,366	65,669	84,635	83,199	141,392	33,420
353,065	271,395	286,625	306,713	291,675	319,751
6,084,903	6,043,256	244,125	961,910	557,429	58,091
174,105	257,175	290,893	248,571	277,361	317,772
315,704	306,012	344,458	317,623	326,287	312,743
19,326,956	19,447,081	14,127,409	15,052,346	14,224,861	13,101,862
(4,252,904)	(5,159,019)	188,915	(962,074)	(724,952)	595,102
-	995,000	-	-	350,000	-
-	2,000,000	28	-	1,000	5,475
1,159,946	2,342,680	473,745	473,651	473,951	583,991
(1,159,946)	(2,342,680)	(473,745)	(473,651)	(473,951)	(583,991)
-	2,995,000	28	-	351,000	5,475
(4,252,904)	(2,164,019)	188,943	(962,074)	(373,952)	600,577
10,424,266	6,171,362	4,007,343	4,196,286	3,234,212	2,860,260
\$ 6,171,362	\$ 4,007,343	\$ 4,196,286	\$ 3,234,212	\$ 2,860,260	\$ 3,460,837
2.4%	2.5%	2.9%	4.5%	3.8%	4.6%

Revenue Capacity

These schedules contain information to help the reader assess the Township's most significant local revenue source, the property tax.

Charter Township of Plymouth

		Taxable Value by Property Type					
Fiscal Year		Real Property				Personal	Total Value
Tax Year	Ended December 31	Residential	Commercial	Industrial	Tax Abated	Property	
2000	2001	\$ 915,065,670	\$ 97,356,870	\$ 194,691,655	\$ 109,017,830	\$ 222,725,600	\$ 1,538,857,625
2001	2002	1,003,644,980	104,153,620	219,200,480	97,142,304	217,798,910	1,641,940,294
2002	2003	1,076,593,290	113,900,970	238,212,870	108,930,260	214,833,838	1,752,471,228
2003	2004	1,116,965,790	116,748,599	267,492,187	89,628,270	218,590,040	1,809,424,886
2004	2005	1,164,579,849	125,033,365	284,295,261	103,778,700	230,142,858	1,907,830,033
2005	2006	1,213,596,955	134,280,330	298,255,476	107,306,010	243,988,510	1,997,427,281
2006	2007	1,264,079,620	145,375,770	319,265,268	110,838,210	210,243,035	2,049,801,903
2007	2008	1,309,575,980	152,280,150	340,353,880	139,612,750	220,805,600	2,162,628,360
2008	2009	1,287,158,260	157,509,086	357,190,990	130,010,050	208,869,880	2,140,738,266
2009	2010	1,223,966,176	160,251,020	355,403,830	120,875,390	215,255,900	2,075,752,316

Note: Under Michigan law, the revenue base is referred to as "taxable value." This amount represents assessed value (50 percent of true cash value), limited for each property by the lower of 5 percent or inflation.

Taxes levied in a particular "tax year" become revenue of the subsequent fiscal year.

Revenue Capacity
Taxable Value of Township Property
(Unaudited)

Tax Rate (Mills)	Estimated Actual Value	Taxable Value as a Percentage of Actual
3.2000	\$ 3,317,933,300	46.4
3.2800	3,725,223,640	44.1
3.2694	4,004,403,636	43.8
3.2694	4,244,724,192	42.6
3.2694	4,499,231,672	42.4
4.0000	4,638,732,472	43.1
4.0000	4,837,250,710	42.4
4.0000	5,007,754,260	43.2
4.0000	4,803,164,940	44.6
4.0000	4,435,687,794	46.8

Charter Township of Plymouth

Tax Year	Direct Tax Rates			Overlapping Tax				
	Operating	Debt	Total Direct Taxes	County	Plymouth District Library	Huron Clinton Metro Parks	Wayne County Zoo Authority	Community College
2001	3.2800	0.0000	3.2800	7.8461	1.7962	0.2186	0.0000	1.8193
2002	3.2694	0.0000	3.2694	7.8220	1.7875	0.2170	0.0000	1.8043
2003	3.2694	0.0000	3.2694	7.8220	1.7838	0.2161	0.0000	1.8024
2004	3.2694	0.0000	3.2694	7.8220	1.7778	0.2154	0.0000	1.7967
2005	4.0000	0.0000	4.0000	7.8220	1.7549	0.2146	0.0000	1.7967
2006	4.0000	0.0000	4.0000	7.8220	1.5156	0.2146	0.0000	1.7967
2007	4.0000	0.0000	4.0000	7.8220	1.9696	0.2146	0.0000	1.7967
2008	4.0000	0.0000	4.0000	7.8220	1.7218	0.2146	0.1000	1.7967
2009	4.0000	0.0000	4.0000	7.8220	1.7178	0.2146	0.1000	1.7967
2010	4.0000	0.0000	4.0000	7.8220	1.7283	0.2146	0.1000	1.7967

