

**Charter Township of Plymouth  
Wayne County, Michigan**

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**Comprehensive Annual Financial Report  
for the Fiscal Year Ended  
December 31, 2012**

Prepared by the Charter Township of Plymouth

# Charter Township of Plymouth

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June 25, 2013

To the Board of Trustees  
Charter Township of Plymouth  
Wayne County, Michigan

With this letter, we formally transmit the Charter Township of Plymouth, Michigan (the “Township”) Comprehensive Annual Financial Report (CAFR) for the 2012 fiscal year. This report has been prepared pursuant to, and in compliance with State of Michigan statutes that require the Township to publish within six months of the close of the fiscal year a complete set of financial statements in compliance with accounting principles generally accepted in the United States of America.

The financial statements have been prepared by the treasurer’s department for the purpose of disclosing the Township’s financial condition to its citizens, elected officials, businesses, intergovernmental partners, and other interested parties. Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established. In maintaining and improving the Township’s accounting and financial reporting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) reliability of financial records for preparing financial statements and maintaining accountability of Township assets. The concept of reasonable assurance recognizes that (1) the cost of the control should not exceed the benefits likely to be derived and (2) the valuation of the costs and benefits requires estimates and judgments by management. Internal accounting controls will not provide absolute assurance.

This letter is designed to introduce the financial report and provide information that would be useful in assessing the Township’s financial condition. In addition, the financial statements include a narrative introduction, overview, and analysis in the form of a management’s discussion and analysis (MD&A) which should be read in conjunction with this letter.

### **The Charter Township of Plymouth**

The Charter Township of Plymouth, located in Western Wayne County in southeastern Michigan along the high technology corridor of I-275 and M-14, finds itself strategically situated approximately halfway between downtown Detroit and the city of Ann Arbor. It currently occupies approximately 16.8 square miles and serves a population of 27,234. Plymouth Township prides itself with having one of the lowest overall tax rates in southeastern Michigan while providing necessary quality of life services citizens and business desire and demand.

The Charter Township of Plymouth operates under the township form of government. Policy making and legislative authority are vested with a board of trustees which consists of seven elected members: a full-time supervisor, treasurer, and clerk along with four part-time trustees. The supervisor is the Chief Administrative and Executive Officer of the Township. They all serve four-year terms with elections coinciding with the United States presidential elections.

### **Public Facilities**

The Township operates from a 53,000 square foot complex that houses its government, police, and fire operations. It also has a 26,000 square foot complex that houses its Department of Public Services equipment.

### **Component Units and Joint Ventures**

The Charter Township of Plymouth includes in its financial statements two discretely presented component units. They are the Downtown Development Authority and the Brownfield Redevelopment Authority. The Downtown Development Authority captures incremental tax revenues that are used for improvement within the district along Ann Arbor Road. The Brownfield Redevelopment Authority captures incremental tax revenues that are used for environmental remediation at approved sites throughout the Township. Additional information regarding these component units can be found in the notes to the financial statements (see Note I).

The Township also participates in a joint venture, the Western Township Utilities Authority. The Township's participation in this joint venture is recognized in the Township's financial statements. Additional information regarding these component units and joint venture can be found in the notes to the financial statements (see Note I).

### **Budgetary and Accounting Controls**

The Charter Township of Plymouth board of trustees adopts an annual budget in accordance with the State of Michigan Uniform Budgeting Act, P.A. 621 of 1978. The Township's fiscal year is January through December. The annual budget is adopted by December 31 for the subsequent year. The Township board of trustees adopts appropriations at the activity level for the General Fund and at the fund level for all other budgeted funds. The budget is prepared by fund, department, and function basis. Michigan law requires expenditures to be within budget at this level. Unexpended appropriations lapse at year end. The Township board of trustees must approve all budget amendments made throughout the year.

### **Local Economy**

Major employers located within the community include automobile component suppliers, automobile dealers, food distributors, financial institutions, research, information technology, and educational institutions. During 2012, the Township, with the assistance from the State of Michigan, continues to attract new businesses to the Township to fill unoccupied facilities or expand current facilities of current Township businesses. Demand for certain residential housing has continued through 2012 and has produced an increase in overall residential taxable value for 2012.

Because of the location within the region and types of employers within the community, the Township has experienced unemployment rates well below the state of Michigan's overall rate. Unemployment in the Township was at 3.0 percent for December 2012 compared to 8.9 percent for the state of Michigan. This is primarily the result of citizens within the community being highly trained and educated. Employment levels are expected to increase over the next year due to increased occupancy of industrial and commercial properties.

### **Long-term Financial Planning**

The Township continues to look at a two-year budget projection to project fund balance and changes in major revenue and expenditures. By looking at a two-year projection, the Township has been able to implement expenditure reductions and receive employee concessions from most of its employees (an arbitration award favorable for the Township in regard to firefighter concessions was issued in May 2012). This will allow the Township to maintain most services it currently delivers while maintaining adequate reserves and an AA bond rating.

During the year, the Township continued work on the water distribution system to mitigate peak demand from the Detroit Water and Sewer Department. The improvements should be completed during the summer of 2013. This should stabilize rate increases from the City of Detroit.

### **Cash Management Policies and Practices**

It is the policy of the Township to invest public dollars in a manner that will provide security of the funds while receiving the highest investment return, while conforming to Public Act 20 of 1943 (as amended). Idle cash is invested in money market, certificates of deposit, and pooled accounts.

Due to the dollar amounts of deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. However, in the state of Michigan, municipalities are not required to collateralize or insure bank deposits. Thus, the Township evaluates each financial institution with which Township funds are deposited and assesses the level of risk associated with each institution. Only those institutions with acceptable risk levels are used as depositories.

### **Risk Management**

The Charter Township of Plymouth is a member of the Michigan Municipal Risk Management Authority (MMRMA). The MMRMA is a self-insured association with a membership of approximately 315 State of Michigan local governmental units. It provides risk management, claims administration, legal defense, and reinsurance services for its members. As a member of MMRMA, the Township has liability coverage of up to \$15,000,000 per occurrence. Our self-insured retention for liability is \$100,000 per occurrence. We are actively involved in risk control through supervisory and employee training, facilities inspections, and utilization of the MMRMA risk control staff.

## **Pension and Other Postemployment Benefits**

The Charter Township of Plymouth participates in both defined contribution and defined benefit pension plans that cover substantially all full-time employees. It is required for most employees to contribute to the retirement plan in which they participate. Contributions are based on contractual agreements or policies adopted by the Township. The defined contribution plan is through John Hancock Life Insurance. The defined benefit pension plan, which covers members of the Command Officers of Michigan, Police Officers of Michigan, International Association of Fire Fighters, and three full-time employees of the Township, is with the Michigan Municipal Employees' Retirement System (MMERS). Required contributions are determined as a part of an annual actuarial valuation. As of December 31, 2012, the ratio of present assets to actuarial accrued liabilities are presented in Note 10 of the notes to the financial statements. The Charter Township of Plymouth also provides postretirement health care benefits for certain retirees and their dependents. As of the end of the current fiscal year, there were 30 retired employees receiving these benefits. Additional information pertaining to the Township's pension and postemployment benefits can be found in Notes 9, 10, and 11 of the notes to the financial statements.

## **Independent Audit**

The Township's financial statements have been audited by Plante & Moran, PLLC. The purpose of an independent audit is to provide reasonable assurance that the financial statements are free of material misrepresentation. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and estimates made by management; and evaluating the overall financial statement presentation. The audit concluded that there was a reasonable basis for rendering an "unqualified opinion" on the Charter Township of Plymouth's financial statements for the 2012 calendar year.

This is the best opinion an auditor can give on financial statements they have audited.

The independent auditor's report is located at the front of the financial section of the Charter Township of Plymouth's Comprehensive Annual Financial Report.

## **Acknowledgments**

The preparation of this report could not have been accomplished without the professional, efficient, and dedicated services of the treasurer's department, Supervisor Reaume, Clerk Conzelman, and the various department heads and employees who contributed and assisted in its preparation. I wish to thank each one of you for your support of the Township's financial operations.

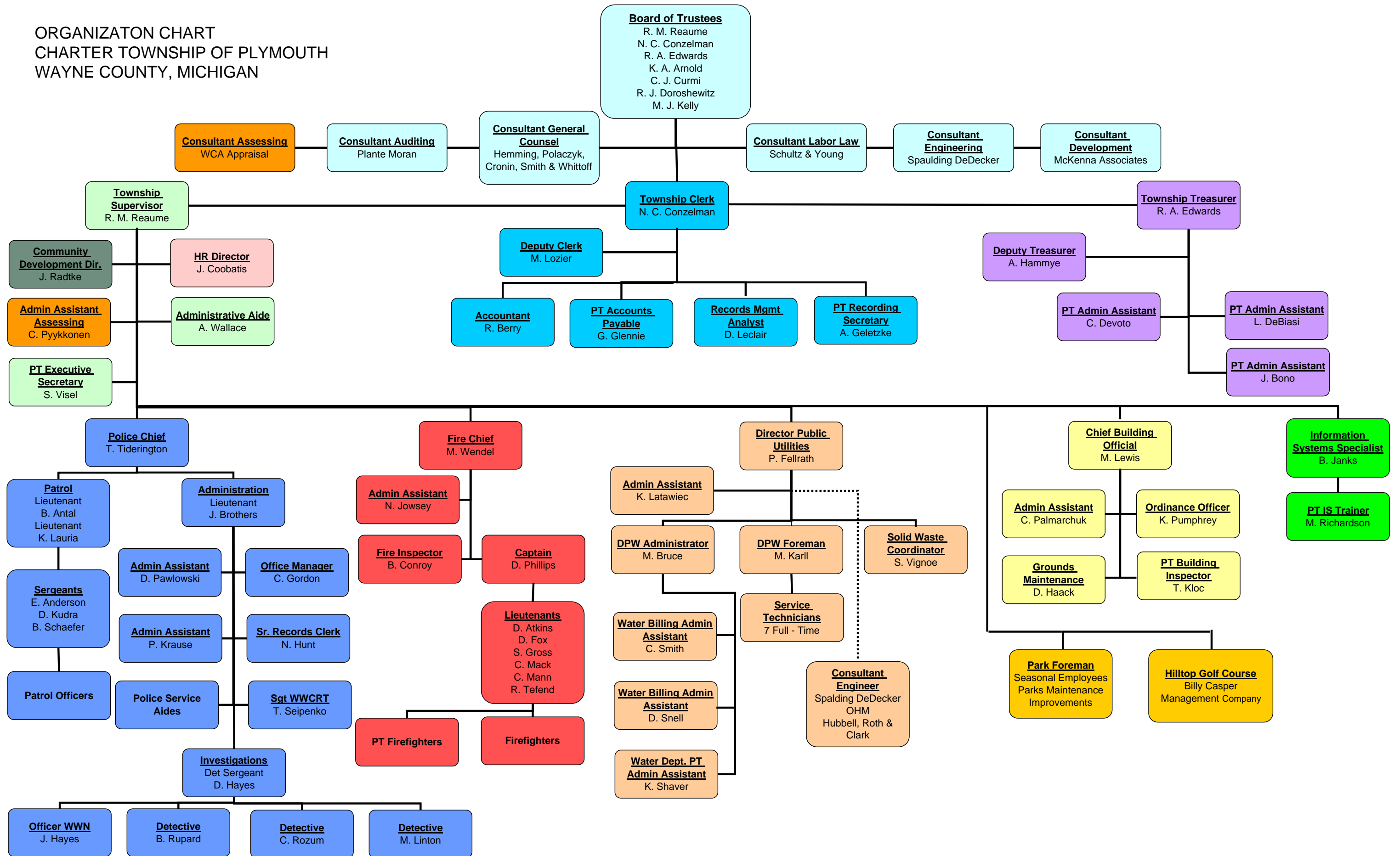
Sincerely,



Ron Edwards  
Treasurer



ORGANIZATION CHART  
 CHARTER TOWNSHIP OF PLYMOUTH  
 WAYNE COUNTY, MICHIGAN



# Charter Township of Plymouth

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## List of Principal Officials