Note: Michigan law restricts the maximum millage that may be levied by the Charter Township of Plymouth without a vote of our residents, as follows:

	Operating	Debt
2010	4.0100	0.0000

Revenue Capacity
Tax Rate History of Direct and Overlapping Governments
(Unaudited)

Rates				Total Tax Rate	
Intermediate School District	School Debt	School - Homestead	School - Non- homestead	Homestead	Non- homestead
1.9753	3.4900	6.0000	18.0000	26.4255	44.4255
3.4643	3.3000	6.0000	18.0000	27.6645	45.6645
3.4643	3.1500	5.0000	18.0000	26.5080	44.5080
3.4643	3.1000	6.0000	18.0000	27.4456	45.4456
3.4643	3.4300	6.0000	18.0000	28.4825	46.4825
3.4643	3.1500	6.0000	18.0000	27.9632	45.9632
3.4643	3.1500	6.0000	18.0000	28.4172	46.4172
3.4643	3.1500	6.0000	18.0000	28.2694	46.2694
3.4643	3.2600	6.0000	18.0000	28.3754	46.3754
3.4643	3.7600	6.0000	18.0000	28.8859	46.8859

Charter Township of Plymouth

Revenue Capacity Principal Taxpayers (Unaudited)

	2010 Taxable Value	2010 Rank	Percentage of Total	2001 Taxable Value	2001 Rank	Percentage of Total
DeMattia Group	\$ 45,102,080	1	2.4%	\$ 16,719,130	4	1.0%
Automotive Components Holdings LLC	30,154,190	2	1.6%			
Johnson Control	28,263,970	3	1.5%	34,977,110	3	2.1%
Detroit Edison	14,451,790	4	0.8%	11,626,360	5	0.7%
Robert Bosch Corporation	14,345,430	5	0.8%			
Catholic Archdiocese of Detroit	14,060,750	6	0.7%			
Tower Automotive	12,647,560	7	0.7%	71,356,000	1	4.3%
D R Group	11,048,740	8	0.6%	8,137,480	10	0.5%
AVL North America Inc	9,667,680	9	0.5%			
AFL-CIO	9,286,670	10	0.5%			
Ford Motor Company	-			10,331,220	6	0.6%
Falcon Center	-			8,572,190	9	0.5%
Compuware Sport	-			8,919,020	8	0.5%
Unisys	-			9,104,570	7	0.6%
Visteon	-			35,635,890	2	2.2%
Total	\$ 189,028,860		10.1%	\$ 215,378,970		13.2%

Charter Township of Plymouth

Revenue Capacity General Fund Governmental Revenue by Function Last Ten Fiscal Years

Fiscal Year Ended December 31	Total Tax Levy for Fiscal Year	Collected Within the Fiscal Year of the Levy			Total Collections to Date		
		Current Collections (1)	Percent Collected	Collections in Subsequent Years (2)	Amount	Percent of Levy	
2001	\$ 5,226,089	\$ 5,064,629	96.91	\$ 120,493	\$ 5,185,122	99.22	
2002	5,551,282	5,446,561	98.11	68,855	5,515,416	99.35	
2003	5,769,041	5,669,666	98.28	79,130	5,748,796	99.65	
2004	6,067,630	5,839,457	96.24	143,544	5,983,001	98.61	
2005	7,774,815	7,558,601	97.22	186,766	7,745,367	99.62	
2006	7,977,289	7,702,891	96.56	245,869	7,948,760	99.64	
2007	8,371,040	8,065,911	96.35	292,334	8,358,245	99.85	
2008	8,302,541	7,895,779	95.10	394,679	8,290,458	99.90	
2009	8,062,240	7,736,666	95.96	282,927	8,019,593	99.47	
2010	7,270,289	6,955,670	95.67	-	6,955,670	95.67	

(1) Represents collections through the final distribution of taxes, including delinquent real taxes purchased by the County

(2) Represents all collections after the final distribution date through the current date

Debt Capacity

These schedules contain information to help the reader assess the affordability of the Township's current levels of outstanding debt and the Township's ability to issue additional debt in the future.

Charter Township of Plymouth

	2001	2002	2003	2004
Governmental Activities				
General obligation bonds	\$ 515,000	\$ 445,000	\$ 365,000	\$ 6,280,000
Installment purchase agreements	-	-	1,134,279	1,053,133
Total	515,000	445,000	1,499,279	7,333,133
Business-type Activities - General				
obligation bonds	17,817,905	35,635,032	35,470,672	35,146,661
Total debt of the government	18,332,905	36,080,032	36,969,951	42,479,794
Taxable value	1,641,940,294	1,752,471,228	1,809,424,886	1,907,830,033
Ratio of total debt to taxable value	1.12%	2.06%	2.04%	2.23%
Total population	28,443	28,585	28,783	28,033
Total debt per capita	\$ 645	\$ 1,262	\$ 1,284	\$ 1,515

Note: Prior to 2009, the Township reported its allocation of the debt issued by WTUA as a liability, separately from its reporting of its share of WTUA's total assets. During 2009, it began reporting the net investment in the joint venture. As a result, the amounts reported in prior years as business-type activities' general obligation bonds include the Township's allocation of the WTUA-issued debt. This amount is not included in the 2009 amounts.

**Debt Capacity
Ratios of Outstanding Debt
(Unaudited)**

	2005	2006	2007	2008	2009	2010
\$	6,190,000	\$ 7,015,000	\$ 6,820,000	\$ 6,670,000	\$ 6,833,818	\$ 6,622,351
	<u>969,028</u>	<u>881,853</u>	<u>807,401</u>	<u>708,829</u>	<u>606,468</u>	<u>500,163</u>
	7,159,028	7,896,853	7,627,401	7,378,829	7,440,286	7,122,514
	<u>33,917,924</u>	<u>32,445,511</u>	<u>30,973,098</u>	<u>29,193,188</u>	<u>2,081,314</u>	<u>2,041,584</u>
	41,076,952	40,342,364	38,600,499	36,572,017	9,521,600	9,164,098
	1,997,427,281	2,049,801,903	2,162,628,360	2,140,702,506	2,076,056,296	1,878,439,675
	2.06%	1.97%	1.78%	1.71%	0.46%	0.49%
	28,170	27,107	26,980	26,979	26,800	27,532
\$	1,458	\$ 1,488	\$ 1,431	\$ 1,356	\$ 355	\$ 333

Charter Township of Plymouth

Debt Capacity Ratios of General Bonded Debt Outstanding (Unaudited)

Fiscal Year	Tax-limited General Obligation Bonds (LTGO)	Other General Obligation Debt	Net General Bonded Debt	Taxable Value	Debt as a Percentage of Taxable Value	Population	Debt per Capita
2001	\$ 515,000	\$ -	\$ 515,000	\$ 1,641,940,294	0.03	28,443	\$ 18.11
2002	445,000	-	445,000	1,752,471,228	0.03	28,585	15.57
2003	365,000	1,134,279	1,499,279	1,809,424,886	0.08	28,783	52.09
2004	6,280,000	1,053,133	7,333,133	1,907,830,033	0.38	28,033	261.59
2005	6,190,000	969,028	7,159,028	1,997,427,281	0.36	28,170	254.14
2006	7,015,000	881,853	7,896,853	2,049,801,903	0.39	27,107	291.32
2007	6,820,000	807,401	7,627,401	2,162,628,360	0.35	26,980	282.71
2008	6,670,000	708,829	7,378,829	2,140,702,506	0.34	26,979	273.50
2009	6,833,818	606,468	7,440,286	2,076,056,296	0.36	26,800	277.62
2010	6,622,351	500,163	7,122,514	1,878,439,675	0.38	27,532	258.70

Charter Township of Plymouth

Debt Capacity Direct and Overlapping Debt (Unaudited)

Governmental Unit	Debt Outstanding	Estimated Percent Applicable	Estimated Share of Overlapping Debt
Plymouth-Canton Schools	\$ 200,644,000	33.06	\$ 66,332,906
Wayne County	385,157,776	3.86	14,867,090
Western Townships Utilities Authority	89,660,000	0.31	27,374,640
Plymouth District Library	2,850,000	79.44	2,264,040
35th District Court	256,000	100.00	<u>256,000</u>
Total overlapping debt			111,094,676
Direct Charter Township of Plymouth debt			<u>9,164,098</u>
Total direct and overlapping debt			<u>\$ 120,258,774</u>