### Supervisor's Office

Supervisor  
Human Resources Director

Richard Reaume  
Joann Coobatis

### Treasurer's Office

Treasurer  
Deputy Treasurer

Ron Edwards  
Amy Hammye

### Clerk's Office

Clerk  
Deputy Clerk

Nancy Conzelman  
Michelle Lozier

### Building Department

Mark Lewis

### Fire Department

Fire Chief

Mark Wendel

### Information Services

Robert Janks

### Public Services Division

Director of Public Works  
Department of Public Works and Parks  
Solid Waste/Recreation Coordinator

Patrick Fellrath  
Mary Bruce  
Susan Vignoe

### Police Department

Police Chief

Tom Tiderington

# Charter Township of Plymouth

## Summary of Personnel Positions December 31, 2012

	<u>Full-Time</u>	<u>Part-Time</u>
<b>Supervisor's Office</b>	2	1
<b>Human Resources</b>	1	-
<b>Information Services</b>	1	1
<b>Assessing</b>	1	-
<b>Clerk's Office</b>	4	2
<b>Treasurer's Office</b>	2	3
<b>Building Department</b>		
Official's Office	2	-
Ordinance/Inspections	1	1
Facility Maintenance	1	-
<b>Department of Public Services</b>		
Director's Office	2	-
Waste Management	1	-
Community Development	1	-
Public Works	9	2
Parks	-	16
<b>Public Safety</b>		
Fire	16	10
Police	<u>44</u>	<u>-</u>
<b>Total employees</b>	<u><b>88</b></u>	<u><b>36</b></u>

# Charter Township of Plymouth

## Labor Agreements December 31, 2012

Bargaining Unit	Expiration Date	Number of Employees
<b>Command Officers Association of Michigan -</b> Sergeants	12/31/2014	6
<b>Police Officers Association of Michigan</b> Police officers	12/31/2014	20
Dispatchers	12/31/2014	10
<b>International Association of Firefighters -</b> Represents firefighters	3/31/2013	14
<b>Technical, Professional, and Officeworkers Association of Michigan -</b> Represents administrative assistant, facilities maintenance employees, building inspectors, and ordinance officers	12/31/2015	23
<b>Teamsters</b> - Represents public works employees	12/31/2015	<u>7</u>
Total		<u><u>80</u></u>

# Charter Township of Plymouth

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## Fund Organization Chart December 31, 2011 (Unaudited)

<u>Fund Name</u>	<u>Fund Number</u>
<b>Governmental Funds</b>	
General Fund	101
Capital Project Fund - Improvement Revolving	246
Special Revenue Fund - Drug Forfeiture	265
<b>Proprietary Funds - Enterprise Funds</b>	
Solid Waste Disposal	226
Golf	510
Water and Sewer	592
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## Independent Auditor's Report

To the Board of Trustees  
Charter Township of Plymouth

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Plymouth (the "Township"), as of and for the year ended December 31, 2012 and the related notes to the financial statements, which collectively comprise the Charter Township of Plymouth's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

To the Board of Trustees  
Charter Township of Plymouth

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Plymouth as of December 31, 2012 and the respective changes in its financial position, and, where applicable, cash flows, for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### *Required Supplemental Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the major fund budgetary comparison schedules on pages 46 and 47 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Plymouth's basic financial statements. The introductory section, other supplemental information, and statistical section schedules are presented for the purpose of additional analysis and are not a required part of the basic financial statements.

The other supplemental information as indicated in the table of contents is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplemental information as indicated in the table of contents is fairly stated in all material respects in relation to the basic financial statements as a whole.

To the Board of Trustees  
Charter Township of Plymouth

The introductory section and statistical section schedules have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated June 25, 2013 on our consideration of the Charter Township of Plymouth's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter Township of Plymouth's internal control over financial reporting and compliance.

*Plante & Morse, PLLC*

June 25, 2013



# **Charter Township of Plymouth**

## **Management's Discussion and Analysis**

As management of the Charter Township of Plymouth (the "Township"), we offer readers of the Charter Township of Plymouth's financial statements this narrative overview and analysis of the financial activities of the Charter Township of Plymouth for the fiscal year ended December 31, 2012. We encourage readers to consider the information presented here in conjunction with additional information we have furnished in our letter of transmittal which can be found on pages i-iv and the Township's financial statements following the management's discussion and analysis (MD&A). All amounts, unless otherwise indicated, are expressed in dollars.

The MD&A is designed to focus on the current year's activities, resulting changes, and currently known facts. The discussion and analysis is designed to (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Township's financial activity, (3) identify changes in the Township's financial position, (4) identify any material deviations from the approved budget, and (5) identify individual fund issues or concerns.

### **Financial Highlights**

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlights for the year ended December 31, 2012:

- At the end of the 2012 fiscal year, the assets of the Charter Township of Plymouth exceeded its liabilities by \$58.0 million. Net assets invested in capital assets (net of depreciation and related debt) account for \$43.3 million or 75 percent of the total. The remaining net assets total approximately \$14.7 million, of which \$13.5 million may be used to meet the Township's ongoing obligations to its citizens and creditors.
- The Township maintained its financial rating of AA with Standard & Poor's.
- The Township's actual General Fund expenditures were \$0.8 million less than actual budget.
- The Water and Sewer Fund's change in fund position for 2012 was approximately \$1.9 million. This is three consecutive years with positive results. The increase is due to a reduction in water rates from the City of Detroit and implementation of a meter replacement program.

### **Using this Annual Report**

This annual report consists of a series of financial statements. The statement of net position and the statement of activities provide information about the activities of the Township as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year and whether the taxpayers have funded the full cost of providing government services.

# Charter Township of Plymouth

## Management's Discussion and Analysis (Continued)

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds. The fiduciary fund statements provide financial information about activities for which the Township acts solely as a trustee or agent for the benefit of those outside of the government.

### Governmental Activities

Many of the Township's basic services provided to the community are included here. They are fire/paramedic service, police/dispatch service, parks, building, community development, and general administration. Most of the funding is provided by property taxes, state-shared revenue, charges for service, and agreements.

The following tables show, in a condensed format, the current year's net position and changes in net position, compared to the prior two years (rounded to the nearest thousand):

	Governmental Activities				Percent
	2010	2011	2012	Change	Change
<b>Assets</b>					
Current assets	\$ 12,202,000	\$ 11,656,000	\$ 13,477,000	\$ 1,821,000	16%
Investment in joint venture	198,000	251,000	-	(251,000)	-100%
Capital assets	<u>19,321,000</u>	<u>18,635,000</u>	<u>17,927,000</u>	<u>(708,000)</u>	-4%
Total assets	31,721,000	30,542,000	31,404,000	862,000	3%
<b>Liabilities</b>					
Current liabilities	9,152,000	8,583,000	9,489,000	906,000	11%
Long-term liabilities	<u>13,453,000</u>	<u>14,455,000</u>	<u>15,244,000</u>	<u>789,000</u>	5%
Total liabilities	<u>22,605,000</u>	<u>23,038,000</u>	<u>24,733,000</u>	<u>1,695,000</u>	7%
<b>Net Position</b>					
Net investment					
in capital assets	12,198,000	11,260,000	10,508,000	(752,000)	-7%
Restricted	138,000	147,000	1,202,000	1,055,000	718%
Unrestricted	<u>(3,220,000)</u>	<u>(3,903,000)</u>	<u>(5,039,000)</u>	<u>(1,136,000)</u>	29%
Total net position	<u>\$ 9,116,000</u>	<u>\$ 7,504,000</u>	<u>\$ 6,671,000</u>	<u>\$ (833,000)</u>	-11%

# Charter Township of Plymouth

## Management's Discussion and Analysis (Continued)

The Township's governmental activities net position total approximately \$6.7 million. This is a decrease over 2011 of approximately \$0.8 million. The most significant change in assets and liabilities was due to the increase in other postemployment benefits liability of \$0.9 million

	2010	2011	2012	Change from Prior Year	
				in Dollars	Percent
<b>Revenue</b>					
Program revenue:					
Charges for services	\$ 2,677,000	\$ 2,563,000	\$ 1,749,000	\$ (814,000)	-32%
Operating grants	725,000	428,000	1,896,000	1,468,000	343%
General revenue:					
Property taxes	7,631,000	6,885,000	6,848,000	(37,000)	-1%
State-shared revenue	1,749,000	1,952,000	2,017,000	65,000	3%
Investment earnings	68,000	51,000	32,000	(19,000)	-37%
Cable franchise agreement	487,000	525,000	593,000	68,000	13%
Gain on sale of assets	5,000	5,000	-	(5,000)	-100%
Total revenue	13,342,000	12,409,000	13,135,000	726,000	6%
<b>Program Expenses</b>					
General government	2,489,000	2,331,000	2,561,000	230,000	10%
Public safety	10,272,000	8,927,000	9,460,000	533,000	6%
Building inspections	384,000	394,000	398,000	4,000	1%
Public works	172,000	459,000	174,000	(285,000)	-62%
Community services	33,000	30,000	103,000	73,000	243%
Planning and zoning	183,000	209,000	107,000	(102,000)	-49%
Parks	458,000	404,000	455,000	51,000	13%
Interest on long-term debt	319,000	318,000	709,000	391,000	123%
Total expenses	14,310,000	13,072,000	13,967,000	895,000	7%
<b>Transfers</b>	-	(949,000)	-	949,000	-100%
<b>Change in Net Position</b>	<b>\$ (968,000)</b>	<b>\$ (1,612,000)</b>	<b>\$ (832,000)</b>	<b>\$ 780,000</b>	<b>-48%</b>

The Township's total governmental revenue was \$13.1 million, which increased from 2011 by \$0.7 million. This was due to increases in grant revenue (Federal Equitable Sharing).

Expenses increased during the year primarily due to general government and public safety expenditures by \$0.8 million (7 percent increase compared to 2011). The increases are due to OPEB liabilities.

### Business-type Activities

The Township's business-type activities consist of the Water and Sewer Fund, Solid Waste Disposal Fund, Golf Fund, and Special Assessment Fund. The Township provides water to residents from the Detroit water system. We provide sewage treatment through the Western Townships Utilities Authority, which collects sewage, equalizes it, and sends it to both the Detroit sewage treatment plant and the Ypsilanti Community Utilities Authority sewage treatment plant.

# Charter Township of Plymouth

## Management's Discussion and Analysis (Continued)

The Solid Waste Disposal Fund was created to account for revenue and expenses for trash collection and recycling programs requiring separate accounting and financing.

The Golf Course Fund was created to account for revenues and expenses for golf course operations. The course is operated by a management company, Billy Casper Golf, which is responsible for day-to-day operations.

The Special Assessment Fund was created to account for revenue and expenses for certain special assessments (road paving and sidewalk repairs) requiring separate accounting and financing.