Charter Township of Plymouth

	2001	2002	2003	2004
Calculation of Debt Limit				
State equalized valuation	\$ 1,862,611,820	\$ 2,002,201,818	\$ 2,122,362,096	\$ 2,249,615,836
10 percent of taxable value	186,261,182	200,220,182	212,236,210	224,961,584
Calculation of Debt Subject to Limit				
Total debt	18,332,905	36,080,032	36,969,951	42,479,794
Less debt not subject to limit:				
Installment purchase	-	-	1,134,279	1,053,133
Water and sewer contractual obligations	<u>17,817,905</u>	<u>35,635,032</u>	<u>35,470,672</u>	<u>35,146,661</u>
Net debt subject to limit	<u>515,000</u>	<u>445,000</u>	<u>365,000</u>	<u>6,280,000</u>
Legal Debt Margin	185,746,182	199,775,182	211,871,210	218,681,584
Net Debt Subject to Limit as Percent of Debt Limit				
	0.28%	0.22%	0.17%	2.87%

Note: Prior to 2009, the Township reported its allocation of the debt issued by WTUA as a liability, separately from its reporting of its share of WTUA's total assets. During 2009, it began reporting the net investment in the joint venture. As a result, the amounts reported in prior years as water and sewer contractual obligations include the Township's allocation of the WTUA-issued debt. This amount is not included in the 2009 amounts.

**Debt Capacity
Legal Debt Margin
(Unaudited)**

2005	2006	2007	2008	2009	2010
\$ 2,319,366,236	\$ 2,418,625,355	\$ 2,503,877,130	\$ 2,402,608,260	\$ 2,218,351,237	\$ 1,971,005,145
231,936,624	241,862,536	250,387,713	240,260,826	221,835,124	197,100,515
41,076,952	40,342,364	38,600,499	36,572,017	9,521,600	9,164,098
969,028	881,853	807,401	708,829	606,468	500,163
33,917,924	32,445,511	30,973,098	29,193,188	2,150,000	2,041,584
6,190,000	7,015,000	6,820,000	6,670,000	6,765,132	6,622,351
225,746,624	234,847,536	243,567,713	233,590,826	215,069,992	190,478,164
2.74%	2.99%	2.80%	2.86%	3.15%	3.48%

Demographics and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Township's financial activities take place.

Charter Township of Plymouth

Demographic and Economic Information Demographic and Economic Statistics (Unaudited)

Fiscal Year	Population	Personal Income (in Thousands)	Per Capita Personal Income	Unemployment Rate
2001	28,443	(I)	(I)	2.20
2002	28,585	(I)	(I)	2.50
2003	28,783	(I)	(I)	2.70
2004	28,033	(I)	(I)	3.40
2005	28,170	(I)	(I)	2.90
2006	27,107	(I)	(I)	2.10
2007	26,980	(I)	(I)	2.30
2008	26,979	(I)	(I)	2.60
2009	26,800	(I)	(I)	4.30
2010	27,532	\$ 1,178,645	42,810	3.90

(I) Not available

Charter Township of Plymouth

Principal Employers Demographic and Economic Statistics (Unaudited)

Employer	2010 Employees	Percentage of Total	2001	Percentage of Total
1 Johnson Controls	2,000	0.38	(I)	(I)
3 Plymouth Canton Community Schools	750	0.14	(I)	(I)
3 Master Automatic	500	0.09	(I)	(I)
4 Unisys	400	0.08	(I)	(I)
5 AVL North America Inc	370	0.07	(I)	(I)
6 Automotive Components Holding	300	0.06	(I)	(I)
7 Durr Industries	275	0.05	(I)	(I)
8 Frudenberg NOK	250	0.05	(I)	(I)
9 Plastipak Holdings Inc	225	0.04	(I)	(I)
10 Buroughs Payment Systems Inc	220	0.04	(I)	(I)
Total	5,290	1.00		

(I) Not available

Charter Township of Plymouth

Function/Program	2001	2002	2003	2004	2005
General government:					
Supervisor's office	3.0	3.0	3.0	3.0	3.0
Human resources	1.0	1.0	1.0	1.0	1.0
Information services	3.0	3.0	3.0	3.0	3.0
Assessing	1.0	1.0	1.0	1.0	1.0
Clerk's office	6.5	6.5	6.5	6.5	5.5
Treasurer's office	3.5	3.5	3.5	3.5	3.5
Total general government	18.0	18.0	18.0	18.0	17.0
Public safety:					
Police	41.5	45.5	45.5	46.5	45.5
Fire and EMS	32.0	32.0	30.0	31.0	30.0
Building department	8.0	8.0	8.0	6.0	6.0
Public works:					
Waste management	1.0	1.0	1.0	1.0	1.0
Water and sewer	9.0	10.5	10.5	10.5	10.5
Public services	2.0	2.0	2.0	2.0	2.0
Community and economic development	2.0	2.0	2.0	1.0	1.0
Parks and recreation	2.7	2.7	2.7	2.7	2.7
Total	<u>116.2</u>	<u>121.7</u>	<u>119.7</u>	<u>118.7</u>	<u>115.7</u>