The following tables show the current year's net assets and changes in net assets, compared to the prior two years (rounded to the nearest thousand):

	Business-type Activities				Percent Change
	2010	2011	2012	Change	
<b>Assets</b>					
Current assets	\$ 7,193,000	\$ 7,243,000	\$ 7,932,000	\$ 689,000	10%
Investment in joint venture	10,001,000	10,936,000	12,666,000	1,730,000	16%
Capital assets	<u>34,880,000</u>	<u>36,044,000</u>	<u>35,406,000</u>	<u>(638,000)</u>	-2%
Total assets	52,074,000	54,223,000	56,004,000	1,781,000	3%
<b>Liabilities</b>					
Current liabilities	1,380,000	1,399,000	1,469,000	70,000	5%
Long-term liabilities	<u>2,596,000</u>	<u>3,262,000</u>	<u>3,221,000</u>	<u>(41,000)</u>	-1%
Total liabilities	<u>3,976,000</u>	<u>4,661,000</u>	<u>4,690,000</u>	<u>29,000</u>	1%
<b>Net Position</b>					
Net investment					
in capital assets	33,048,000	33,330,000	32,776,000	(554,000)	-2%
Unrestricted	<u>15,050,000</u>	<u>16,232,000</u>	<u>18,538,000</u>	<u>2,306,000</u>	14%
Total net position	<u>\$ 48,098,000</u>	<u>\$ 49,562,000</u>	<u>\$ 51,314,000</u>	<u>\$ 1,752,000</u>	4%

# Charter Township of Plymouth

## Management's Discussion and Analysis (Continued)

The Township's business activities' net assets total \$51.3 million. This is an increase over 2011 of \$1.8 million. The increase is attributable to water and sewer operations (\$1.9 million).

	2010	2011	2012	Change from Prior Year	
				in Dollars	Percent
<b>Program Revenue</b>					
Charges for services:					
Water and sewer	\$ 11,691,000	\$ 13,184,000	\$ 13,989,000	\$ 805,000	6%
Rubbish	1,361,000	1,365,000	1,141,000	(224,000)	-16%
Golf	-	399,000	570,000	171,000	43%
Special assessments	57,000	87,000	126,000	39,000	45%
Capital contributions -					
Water and sewer	117,000	64,000	214,000	150,000	234%
General revenue:					
Interest income	65,000	43,000	30,000	(13,000)	-30%
Gain on sale of assets	-	5,000	-	(5,000)	-100%
Total revenue	13,291,000	15,147,000	16,070,000	923,000	6%
<b>Program Expenses</b>					
Water and sewer	11,750,000	12,764,000	12,352,000	412,000	3%
Rubbish	1,273,000	1,244,000	1,247,000	(3,000)	0%
Golf	-	536,000	666,000	(130,000)	-24%
Special assessments	74,000	88,000	53,000	35,000	40%
Total program expenses	13,097,000	14,632,000	14,318,000	314,000	2%
Transfers	-	949,000	-	(949,000)	-100%
<b>Change in Net Position</b>	<b>\$ 194,000</b>	<b>\$ 1,464,000</b>	<b>\$ 1,752,000</b>	<b>\$ 340,000</b>	108%

In 2012, business-type activities revenue totaled \$16.1 million, an increase of \$0.9 million from 2011. The increase is attributable to water and sewer revenue resulting from increased unit sales. Expenses for business-type activities totaled \$14.3 million, showing an overall decrease of approximately \$0.3 million, primarily resulting from a decrease in water and sewer expenses (including reductions negotiated with the City of Detroit).

### The Township's Funds

Our analysis of the Township's major funds follows the government-wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Township board creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as specific property tax millages. The Township's major funds for 2012 include the General Fund, the Improvement Revolving Fund, the Drug Forfeiture Fund, the Water and Sewer Fund, the Solid Waste Fund, and the Golf Fund.

# **Charter Township of Plymouth**

## **Management's Discussion and Analysis (Continued)**

### **Governmental Funds**

#### **General Fund Budgetary Highlights**

Over the course of the year, the Township amended the budget to take into account events during the year. The most significant budget changes during the year were in public safety costs. Township departments overall stayed below the final amended budget by \$0.8 million, resulting in total expenditures of \$11.5 million. This was an increase of \$0.1 million compared to 2011. The increase was due to the demolition of the old Township Hall.

#### **Improvement Revolving Highlights**

The Township amended the budget during the year due to capital outlays. The fund was near break-even for 2012.

### **Business-type Funds**

#### **Water and Sewer Fund**

The Water and Sewer Fund experienced a \$1.9 million increase in net assets. The increase is due to water rate reductions negotiated with the City of Detroit and implementation of a replacement meter program.

### **Capital Asset and Debt Administration**

#### **Capital Assets**

As of the year end, the Township had \$53.3 million invested in a variety of capital assets, including buildings, fire and police equipment, and water and sewer lines. This represents a decrease from 2011 of approximately \$1.4 million due to depreciation and the demolition of the old Township hall (\$0.3 million). Roads within the Township are accounted for and maintained by the County of Wayne. A summary of capital assets is presented in Note 5 of the notes to the financial statements.

#### **Debt Outstanding**

At the end of the current fiscal year, the Charter Township of Plymouth had total bonded debt outstanding of \$10.0 million. During the year, the Township issued general obligation refunding bonds to advance refund 2004 general obligation bonds, thus reducing the interest rate from 4.19 percent to 2.42 percent.

A summary of long-term debt is presented in Note 7 of the notes to financial statements.

# **Charter Township of Plymouth**

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## **Management's Discussion and Analysis (Continued)**

### **Economic Factors**

The State of Michigan relies on various taxes and fees to provide governmental activities to its citizens. Local governments rely primarily on property taxes and state-shared revenue to provide governmental activities to their citizens. For business-type activities (water and sewer, solid waste disposal, golf, and special assessments) and certain governmental activities (permitting, development), the user pays a related fee or charge associated with the service. During 2012, the Township continued seeing positive change. Home sale prices continued to rise, state-shared revenue continued to increase, building permits saw a substantial rise (40 percent), and unemployment in Plymouth Township ended the year at 3 percent. Even with the economic outlook improving, the Township board continues to look for improvements in services while reducing legacy costs that the Township will be able to sustain into the future.

### **Contacting the Township's Management**

The Charter Township of Plymouth's financial statements are designed to provide our citizens, elected officials, taxpayers, customers, and investors with a general overview of the Township's finances and to show the Township's accountability. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Treasurer, Charter Township of Plymouth, 9955 Haggerty Road, Plymouth, MI 48170.

# Charter Township of Plymouth

## Statement of Net Position December 31, 2012

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
<b>Assets</b>				
Cash and cash equivalents (Note 3)	\$ 4,418,765	\$ 4,835,014	\$ 9,253,779	\$ 2,065,434
Receivables:				
Property taxes receivable	6,060,996	202,526	6,263,522	265,815
Accounts	-	2,991,696	2,991,696	-
Other receivables	493,314	60,815	554,129	-
Due from other governmental units	1,667,238	-	1,667,238	-
Special assessments receivable	-	291,881	291,881	-
Internal balances	576,301	(576,301)	-	-
Inventory	-	10,268	10,268	-
Prepaid expenses and other assets	261,128	115,977	377,105	-
Investment in joint ventures (Note 1)	-	12,666,175	12,666,175	-
Capital assets (Note 12):				
Assets not subject to depreciation	3,732,029	1,636,134	5,368,163	-
Assets subject to depreciation	14,194,891	33,769,906	47,964,797	-
Total assets	31,404,662	56,004,091	87,408,753	2,331,249
<b>Liabilities</b>				
Accounts payable	492,533	1,215,525	1,708,058	1,265
Accrued liabilities and other	310,635	35,393	346,028	-
Deferred revenue (Note 4)	7,604,193	-	7,604,193	265,815
Noncurrent liabilities:				
Due within one year (Note 7):				
Compensated absences	502,632	69,307	571,939	-
Current portion of long-term debt	579,156	149,173	728,329	-
Due in more than one year:				
Compensated absences (Note 7)	613,717	78,903	692,620	-
Net OPEB obligation - Net of current portion (Note 11)	7,790,804	661,362	8,452,166	-
Long-term debt (Note 7)	6,839,500	2,481,123	9,320,623	-
Total liabilities	24,733,170	4,690,786	29,423,956	267,080
<b>Net position</b>				
Net investment in capital assets	10,508,264	32,775,744	43,284,008	-
Restricted for drug enforcement	1,201,897	-	1,201,897	-
Unrestricted	(5,038,669)	18,537,561	13,498,892	2,064,169
Total net position	\$ 6,671,492	\$ 51,313,305	\$ 57,984,797	\$ 2,064,169



# Charter Township of Plymouth

Functions/Programs	Expenses	Program Revenue		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	\$ 2,560,466	\$ 202,382	\$ -	\$ -
Public safety:				
Police	4,699,495	201,878	1,757,537	-
Fire	3,689,812	138,127	-	-
Building inspections	397,577	601,824	-	-
Dispatching	1,070,985	553,018	2,557	-
Public works	173,534	-	-	-
Community services	102,913	-	131,021	-
Planning and zoning	106,656	51,550	-	-
Parks	455,480	-	5,000	-
Interest on long-term debt	709,341	-	-	-
Total governmental activities	13,966,259	1,748,779	1,896,115	-
Business-type activities:				
Water and sewer	12,352,039	13,989,373	-	213,965
Rubbish disposal	1,247,011	1,140,738	-	-
Golf course	666,499	570,241	-	-
Special assessment projects	52,908	126,101	-	-
Total business-type activities	14,318,457	15,826,453	-	213,965
Total primary government	<u>\$ 28,284,716</u>	<u>\$ 17,575,232</u>	<u>\$ 1,896,115</u>	<u>\$ 213,965</u>
Component units:				
Downtown Development Authority	\$ 104,973	\$ -	\$ -	\$ -
Brownfield Redevelopment Authority	120,246	-	-	-
Total component units	<u>\$ 225,219</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
General revenue:				
Property taxes				
State-shared revenue				
Interest and rents				
Cable franchise agreement				
Total general revenue				
<b>Change in Net Position</b>				
<b>Net Position - Beginning of year</b>				
<b>Net Position - End of year</b>				

**Statement of Activities**  
**Year Ended December 31, 2012**

Primary Government			
Governmental Activities	Business-type Activities	Total	Component Units
\$ (2,358,084)	\$ -	\$ (2,358,084)	\$ -
(2,740,080)	-	(2,740,080)	-
(3,551,685)	-	(3,551,685)	-
204,247	-	204,247	-
(515,410)	-	(515,410)	-
(173,534)	-	(173,534)	-
28,108	-	28,108	-
(55,106)	-	(55,106)	-
(450,480)	-	(450,480)	-
(709,341)	-	(709,341)	-
(10,321,365)	-	(10,321,365)	-
-	1,851,299	1,851,299	-
-	(106,273)	(106,273)	-
-	(96,258)	(96,258)	-
-	73,193	73,193	-
-	1,721,961	1,721,961	-
(10,321,365)	1,721,961	(8,599,404)	-
-	-	-	(104,973)
-	-	-	(120,246)
-	-	-	(225,219)
6,847,947	-	6,847,947	301,471
2,017,173	-	2,017,173	-
31,742	29,703	61,445	7,537
592,603	-	592,603	-
9,489,465	29,703	9,519,168	309,008
(831,900)	1,751,664	919,764	83,789
7,503,392	49,561,641	57,065,033	1,980,380
<b>\$ 6,671,492</b>	<b>\$ 51,313,305</b>	<b>\$ 57,984,797</b>	<b>\$ 2,064,169</b>

# Charter Township of Plymouth

## Governmental Funds Balance Sheet December 31, 2012

	General Fund	Improvement Revolving Fund	Drug Forfeiture Fund	Total
<b>Assets</b>				
Cash and cash equivalents (Note 3)	\$ 3,020,976	\$ 59,454	\$ 1,338,335	\$ 4,418,765
Receivables:				
2012 property taxes	6,060,996	-	-	6,060,996
Other receivables	386,591	102,247	4,476	493,314
Due from other governmental units	1,667,238	-	-	1,667,238
Due from other funds (Note 6)	273,303	68,368	-	341,671
Advances to other funds (Note 6)	329,934	-	-	329,934
Prepaid expenses	261,006	-	122	261,128
Total assets	<b>\$ 12,000,044</b>	<b>\$ 230,069</b>	<b>\$ 1,342,933</b>	<b>\$ 13,573,046</b>
<b>Liabilities</b>				
Accounts payable	\$ 448,466	\$ 307	\$ 43,760	\$ 492,533
Due to other funds (Note 6)	-	-	95,304	95,304
Accrued liabilities and other	277,961	-	1,972	279,933
Deferred revenue (Note 4)	7,977,417	-	-	7,977,417
Total liabilities	8,703,844	307	141,036	8,845,187
<b>Fund Balances</b>				
Nonspendable - Prepays and long-term advance	590,940	-	122	591,062
Restricted - Drug enforcement	-	-	1,201,775	1,201,775
Assigned - Capital improvements	-	229,762	-	229,762
Unassigned	2,705,260	-	-	2,705,260
Total fund balances	3,296,200	229,762	1,201,897	4,727,859
Total liabilities and fund balances	<b>\$ 12,000,044</b>	<b>\$ 230,069</b>	<b>\$ 1,342,933</b>	<b>\$ 13,573,046</b>

# Charter Township of Plymouth

## Governmental Funds Reconciliation of the Balance Sheet to the Statement of Net Position December 31, 2012

<b>Fund Balance Reported in Governmental Funds</b>	\$ 4,727,859
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and are not reported in the funds	17,926,920
Grants and other receivables that are collected after year end, such that they are not available to pay bills outstanding as of year end, are not recognized in the funds	373,224
Bonds payable obligations are not due and payable in the current period and are not reported in the funds	(7,418,656)
Accrued interest is not due and payable in the current period and is not reported in the funds	(11,463)
Net OPEB obligation is not reported as a fund liability	(7,790,804)
Accrued longevity pay for employees is not reported as a fund liability until it is due and payable	(3,189)
Employee compensated absences are payable over a long period of years and do not represent a claim on current financial resources; therefore, they are not reported as fund liabilities	(1,116,349)
Accrued insurance claims not reported as a fund liability until the payment is due and payable	(16,050)
<b>Net Position of Governmental Activities</b>	<b><u>\$ 6,671,492</u></b>

# Charter Township of Plymouth

## Governmental Funds

### Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended December 31, 2012

	General Fund	Improvement Revolving Fund	Drug Forfeiture Fund	Total
<b>Revenue</b>				
Property taxes	\$ 6,785,512	\$ -	\$ -	\$ 6,785,512
Licenses and permits	642,541	-	-	642,541
Federal grants	209,337	-	1,656,234	1,865,571
State-shared revenue	2,017,173	-	-	2,017,173
Charges for services:				
Intragovernmental service charge	673,296	-	-	673,296
City of Plymouth	311,799	-	-	311,799
District court fines	96,576	-	-	96,576
Interest and rents	24,582	3,762	3,398	31,742
Other revenue:				
Cable franchise agreement	592,603	-	-	592,603
Other charges for services	124,995	-	-	124,995
Other miscellaneous income	600,085	-	3,097	603,182
Total revenue	<u>12,078,499</u>	<u>3,762</u>	<u>1,662,729</u>	<u>13,744,990</u>
<b>Expenditures</b>				
Current:				
General government	2,855,866	-	-	2,855,866
Public safety	7,709,152	-	216,314	7,925,466
Building inspections	385,013	-	-	385,013
Community social services	102,913	-	-	102,913
Community and economic development	137,164	-	-	137,164
Parks	337,071	-	-	337,071
Capital outlay	-	31,358	391,188	422,546
Debt service	-	751,527	-	751,527
Total expenditures	<u>11,527,179</u>	<u>782,885</u>	<u>607,502</u>	<u>12,917,566</u>
<b>Excess of Revenue Over (Under)</b>				
<b>Expenditures</b>	551,320	(779,123)	1,055,227	827,424
<b>Other Financing Sources (Uses)</b>				
Face value of debt issue	-	4,881,658	-	4,881,658
Proceeds from sale of capital assets	2,389	-	-	2,389
Transfers in (Note 6)	-	723,951	-	723,951
Transfers out (Note 6)	(723,951)	-	-	(723,951)
Payment to bond refunding escrow agent	-	(4,784,751)	-	(4,784,751)
Total other financing sources (uses)	<u>(721,562)</u>	<u>820,858</u>	<u>-</u>	<u>99,296</u>
<b>Net Change in Fund Balances</b>	(170,242)	41,735	1,055,227	926,720
<b>Fund Balances - Beginning of year</b>	<u>3,466,442</u>	<u>188,027</u>	<u>146,670</u>	<u>3,801,139</u>
<b>Fund Balances - End of year</b>	<u>\$ 3,296,200</u>	<u>\$ 229,762</u>	<u>\$ 1,201,897</u>	<u>\$ 4,727,859</u>

The Notes to Financial Statements are an  
Integral Part of this Statement.

# Charter Township of Plymouth

## Governmental Funds Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2012

**Net Change in Fund Balances - Total Governmental Funds** \$ 926,720

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures; however, in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:

Capital outlay	532,038
Depreciation expense	(917,320)
Net book value of assets disposed of	(322,961)

Revenue reported in the statement of activities does not provide current financial resources and is not reported as revenue in the governmental funds (GASB No. 33) 59,901

Proceeds from long-term debt is a revenue in the governmental funds, but not in the statement of activities (where it increases long-term debt) (4,881,658)

Equity interest in 35th District Courthouse Authority is not reported in the governmental funds (251,229)

Repayment of bond principal and discount is an expenditure in the governmental funds, but not in the statement of activities (where it reduces long-term debt) 4,837,945

Accrued interest, recorded in the statement of activities, increased in the current year (11,008)

Increase in net OPEB obligation expenses reported in the statement of activities does not require the use of current resources and, therefore, is not reported in the fund statements until they come due for payment (912,890)

Accumulated employee sick and vacation pay is recorded when earned in the statement of activities and these amounts decreased in the current year 106,654

Accrued longevity pay is recorded when earned in the statement of activities and these amounts decreased in the current year 1,908

**Change in Net Position of Governmental Activities** \$ (831,900)

# Charter Township of Plymouth

## Proprietary Funds Statement of Net Position December 31, 2012

	Water and Sewer Fund	Solid Waste Disposal Fund	Golf Fund	Nonmajor Special Assessments Fund	Total
<b>Assets</b>					
Current assets:					
Cash and cash equivalents (Note 3)	\$ 4,547,951	\$ 253,727	\$ 7,988	\$ 25,348	\$ 4,835,014
Receivables	2,868,480	336,162	8,276	334,000	3,546,918
Due from other funds (Note 6)	14,432	-	-	-	14,432
Inventory	-	-	10,268	-	10,268
Prepaid expenses and other assets	83,566	195	14,534	17,682	115,977
Total current assets	7,514,429	590,084	41,066	377,030	8,522,609
Noncurrent assets:					
Investment in WTUA (Note 1)	12,666,175	-	-	-	12,666,175
Capital assets:					
Assets not subject to depreciation (Note 12)	909,058	-	727,076	-	1,636,134
Assets subject to depreciation (Note 12)	33,092,084	1,828	675,994	-	33,769,906
Total noncurrent assets	46,667,317	1,828	1,403,070	-	48,072,215
Total assets	54,181,746	591,912	1,444,136	377,030	56,594,824
<b>Liabilities</b>					
Current liabilities:					
Accounts payable	1,099,816	91,104	17,346	7,259	1,215,525
Due to other funds (Note 6)	177,999	4,468	9,964	68,368	260,799
Accrued liabilities and other	25,850	1,487	8,056	-	35,393
Compensated absences - Due within one year (Note 7)	63,911	5,396	-	-	69,307
Current portion of long-term debt (Note 7)	87,337	-	61,836	-	149,173
Total current liabilities	1,454,913	102,455	97,202	75,627	1,730,197
Noncurrent liabilities:					
Advances from other funds (Note 6)	-	-	329,934	-	329,934
Compensated absences - Net of current portion (Note 7)	73,496	5,407	-	-	78,903
Net OPEB obligation (Note 11)	606,382	54,980	-	-	661,362
Long-term debt (Note 7)	2,180,051	-	301,072	-	2,481,123
Total noncurrent liabilities	2,859,929	60,387	631,006	-	3,551,322
Total liabilities	4,314,842	162,842	728,208	75,627	5,281,519
<b>Net Position</b>					
Net investment in capital assets	31,733,754	1,828	1,040,162	-	32,775,744
Unrestricted	18,133,150	427,242	(324,234)	301,403	18,537,561
Total net position	\$ 49,866,904	\$ 429,070	\$ 715,928	\$ 301,403	\$ 51,313,305

# Charter Township of Plymouth

## Proprietary Funds Statement of Revenue, Expenses, and Changes in Net Position Year Ended December 31, 2012

	Water and Sewer Fund	Solid Waste Disposal Fund	Golf Fund	Nonmajor Special Assessments Fund	Total
<b>Operating Revenue</b>					
Sale of water	\$ 4,998,104	\$ -	\$ -	\$ -	\$ 4,998,104
Sewage disposal charges	7,301,188	-	-	-	7,301,188
Meter charges	1,307,914	-	-	-	1,307,914
Solid waste charges	-	1,140,738	-	-	1,140,738
Special assessment charges	-	-	-	126,101	126,101
Installation fees	9,064	-	-	-	9,064
Golf course fees and sales	-	-	570,241	-	570,241
Other miscellaneous revenue	301,409	-	-	-	301,409
Charges to other funds	71,694	-	-	-	71,694
<b>Total operating revenue</b>	<b>13,989,373</b>	<b>1,140,738</b>	<b>570,241</b>	<b>126,101</b>	<b>15,826,453</b>
<b>Operating Expenses</b>					
Cost of water	3,778,017	-	-	-	3,778,017
Cost of sewage treatment	3,297,624	-	-	-	3,297,624
Solid waste disposal	-	1,150,373	-	-	1,150,373
Salaries and fringe benefits	858,102	76,992	281,370	-	1,216,464
Special assessment project costs	-	-	-	49,540	49,540
Intragovernmental service charges	669,696	-	-	-	669,696
Miscellaneous	163,512	14,651	88,498	-	266,661
Change in investment in WTUA	1,591,360	-	-	-	1,591,360
Professional service	12,351	3,756	-	-	16,107
Repair and maintenance	243,505	-	70,106	-	313,611
Administrative expense	264,923	-	147,124	-	412,047
Depreciation	1,310,185	1,239	66,622	-	1,378,046
<b>Total operating expenses</b>	<b>12,189,275</b>	<b>1,247,011</b>	<b>653,720</b>	<b>49,540</b>	<b>14,139,546</b>
<b>Operating Income (Loss)</b>	<b>1,800,098</b>	<b>(106,273)</b>	<b>(83,479)</b>	<b>76,561</b>	<b>1,686,907</b>
<b>Nonoperating Revenue (Expenses)</b>					
Investment income	16,319	-	77	13,307	29,703
Interest expense	(162,764)	-	(12,779)	(3,368)	(178,911)
<b>Total nonoperating (expenses) revenue</b>	<b>(146,445)</b>	<b>-</b>	<b>(12,702)</b>	<b>9,939</b>	<b>(149,208)</b>
<b>Income (Loss) - Before contributions</b>	<b>1,653,653</b>	<b>(106,273)</b>	<b>(96,181)</b>	<b>86,500</b>	<b>1,537,699</b>
<b>Capital Contributions - Benefit fees</b>	<b>213,965</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>213,965</b>
<b>Change in Net Position</b>	<b>1,867,618</b>	<b>(106,273)</b>	<b>(96,181)</b>	<b>86,500</b>	<b>1,751,664</b>
<b>Net Position - Beginning of year</b>	<b>47,999,286</b>	<b>535,343</b>	<b>812,109</b>	<b>214,903</b>	<b>49,561,641</b>
<b>Net Position - End of year</b>	<b>\$ 49,866,904</b>	<b>\$ 429,070</b>	<b>\$ 715,928</b>	<b>\$ 301,403</b>	<b>\$ 51,313,305</b>