Demographic and Economic Information
Full-time Equivalent Government Employees
(Unaudited)

2006	2007	2008	2009	2010
3.0	3.0	3.0	2.0	2.0
1.0	1.0	1.0	1.0	1.0
3.0	2.0	2.5	1.5	1.5
1.0	1.0	1.0	1.0	1.0
5.5	6.5	6.5	5.0	5.0
<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>
17.0	17.0	17.5	14.0	14.0
45.0	45.0	45.0	45.0	44.0
28.0	26.0	28.0	27.0	24.0
6.0	4.0	3.5	4.0	4.0
1.0	1.0	1.0	1.0	1.0
10.5	10.5	10.5	9.5	9.5
2.0	2.0	2.0	2.0	2.0
1.0	1.0	1.0	-	1.0
<u>2.7</u>	<u>3.0</u>	<u>3.5</u>	<u>3.5</u>	<u>2.5</u>
<u><u>113.2</u></u>	<u><u>109.5</u></u>	<u><u>112.0</u></u>	<u><u>106.0</u></u>	<u><u>102.0</u></u>

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the Township's financial report relates to the services the Township provides and the activities it performs.

Charter Township of Plymouth

Function/Program	2001	2002	2003	2004
Election data - Registered voters	20,257	20,234	(1)	21,175
District court:				
Number of court cases	8,325	7,306	5,697	5,531
Police incidents	(1)	(1)	12,354	11,696
Fire:				
Fire runs	838	898	854	794
Emergency medical runs	2,378	2,436	2,389	2,297
Water:				
Number of customers billed	(1)	9,384	9,441	9,548
Water consumed in gallons	1,615,037,000	1,730,652,000	1,508,206,000	1,463,046,000
Water and sewer rate (per 1,000 gallons)	\$ 4.10	\$ 4.92	\$ 4.86	\$ 4.86
Building, other permits, and licenses issued	4,526	3,542	3,421	(1)

(1) Not available

Operating Information
Operating Indicators
(Unaudited)

2005	2006	2007	2008	2009	2010
(1)	20,399	20,332	20,609	21,490	21,564
4,944	4,993	5,802	5,913	4,314	4,836
10,393	10,652	10,222	11,088	10,077	10,570
771	762	944	912	846	956
2,301	2,248	2,440	2,424	2,272	2,316
9,602	9,648	9,679	9,720	9,737	9,762
1,610,929,000	1,512,705,000	1,549,699,000	1,443,051,287	1,284,079,000	1,380,784,000
\$ 4.86	\$ 5.42	\$ 6.34	\$ 6.34	\$ 7.35	\$ 8.35
2,390	1,932	1,845	1,716	1,668	905

Charter Township of Plymouth

Function/Program	2001	2002	2003	2004	2005	2006
Police:						
Stations	1	1	1	1	1	1
Patrol units	18	18	20	20	20	18
Fire:						
Stations	3	3	3	3	3	3
Fire response vehicles	5	5	5	5	5	5
Emergency response vehicles	4	4	4	4	4	4
Public works:						
Streets (miles):		143.5	143.5	143.5	143.5	143.5
Paved	(1)	138	138	139.5	139.5	140.0
Unpaved	(1)	6	6	4.0	4.0	3.0
Sidewalks	(1)	(1)	(1)	(1)	(1)	(1)
Parks and recreation:						
Acreage	112.5	112.5	112.5	112.5	112.5	112.5
Developed parks/playgrounds	4	4	4	5	5	5
Developed fields (soccer, baseball, etc.)	4	4	4	6	6	6
Golf course	1	1	1	1	1	1
Water - Mains (miles)	(1)	172	172	174	175	176
Sewer - Miles of sanitary sewers	(1)	140	140	140	140	141

(1) Not available

Operating Information
Capital Asset Statistics
(Unaudited)

2007	2008	2009	2010
1	1	1	1
18	18	18	18
3	3	3	3
5	5	5	5
4	4	4	4
143.5	143.5	143.5	143.5
140.0	140.5	140.5	140.5
3.0	3.0	3.0	3.0
(1)	(1)	(1)	(1)
112.5	112.5	112.5	112.5
5	5	5	5
6	6	6	6
1	1	1	1
176	176	176	176
141	141	141	141