# Charter Township of Plymouth

## Proprietary Funds Statement of Cash Flows Year Ended December 31, 2012

	Water and Sewer Fund	Solid Waste Disposal Fund	Golf Fund	Nonmajor Special Assessments Fund	Total
<b>Cash Flows from Operating Activities</b>					
Receipts from customers	\$ 13,698,432	\$ 1,140,736	\$ 561,965	\$ 86,759	\$ 15,487,892
Payments to suppliers	(11,393,169)	(1,166,891)	(319,127)	(59,963)	(12,939,150)
Payments to employees	(774,975)	(78,028)	(273,230)	-	(1,126,233)
Internal activity - Receipts from (payments to) other funds	7,910	663	(256,238)	(74,718)	(322,383)
Other receipts (payments)	373,103	(254)	-	(72,000)	300,849
Net cash provided by (used in) operating activities	1,911,301	(103,774)	(286,630)	(119,922)	1,400,975
<b>Cash Flows from Noncapital Financing Activities</b> - Advances from other funds	-	-	329,934	-	329,934
<b>Cash Flows from Capital and Related Financing Activities</b>					
Special assessment collections	-	-	-	54,952	54,952
Benefit fees	213,965	-	-	-	213,965
Principal payments on debt	(146,277)	-	(73,205)	-	(219,482)
Purchase of capital assets	(686,053)	(770)	(52,775)	-	(739,598)
Interest payments on debt	(65,761)	-	-	-	(65,761)
Net cash (used in) provided by capital and related financing activities	(684,126)	(770)	(125,980)	54,952	(755,924)
<b>Cash Flows from Investing Activities</b> - Interest received on investments	16,319	-	77	13,307	29,703
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	1,243,494	(104,544)	(82,599)	(51,663)	1,004,688
<b>Cash and Cash Equivalents</b> - Beginning of year	3,304,457	358,271	90,587	77,011	3,830,326
<b>Cash and Cash Equivalents</b> - End of year	<u>\$ 4,547,951</u>	<u>\$ 253,727</u>	<u>\$ 7,988</u>	<u>\$ 25,348</u>	<u>\$ 4,835,014</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash from Operating Activities</b>					
Operating income (loss)	\$ 1,800,098	\$ (106,273)	\$ (83,479)	\$ 76,561	\$ 1,686,907
Adjustments to reconcile operating income (loss) to net cash from operating activities:					
Depreciation	1,310,185	1,239	66,622	-	1,378,046
Changes in assets and liabilities:					
Receivables	82,162	(2)	(8,276)	(39,342)	34,542
Inventories	-	-	(4,060)	-	(4,060)
Prepaid and other assets	(14,680)	(28)	(12,850)	(17,682)	(45,240)
Accounts payable	106,666	141	9,575	7,259	123,641
Due from (to) other funds	272,621	663	(256,238)	(74,718)	(57,672)
Change in investment in WTUA	(1,730,436)	-	-	-	(1,730,436)
Accrued and other liabilities	84,685	740	2,076	-	87,501
Due to other funds	-	(254)	-	(72,000)	(72,254)
Net cash provided by (used in) operating activities	<u>\$ 1,911,301</u>	<u>\$ (103,774)</u>	<u>\$ (286,630)</u>	<u>\$ (119,922)</u>	<u>\$ 1,400,975</u>

The Notes to Financial Statements are an Integral Part of this Statement.

# Charter Township of Plymouth

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## Fiduciary Funds Statement of Assets and Liabilities December 31, 2012

	<u>Agency Funds</u>
<b>Assets - Cash and cash equivalents</b>	<b><u>\$ 6,228,388</u></b>
<b>Liabilities</b>	
Due to other governmental units	\$ 5,995,160
Refundable deposits and bonds	<u>233,228</u>
Total liabilities	<b><u>\$ 6,228,388</u></b>

# Charter Township of Plymouth

## Component Units Statement of Net Position December 31, 2012

	Downtown Development Authority	Brownfield Redevelopment Authority	Total
<b>Assets</b>			
Cash and cash equivalents (Note 3)	\$ 493,011	\$ 1,572,423	\$ 2,065,434
Receivables - Property taxes	250,906	14,909	265,815
Total assets	743,917	1,587,332	2,331,249
<b>Liabilities</b>			
Accounts payable	1,265	-	1,265
Deferred revenue	250,906	14,909	265,815
Total liabilities	252,171	14,909	267,080
<b>Net Position - Unrestricted</b>	<b>\$ 491,746</b>	<b>\$ 1,572,423</b>	<b>\$ 2,064,169</b>

# Charter Township of Plymouth

## Component Units Statement of Activities Year Ended December 31, 2012

	Expenses	Net (Expense) Revenue and Changes in Net Position		
		Downtown Development Authority	Brownfield Redevelopment Authority	Total
Downtown Development Authority - Public works	\$ 104,973	\$ (104,973)	\$ -	\$ (104,973)
Brownfield Redevelopment Authority	120,246	-	(120,246)	(120,246)
Total component units	<b><u>\$ 225,219</u></b>	(104,973)	(120,246)	(225,219)
General revenue:				
Property taxes		266,567	34,904	301,471
Interest and rents		865	6,672	7,537
Total general revenue		<u>267,432</u>	<u>41,576</u>	<u>309,008</u>
<b>Change in Net Position</b>		162,459	(78,670)	83,789
<b>Net Position - Beginning of year</b>		<u>329,287</u>	<u>1,651,093</u>	<u>1,980,380</u>
<b>Net Position - End of year</b>		<b><u>\$ 491,746</u></b>	<b><u>\$ 1,572,423</u></b>	<b><u>\$ 2,064,169</u></b>

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### Note I - Nature of Business and Significant Accounting Policies

The accounting policies of the Charter Township of Plymouth (the "Township") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Charter Township of Plymouth:

#### **Reporting Entity**

The Charter Township of Plymouth is governed by an elected seven-member board of trustees. The accompanying financial statements present the Township and its component units, entities for which the Township is considered to be financially accountable. Although blended component units are legal separate entities, in substance, they are part of the Township's operations. The aggregate presented component units are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the Township (see discussion below for description).

**Discretely Presented Component Units** - The Downtown Development Authority was created to correct and prevent deterioration in the downtown district, to eliminate blighting influences and Brownfield impacts, and to promote the overall image of the downtown district. The Township board of trustees appoints the Downtown Development Authority's governing body and has the ability to impose its will. It is reported within the component unit column in the government-wide financial statements to emphasize that it is legally separate from the Township. The Downtown Development Authority does not publish a separately issued financial statement. The Downtown Development Authority can be contacted at its administrative offices as follows:

Downtown Development Authority  
9955 N. Haggerty Rd.  
Plymouth, MI 48170

The Brownfield Redevelopment Authority was created to finance environmental cleanup within the boundaries of the Township. The Township board of trustees appoints the Brownfield Redevelopment Authority's governing body and has the ability to impose its will. It is reported within the component unit column in the government-wide financial statements to emphasize that it is legally separate from the Township. The Brownfield Redevelopment Authority does not publish a separately issued financial statement. The Brownfield Redevelopment Authority can be contacted at its administrative offices as follows:

Brownfield Redevelopment Authority  
9955 N. Haggerty Rd.  
Plymouth, MI 48170

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### **Note I - Nature of Business and Significant Accounting Policies (Continued)**

**Joint Venture** - The Township is a member of the Western Townships Utilities Authority, which provides sewage disposal services to the townships of Canton, Northville, and Plymouth. The participating communities provide annual funding for its operations through payment of monthly sewer use invoices and semiannual debt payments. During the current year, the Township paid the Western Townships Utilities Authority approximately \$3,322,000 for its operations, \$3,402,000 for its debt, and \$51,000 for capital project costs. The Western Townships Utilities Authority has currently been funded with \$204,000 of working capital and is current in its debt payments. The investment in the Western Townships Utilities Authority is reported in the financial statements net of the Township's portion of assets and debt. The Township is unaware of any circumstances that would cause an additional benefit or burden to the participating governments. Complete financial statements for the Western Townships Utilities Authority can be obtained from the administrative offices at 40905 Joy Road, Canton, MI 48187.

#### **Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenue, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenue are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 1 - Nature of Business and Significant Accounting Policies (Continued)

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. The following major revenue sources meet the availability criterion: state-shared revenue, district court fines, and interest associated with the current fiscal period. Conversely, special assessments and federal grant reimbursements will be collected after the period of availability; receivables have been recorded for these, along with a "deferred revenue" liability.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

The Township reports the following major governmental funds:

**General Fund** - The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**Improvement Revolving Fund** - The Improvement Revolving Fund was established to account for revenue and expenditures for certain capital improvements requiring separate accounting and financing.

**Drug Forfeiture Fund** - The Drug Forfeiture Fund was established to account for revenues primarily from federal sources resulting from drug and other forfeitures.

The Township reports the following major proprietary funds:

**Water and Sewer Fund** - The Water and Sewer Fund is used to account for the results of operations for providing water and sewer service to the citizens and businesses of the Township. The fund's primary revenue is generated through user charges from those requesting water and sewer services.

**Solid Waste Disposal Fund** - The Solid Waste Disposal Fund is used to account for the results of operations for providing solid waste services (trash pickup and household hazardous waste disposal) to citizens of the Township. The revenue is generated through a user charge to citizens requesting solid waste services.

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### **Note 1 - Nature of Business and Significant Accounting Policies (Continued)**

**Golf Fund** - The Golf Fund is used to account for the results of operations of the Township-owned Hilltop Golf Course.

The fiduciary activities include the collection of taxes on behalf of the county, school district, and other taxing entities, as well as building bonds and developer deposits that are to be returned upon successful completion of the development or building projects. Agency funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's water and sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenue reported for the various functions concerned.

Amounts reported as program revenue include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

When an expense is incurred for purposes for which both restricted and unrestricted net position or fund balance are available, the Township's policy is to first apply restricted resources. When an expense is incurred for purposes for which amounts in any of the fund balance classifications could be used, it is the Township's policy to spend funds first from the most restrictive category to the least restrictive (i.e., restricted, committed, assigned, and unassigned).

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the Township's proprietary funds relates to charges to customers for sales and services. The Water and Sewer Fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, capital outlay for special assessments, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.



# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 1 - Nature of Business and Significant Accounting Policies (Continued)

#### Property Tax Revenue

Property taxes are levied on each December 1 on the taxable valuation of property as of the preceding December 31. Taxes are considered delinquent on March 1 of the following year, at which time they are added to the county tax rolls.

The Township's 2011 tax is levied and collectible on December 1, 2011 and is recognized as revenue in the year ended December 31, 2012, when the proceeds of the levy are budgeted and available for the financing of operations.

The 2011 taxable valuation of the Township totaled approximately \$1,785,000,000 (a portion of which is captured by the DDA and BRDA), on which taxes levied consisted of .8173 mills for operating purposes and 3.1827 for police and fire services. This resulted in approximately \$1,391,000 for operating and approximately \$5,395,000 for police and fire services. These amounts are recognized in the General Fund financial statements as tax revenue (net of reductions for delinquent amounts and prior year tax tribunal changes).

#### Other General Revenue

The Township receives state-shared revenue from the State of Michigan based on a percentage of sales tax collections. This revenue is unrestricted and has been reported as general revenue.

The Township receives cable franchise fees that are based on 5 percent of the gross receipts of the cable company. This revenue is unrestricted as to use.

#### Assets, Liabilities, and Net Position or Equity

**Bank Deposits and Investments** - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

**Receivables and Payables** - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown as net of allowance for uncollectible amounts.

**Inventories and Prepaid Items** - Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 1 - Nature of Business and Significant Accounting Policies (Continued)

**Capital Assets** - Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Capital assets have been depreciated using the straight-line method for real property and the 150 percent declining balance for personal property through fiscal year ended December 31, 2011. Effective for fiscal year ended December 31, 2012, the Township going forward is using the straight-line method for both real and personal property depreciation over the following useful lives:

Water and sewer transportation lines	50 years
Buildings and improvements	30 to 40 years
Meters and supplies	15 years
Furnishings, vehicles, and equipment	2 to 15 years
Road improvements	40 years
Sidewalks	25 years

**Pension and Other Postemployment Benefit Costs** - The Township offers both pension and retiree healthcare benefits to retirees. The Township receives an actuarial valuation to compute the annual required contribution (ARC) necessary to fund the obligation over the remaining amortization period. In the governmental funds, pension and OPEB costs are recognized as contributions are made. For the government-wide statements and proprietary funds, the Township reports the full accrual cost equal to the current year required contribution, adjusted for interest and "adjustment to the ARC" on the beginning of year underpaid amount, if any.

**Compensated Absences (Vacation and Sick Leave)** - It is the Township's policy to permit employees to accumulate earned but unused sick pay benefits. All vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only for employee terminations as of year end. Typically, the General Fund or the Water and Sewer Fund, based on whichever an employee is assigned (and to which the employee's salary and wages are charged), will also be the fund to liquidate any compensated absences.

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### Note 1 - Nature of Business and Significant Accounting Policies (Continued)

**Long-term Obligations** - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net position. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method.

Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

**Fund Equity** - In the fund financial statements, governmental funds report the following components of fund balance:

- **Nonspendable** - Amounts that are not in spendable form or are legally or contractually required to be maintained intact
- **Restricted** - Reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties, constitutional provisions, or enabling legislation for use for a specific purpose
- **Committed** - Amounts that have been formally set aside by the Council for use for specific purposes. Commitments are made and can be rescinded only via resolution of the Council.
- **Assigned** - Intent to spend resources on specific purposes, as indicated by the treasurer
- **Unassigned** - Amounts that do not fall into any other category above. This is the residual classification for amounts in the General Fund and represents fund balance that has not been assigned to other funds and not been restricted, committed, or assigned to specific purposes in the General Fund. In other governmental funds, only negative unassigned amounts are reported, if any, and represent expenditures incurred for specific purposes exceeding the amounts previously restricted, committed, or assigned to those purposes.

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### **Note 1 - Nature of Business and Significant Accounting Policies (Continued)**

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

**Accounting and Reporting Change** - During the year, the Township adopted GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. The statement incorporates deferred outflows of resources and deferred inflows of resources, as defined by GASB Concepts Statement No. 4, into the definitions of the required components of the residual measure of net position, formerly net assets. The statement also provides a new statement of net position format to report all assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position. Since the Township has no deferred outflows or inflows until adoption of GASB No. 65 (see Note 13), the impact of the adoption of GASB No. 63 on the Township only is a change in terminology, from "net assets" to "net position."

### **Note 2 - Stewardship, Compliance, and Accountability**

**Fund Deficits** - The Township has no fund deficits at December 31, 2012, with the exception of the Golf Fund, which had an unrestricted deficit of \$324,234 as of December 31, 2012. The governmental activities have a deficit in unrestricted net position at the government-wide level, but a positive unreserved fund balance at the fund level. This net position deficit is caused primarily by the net OPEB obligation in the governmental activities.

**Construction Code Fees** - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus or shortfall generated since January 1, 2000 is as follows:

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 2 - Stewardship, Compliance, and Accountability (Continued)

Shortfall at January 1, 2012			\$ (1,161,790)
Current year permit revenue			601,824
Related expenses:			
Direct costs	\$	397,577	
Estimated indirect costs		140,285	537,862
			<u>537,862</u>
Cumulative shortfall at December 31, 2012			<u>\$ (1,097,828)</u>

### Note 3 - Deposits and Investments

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Township has designated four banks for the deposit of its funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in bonds and securities of the United States government and bank accounts and CDs, but not the remainder of state statutory authority as listed above. The Township's deposits and investment policies are in accordance with statutory authority.

The Township's cash and investments are subject to several types of risk, which are examined in more detail below:

**Custodial Credit Risk of Bank Deposits** - Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$15,183,483 of bank deposits (certificates of deposit, checking, and savings accounts) that were uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories. The component units had a bank balance of \$917,285. The federal depository insurance coverage pertains to all of the deposits of the Township; hence, the specific coverage pertaining to the component units, if any, is not determinable.

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 3 - Deposits and Investments (Continued)

**Credit Risk** - State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Township has no investment policy that would further limit its investment choices. As of year end, the credit quality ratings of debt securities (other than the U.S. government) are as follows:

Investment	Fair Value	Rating	Rating Organization
Bank investment pool (2a-7 like)	\$ 130,841	P-1	Moody's

The bank investment pool is regulated by the Michigan Banking Act; the fair value of the position in the pool is the same as the value of the pool shares.

**Interest Rate Risk** - The Township owns no investment securities with fixed maturity dates. The Township's investment policy has no restrictions on maturity lengths (other than that found in state law, described above).

### Note 4 - Deferred Revenue

The Township records unearned revenue for property taxes billed as of December 1 that are to be used in the next year's budget. The Township also records unearned revenue in connection with resources that have been received but not yet earned. In addition, governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	Governmental Funds		
	Unavailable	Unearned	Total
Property taxes billed for next year's budget	\$ -	\$ 6,705,044	\$ 6,705,044
Intergovernmental payments	-	899,149	899,149
Refunds and other payments	373,224	-	373,224
Total	\$ 373,224	\$ 7,604,193	\$ 7,977,417

The Brownfield Redevelopment Authority and the Downtown Development Authority record unearned revenue for property taxes billed as of December 1 that are to be used in the next year's budget. Unearned revenue recorded for the Downtown Development Authority and the Brownfield Redevelopment Authority as of December 31, 2012 is \$250,906 and \$14,909, respectively.

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 5 - Capital Assets

Capital asset activity of the Township's governmental and business-type activities was as follows:

	Balance January 1, 2012	Additions	Disposals	Balance December 31, 2012
<b>Governmental Activities</b>				
Capital assets not being depreciated - Land	\$ 3,732,029	\$ -	\$ -	\$ 3,732,029
Capital assets being depreciated:				
Buildings and improvements	16,183,951	49,322	(1,760,208)	14,473,065
Sidewalks	1,127,875	77,650	-	1,205,525
Road improvements	815,902	-	-	815,902
Furnishings, vehicles, and equipment	7,134,573	405,066	(106,779)	7,432,860
Subtotal	25,262,301	532,038	(1,866,987)	23,927,352
Accumulated depreciation:				
Buildings and improvements	4,668,271	424,050	(1,434,851)	3,657,470
Sidewalks	338,439	45,892	-	384,331
Road improvements	61,190	20,397	-	81,587
Furnishings, vehicles, and equipment	5,291,267	426,981	(109,175)	5,609,073
Subtotal	10,359,167	917,320	(1,544,026)	9,732,461
Net capital assets being depreciated	14,903,134	(385,282)	(322,961)	14,194,891
Net capital assets	\$ 18,635,163	\$ (385,282)	\$ (322,961)	\$ 17,926,920
<b>Business-type Activities</b>				
Capital assets not being depreciated - Land	\$ 1,636,134	\$ -	\$ -	\$ 1,636,134
Capital assets being depreciated:				
Water and sewer transportation lines	53,362,308	93,260	-	53,455,568
Buildings and improvements	4,156,770	447,932	-	4,604,702
Meters and supplies	1,829,717	47,578	(33,911)	1,843,384
Equipment and other	2,134,997	150,828	(53,273)	2,232,552
Subtotal	61,483,792	739,598	(87,184)	62,136,206
Accumulated depreciation:				
Water and sewer transportation lines	23,250,235	1,057,674	-	24,307,909
Buildings and improvements	1,927,144	90,664	-	2,017,808
Meters and supplies	958,502	107,282	(33,911)	1,031,873
Equipment and other	939,557	122,426	(53,273)	1,008,710
Subtotal	27,075,438	1,378,046	(87,184)	28,366,300
Net capital assets being depreciated	34,408,354	(638,448)	-	33,769,906
Net capital assets	\$ 36,044,488	\$ (638,448)	\$ -	\$ 35,406,040

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 5 - Capital Assets (Continued)

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:

General government	\$ 234,795
Public safety:	
Police	224,308
Fire	220,421
Dispatching	40,200
Building inspections	4,785
Planning and zoning	1,428
Public works	75,414
Parks	115,969
	<u>917,320</u>
Total governmental activities	\$ <u>917,320</u>

Business-type activities:

Water and sewer	\$ 1,310,185
Solid waste disposal	1,239
Golf	66,622
	<u>1,378,046</u>
Total business-type activities	\$ <u>1,378,046</u>

Brownfield redevelopment costs of approximately \$108,000 have been incurred by property owners in the Brownfield district. These costs will be paid through future property tax collections. The Township is not responsible for costs incurred in excess of property taxes captured.



# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 6 - Interfund Receivables, Payables, and Transfers

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	Amount
<b>Due to/from Other Funds</b>		
General Fund	Water and Sewer Fund	\$ 177,999
	Nonmajor governmental funds	<u>95,304</u>
	Total General Fund	273,303
Improvement Revolving Fund	Nonmajor Special Assessment District Fund	68,368
Water and Sewer Fund	Golf Fund	9,964
	Solid Waste Disposal Fund	<u>4,468</u>
	Total Water and Sewer Fund	<u>14,432</u>
	Total	<u><u>\$ 356,103</u></u>

These balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

The transfer from the General Fund to the Improvement Revolving Fund represents the annual amount set aside to fund future capital projects (principally fire equipment and debt payments).

**Advances** - The long-term advance from the General Fund to the Golf Fund is to cover operations and debt payments. The loan will be repaid beginning in 2014 with an interest rate of 4 percent being charged to the Golf Fund.

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 7 - Long-term Debt

The Township issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds and installment purchase agreements are direct obligations and pledge the full faith and credit of the Township.

Description	Amount
<b>Governmental Activities:</b>	
General obligations:	
2003 installment purchase agreement originally issued for \$1,173,773, used for Lake Pointe Soccer Park, bearing interest at 3.60%, with principal maturity ranges from \$59,639 to \$116,119, maturing in 2015	\$ 287,792
2004 general obligation bond originally issued for \$6,000,000, used to design and construct the new town hall, bearing interest from 4% to 4.85%, with principal maturity ranges from \$250,000 to \$260,000, refunded during 2012	500,000
2006 general obligation bond originally issued for \$995,000, used to construct the underpass at Sheldon Road, bearing interest from 4% to 4.4%, with principal maturity ranges from \$40,000 to \$100,000, maturing in 2026	880,000
2009 limited tax general obligation capital improvement bonds originally issued for \$350,000, used to pay the costs of acquiring, constructing, and equipping a new parks and recreation building, bearing interest from 3.0% to 5.0%, with principal maturity ranges from \$7,000 to \$28,000, maturing in 2030, shown net of bond discount and issue costs	329,000
2011 installment purchase agreement originally issued for \$606,150, used to pay the costs of acquiring the property at Five Mile Road, bearing interest at 3.10%, with principal maturity ranges from \$52,234 to \$67,790, maturing in 2021	540,206
2012 general obligation limited tax refunding bonds, bearing interest at 2.0% to 4.0%, with principal maturity ranges from \$30,000 to \$435,000, maturing in 2022	<u>4,881,658</u>
Total governmental activities	<u>\$ 7,418,656</u>
<b>Business-type Activities:</b>	
General obligations:	
2009 limited tax general obligation capital improvement bonds originally issued for \$2,150,000, used to pay the costs of acquiring, constructing, and installing water supply and sewage disposal system capital improvements, bearing interest from 3.0% to 5.0%, with principal maturity ranges from \$43,000 to \$172,000, maturing in 2030, shown net of bond discount and issue costs	\$ 2,021,000
2011 installment purchase agreement originally issued for \$321,221, used to pay the costs of acquiring a Vactor sewer cleaning machine, bearing interest at 2.65%, with principal maturity ranges from \$12,524 to \$49,277, maturing in 2018	246,387
2011 installment purchase agreement originally issued for \$452,417, used to pay the costs of acquiring golf carts and golf course lawn maintenance equipment, bearing interest at 2.85%, with principal maturity ranges from \$35,382 to \$69,275, maturing in 2018	<u>362,909</u>
Total business-type activities	<u>\$ 2,630,296</u>

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 7 - Long-term Debt (Continued)

Long-term debt activity can be summarized as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<b>Governmental Activities</b>					
General obligations:	\$ 7,385,046	\$ 4,550,000	\$ 4,848,048	\$ 7,086,998	\$ 553,644
Unamortized bond discount costs - Net	(4,490)	-	(4,490)	-	-
Unamortized bond issue costs - Net	(5,613)	-	(5,613)	-	-
Unamortized bond premium	-	331,658	-	331,658	25,512
Total bonds payable	7,374,943	4,881,658	4,837,945	7,418,656	579,156
Compensated absences	1,223,003	466,468	573,122	1,116,349	502,632
Total governmental activities	\$ 8,597,946	\$ 5,348,126	\$ 5,411,067	\$ 8,535,005	\$ 1,081,788
<b>Business-type Activities</b>					
General obligations	\$ 2,776,573	\$ -	\$ 146,277	\$ 2,630,296	\$ 149,173
Less:					
Unamortized bond discount costs	(27,583)	-	(27,583)	-	-
Unamortized bond issue costs	(34,478)	-	(34,478)	-	-
Total general obligations	2,714,512	-	84,216	2,630,296	149,173
Compensated absences	141,357	70,653	63,800	148,210	69,307
Total business-type activities	\$ 2,855,869	\$ 70,653	\$ 148,016	\$ 2,778,506	\$ 218,480

Annual debt service requirements to maturity for the above bonds and note obligations are as follows:

Years Ending December 31	Governmental Activities			Business-type Activities		
	Principal*	Interest	Total	Principal	Interest	Total
2013	\$ 553,644	\$ 95,945	\$ 649,589	\$ 149,173	\$ 106,980	\$ 256,153
2014	499,445	78,334	577,779	152,142	102,722	254,864
2015	511,731	60,470	572,201	198,191	98,381	296,572
2016	448,913	55,369	504,282	201,328	92,450	293,778
2017	500,792	50,965	551,757	204,552	86,677	291,229
2018-2022	2,633,473	183,367	2,816,840	563,910	79,937	643,847
2023-2027	1,855,000	66,933	1,921,933	645,000	221,944	866,944
2028-2030	84,000	6,300	90,300	516,000	51,600	567,600
Total	\$ 7,086,998	\$ 597,683	\$ 7,684,681	\$ 2,630,296	\$ 840,691	\$ 3,470,987

\* Excludes the \$331,658 of unamortized premiums.

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 7 - Long-term Debt (Continued)

**Refunded Debt** - During the year, the Township issued \$4,550,000 in general obligation refunding bonds with an average interest rate of 2.42 percent. The proceeds of these bonds were used to advance refund \$4,400,000 of outstanding 2004 General Obligation Bonds with an average interest rate of 4.19 percent. The net proceeds of \$4,784,751 (including a re-offering premium of \$331,658 and after paying \$96,907 in underwriting fees, insurance, and other issuance costs) were used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the original bonds. As a result, the bonds are considered to be defeased and the liability for the bonds has been removed from the statement of net position. The advance refunding reduced total debt service payments over the next years by approximately \$392,000, which represents an economic gain of approximately \$343,000.

### Note 8 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township participates in the Michigan Municipal League risk pool for claims relating to workers' compensation and employee medical benefit claims, and participates in the Michigan Municipal Risk Management Authority for claims relating to general liability claims.

The Michigan Municipal Risk Management Authority (the "Authority") risk pool program operates as a claims servicing pool for amounts up to member retention limits, and operates as a common risk-sharing management program for losses in excess of member retention amounts. Premiums are paid annually to the Authority and are used to pay claims up to the retention limits; the ultimate liability for those claims remains with the Township.

The Township estimates the liability for general liability claims that have been incurred through the end of the fiscal year, including claims that have been reported as well as those that have not yet been reported. Changes in the estimated liability for the past two fiscal years were as follows:

	2012	2011
Unpaid claims - Beginning of year	\$ 16,050	\$ -
Incurred claims (including claims incurred but not reported and adjustments of prior years' estimates)	138,659	16,050
Claim payments and expenses paid	<u>(138,659)</u>	<u>-</u>
Unpaid claims - End of year	<u>\$ 16,050</u>	<u>\$ 16,050</u>

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### Note 9 - Defined Contribution Pension Plan

The Township provides pension benefits to all of its full-time general office and DPW employees through a defined contribution plan (police and fire personnel are provided a defined benefit plan, as discussed in the following note) administered by John Hancock. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate from the date of employment. As established by the Township board resolution, the Township contributes 15 percent of employees' base earnings and certain employees contribute 5 percent of base earnings, with an additional 5 percent allowed.

The current year contribution was calculated based on covered payroll of \$1,902,621, resulting in an employer contribution of \$285,393 and employee contributions of \$65,243.

### Note 10 - Defined Benefit Pension Plan

**Plan Description** - Beginning in 2005, the Township began participating in the Municipal Employees' Retirement System of Michigan, an agent multiple-employer defined benefit pension plan that covers all police and fire union employees plus certain command officers. The system provides retirement, disability, and death benefits to plan members and their beneficiaries. The Municipal Employees' Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplemental information for the system. That report may be obtained by writing to the system at 1134 Municipal Way, Lansing, MI 48917.

**Funding Policy** - The obligation to contribute to and maintain the system for these employees was established by negotiation with the Township's collective bargaining units. The police and firefighter agreements require the first 2 percent contribution to be made by the employee, the next 13.5 percent by the employer, the next 5 percent by the employee, and any remaining to be paid by the employer.

**Annual Pension Cost** - For the year ended December 31, 2012, the Township's annual pension cost of \$554,612 for the plan was equal to the Township's required and actual contribution. The annual required contribution was determined by the actuarial valuation dated December 31, 2010.

The valuations used the entry age normal cost method. Significant actuarial assumptions used include (a) an 8 percent investment rate of return, (b) projected salary increases of 4.5 percent per year, and (c) no cost of living adjustments. Both (a) and (b) include an inflation component of 3 percent to 4 percent. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percentage of payroll on an average of a 21-year closed basis (the amortization period is re-established with each valuation).

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 10 - Defined Benefit Pension Plan (Continued)

**Three-year Trend Information** - The plan's three most recent actuarial valuations are summarized as follows:

	Fiscal Year Ended December 31		
	2010	2011	2012
Annual pension cost (APC)	\$ 663,468	\$ 577,569	\$ 554,612
Percentage of APC contributed	100 %	100 %	100 %
	2010	2011	2012
Police and fire unions combined:			
Actuarial value of assets	\$ 14,448,776	\$ 15,864,293	\$ 16,794,865
Actuarial accrued liability (AAL)	\$ 19,048,692	\$ 20,469,237	\$ 22,443,208
Unfunded AAL (UAAL)	\$ 4,599,916	\$ 4,604,944	\$ 5,648,343
Funded ratio	75.9%	77.5%	74.8%
Covered payroll	\$ 4,757,684	\$ 4,142,812	\$ 4,220,543
UAAL as a percentage of covered payroll	96.7%	111.2%	133.8%

### Note 11 - Other Postemployment Benefits

**Plan Description** - The Township provides retiree healthcare benefits to eligible employees and their beneficiaries. This is a single-employer defined benefit plan administered by the Township. The benefits are provided under collective bargaining agreements.

**Funding Policy** - The collective bargaining agreements do not require a contribution from employees. The Township has no obligation to make contributions in advance of when the insurance premiums are due for payment (in other words, this may be financed on a "pay-as-you-go" basis).

**Funding Progress** - For the year beginning January 1, 2012, the Township has estimated the cost of providing retiree healthcare benefits through an actuarial valuation as of December 31, 2012. The valuation computes an annual required contribution which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed 30 years. This valuation's computed contribution and actual funding are summarized as follows:

# Charter Township of Plymouth

## Notes to Financial Statements December 31, 2012

### Note 11 - Other Postemployment Benefits (Continued)

Annual required contribution (recommended)	\$ 1,727,623
Interest on the prior year's net OPEB obligation	299,655
Less adjustment to the annual required contribution	<u>(450,686)</u>
Annual OPEB cost	1,576,592
Amounts contributed - Payments of current premiums	<u>(615,766)</u>
Increase in net OPEB obligation	960,826
OPEB obligation - Beginning of year	<u>7,491,340</u>
OPEB obligation - End of year	<u>\$ 8,452,166</u>

The schedule of employer contributions and the net OPEB obligation for the fiscal years ended December 31 is as follows:

Fiscal Year Ended	Actuarial Valuation Date	Annual OPEB Cost	Percentage Contributed	Net OPEB Obligation
12/31/10	12/31/10	\$ 1,944,268	25.0 %	\$ 6,559,655
12/31/11	12/31/11	1,461,780	36.0	7,491,340
12/31/12	12/31/12	1,576,591	39.0	8,452,166

The funding progress of the plan as of the most recent valuation date is as follows:

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (Percent) (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll
12/31/10	\$ -	\$ 22,462,717	\$ 22,462,717	-	\$ 6,776,000	331.5 %
12/31/11	-	19,134,853	19,134,853	-	6,468,000	295.8
12/31/12	-	21,475,601	21,475,601	-	6,838,000	314.1

The 2010 valuation included reduced benefit provisions for the police officers; similar reductions were made in the 2011 and 2012 valuations related to the firefighters. These benefit provision changes were a result of contract negotiations and arbitration proceedings with the respective unions.

**Actuarial Methods and Assumptions** - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### **Note 11 - Other Postemployment Benefits (Continued)**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2012 actuarial valuation, the entry age actuarial cost method was used. The actuarial assumptions included a 4.0 percent investment rate of return (net of administrative expenses), which is the expected long-term investment returns on Township (employer) assets, and an annual healthcare cost trend rate of 8.0 percent initially, reduced by decrements to an ultimate rate of 5.0 percent after three years. Both rates included a 3.0 percent inflation assumption. The UAAL is being amortized as a level dollar on a closed basis. The remaining amortization period at December 31, 2012 was 26 years.

### **Note 12 - Contingent Liabilities**

The Township has been named as a defendant in claims and lawsuits requesting damages of various amounts, the majority of which do not state a specific maximum. The various proceedings have not yet progressed to the point where a legal opinion can be reached as to the ultimate liability, if any, after consideration of available insurance, where applicable, that may result from the resolution of these matters. The Township has not recorded an estimate of any liabilities that may result from these matters at June 30, 2012.

### **Note 13 - Upcoming Accounting Pronouncements**

In March 2012, the GASB issued GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, which is required to be implemented for financial statements for periods beginning after December 15, 2012. Statement No. 65 establishes accounting and financial reporting standards that reclassify, as deferred outflows and inflows of resources, certain items that were previously reported as assets and liabilities. This statement also provides other financial reporting guidance related to the impact of the financial statement elements deferred outflows of resources and deferred inflows of resources. Statement No. 65 will be implemented for the Township as of December 31, 2013.



# Charter Township of Plymouth

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## Notes to Financial Statements December 31, 2012

### **Note 13 - Upcoming Accounting Pronouncements (Continued)**

In June 2012, the GASB issued GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*. Statement No. 68 requires governments providing defined benefit pensions to recognize their unfunded pension benefit obligation as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. This net pension liability that will be recorded on the government-wide, proprietary, and discretely presented component units statements will be computed differently than the current unfunded actuarial accrued liability, using specific parameters set forth by the GASB. The statement also enhances accountability and transparency through revised note disclosures and required supplemental information (RSI). The Township is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement are effective for financial statements for the year ending December 31, 2015.

## **Required Supplemental Information**

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# Charter Township of Plymouth

## Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended December 31, 2012

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
<b>Revenue</b>				
Property taxes	\$ 6,950,000	\$ 6,950,000	\$ 6,785,512	\$ (164,488)
Licenses and permits	561,000	641,500	642,541	1,041
Federal grants	223,000	223,000	209,337	(13,663)
State-shared revenue	1,950,000	2,084,000	2,017,173	(66,827)
Charges for services:				
Intragovernmental service charge	540,000	540,000	673,296	133,296
City of Plymouth	420,000	420,000	311,799	(108,201)
District court fines	125,000	125,000	96,576	(28,424)
Interest and rents	75,000	45,000	24,582	(20,418)
Other revenue:				
Cable franchise agreement	525,000	602,000	592,603	(9,397)
Other charges for services	150,000	125,000	124,995	(5)
Other miscellaneous income	568,000	780,000	600,085	(179,915)
Total revenue	<u>12,087,000</u>	<u>12,535,500</u>	<u>12,078,499</u>	<u>(457,001)</u>
<b>Expenditures - Current</b>				
General government	2,968,199	3,075,699	2,855,866	219,833
Public safety	7,786,513	8,250,746	7,709,152	541,594
Public works	373,910	401,699	385,013	16,686
Health and welfare	95,000	95,000	102,913	(7,913)
Community and economic development	154,890	158,417	137,164	21,253
Recreation and culture	299,141	378,886	337,071	41,815
Total expenditures	<u>11,677,653</u>	<u>12,360,447</u>	<u>11,527,179</u>	<u>833,268</u>
<b>Excess of Revenue Over Expenditures</b>	409,347	175,053	551,320	376,267
<b>Other Financing Sources (Uses)</b>				
Proceeds from sale of capital assets	10,000	10,000	2,389	(7,611)
Transfers out	(623,951)	(723,951)	(723,951)	-
Total other financing uses	<u>(613,951)</u>	<u>(713,951)</u>	<u>(721,562)</u>	<u>(7,611)</u>
<b>Net Change in Fund Balance</b>	(204,604)	(538,898)	(170,242)	368,656
<b>Fund Balance - Beginning of year</b>	<u>3,466,442</u>	<u>3,466,442</u>	<u>3,466,442</u>	<u>-</u>
<b>Fund Balance - End of year</b>	<u>\$ 3,261,838</u>	<u>\$ 2,927,544</u>	<u>\$ 3,296,200</u>	<u>\$ 368,656</u>

# Charter Township of Plymouth

## Required Supplemental Information Budgetary Comparison Schedule - Major Special Revenue Funds Improvement Revolving Fund Year Ended December 31, 2012

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
<b>Revenue - Interest and rents</b>	\$ 10,000	\$ 5,000	\$ 3,762	\$ (1,238)
<b>Expenditures - Current</b>				
Capital outlay	25,000	45,000	31,358	13,642
Debt service	646,831	772,000	751,527	20,473
Total expenditures	671,831	817,000	782,885	34,115
<b>Excess of Expenditures Over Revenue</b>	(661,831)	(812,000)	(779,123)	32,877
<b>Other Financing Sources (Uses)</b>				
Face value of debt issue	-	-	4,881,658	4,881,658
Transfers in	623,951	723,951	723,951	-
Payment to bond refunding escrow agent	-	-	(4,784,751)	(4,784,751)
Total other financing sources	623,951	723,951	820,858	96,907
<b>Net Change in Fund Balance</b>	(37,880)	(88,049)	41,735	129,784
<b>Fund Balance - Beginning of year</b>	188,027	188,027	188,027	-
<b>Fund Balance - End of year</b>	<u>\$ 150,147</u>	<u>\$ 99,978</u>	<u>\$ 229,762</u>	<u>\$ 129,784</u>

# Charter Township of Plymouth

## Required Supplemental Information Budgetary Comparison Schedule - Major Special Revenue Funds Drug Forfeiture Fund Year Ended December 31, 2012

	Original Budget	Amended Budget	Actual	Variance with Amended Budget
<b>Revenue</b>				
Federal grants	\$ 290,000	\$ 1,430,000	\$ 1,656,234	\$ 226,234
Interest and rents	1,250	3,000	3,398	398
Other miscellaneous income	10,000	20,000	3,097	(16,903)
Total revenue	301,250	1,453,000	1,662,729	209,729
<b>Expenditures - Current</b>				
Public safety	182,198	248,639	216,314	32,325
Capital outlay	72,000	375,000	391,188	(16,188)
Total expenditures	254,198	623,639	607,502	16,137
<b>Net Change in Fund Balance</b>	47,052	829,361	1,055,227	225,866
<b>Fund Balance - Beginning of year</b>	146,670	146,670	146,670	-
<b>Fund Balance - End of year</b>	<b>\$ 193,722</b>	<b>\$ 976,031</b>	<b>\$ 1,201,897</b>	<b>\$ 225,866</b>

# **Charter Township of Plymouth**

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## **Note to Required Supplemental Information Year Ended December 31, 2012**

### **Note - Budgetary Information**

The Township adopts a formal budget for the General Fund and all special revenue funds. The budget is prepared in accordance with generally accepted accounting principles. By August 1 of each year, all department heads submit spending requests to the Township supervisor so that a budget may be prepared. Before September 1, the proposed budget is submitted to the Township board for review. Public hearings are held, and a final budget is adopted no later than December 31. The Township board must approve any budget amendments.

Appropriations are adopted by the Township board on an activity basis for the General Fund, as reported on the budgetary comparison schedule - General Fund. Appropriations for all other budgeted funds are adopted at the fund level. Michigan law requires expenditures to be within budget at this level. All expenditures were within the amount budgeted; however, the board-approved bond defeasance was not budgeted in the current year.

During the current year, the budget was amended in a legally permissible manner. Encumbrances represent commitments related to unperformed contracts (or purchase orders) for goods or services. The amount of encumbrances outstanding at December 31, 2012 has not been calculated. Unexpended appropriations lapse at year end; encumbrances are not included as expenditures.

## **Other Supplemental Information**

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# Charter Township of Plymouth

## Other Supplemental Information Combining Statement of Assets and Liabilities Fiduciary Funds December 31, 2012

	Agency Funds		
	General Agency	Tax Collection Fund	Total Agency Funds
<b>Assets - Cash and cash equivalents</b>	<b>\$ 232,881</b>	<b>\$ 5,995,160</b>	<b>\$ 6,228,041</b>
<b>Liabilities</b>			
Due to other governmental units	\$ -	\$ 5,995,160	\$ 5,995,160
Refundable deposits and bonds	232,881	-	232,881
Total liabilities	<b>\$ 232,881</b>	<b>\$ 5,995,160</b>	<b>\$ 6,228,041</b>



# Charter Township of Plymouth

## Other Supplemental Information Combining Statement of Changes in Assets and Liabilities Fiduciary Funds - Agency Funds December 31, 2012

	Balance at January 1, 2012	Additions	Reductions	Balance at December 31, 2012
<b><u>Agency Funds</u></b>				
<b>Assets - Cash and investments</b>	<b>\$ 125,105</b>	<b>\$ 368,932</b>	<b>\$ (261,156)</b>	<b>\$ 232,881</b>
<b>Liabilities</b>				
Due to other governmental units	\$ 2,311	\$ 151,326	\$ (153,290)	\$ 347
Refundable deposits and bonds	122,794	220,606	(110,866)	232,534
Total liabilities	<b>\$ 125,105</b>	<b>\$ 371,932</b>	<b>\$ (264,156)</b>	<b>\$ 232,881</b>
<b><u>Tax Collection Fund</u></b>				
<b>Assets - Cash and investments</b>	<b>\$ 6,779,500</b>	<b>\$ 57,713,503</b>	<b>\$ (58,497,843)</b>	<b>\$ 5,995,160</b>
<b>Liabilities - Due to other governmental units</b>	<b>\$ 6,779,500</b>	<b>\$ 57,713,503</b>	<b>\$ (58,497,843)</b>	<b>\$ 5,995,160</b>
<b><u>Total - All Trust and Agency Funds</u></b>				
<b>Assets - Cash and investments</b>	<b>\$ 6,904,605</b>	<b>\$ 58,082,435</b>	<b>\$ (58,758,999)</b>	<b>\$ 6,228,041</b>
<b>Liabilities</b>				
Due to other governmental units	\$ 6,779,500	\$ 59,252,293	\$ (60,036,633)	\$ 5,995,160
Due to other funds	2,311	151,326	(153,290)	347
Refundable deposits and bonds	122,794	220,606	(110,866)	232,534
Total liabilities	<b>\$ 6,904,605</b>	<b>\$ 59,624,225</b>	<b>\$ (60,300,789)</b>	<b>\$ 6,228,041</b>

# Charter Township of Plymouth

## Other Supplemental Information Downtown Development Authority Balance Sheet/Statement of Net Position December 31, 2012

	Modified Accrual	Full Accrual Adjustments	Full Accrual
<b>Assets</b>			
Cash and cash equivalents	\$ 493,011	\$ -	\$ 493,011
Receivables - property taxes	250,906	-	250,906
Total assets	<b>\$ 743,917</b>	<b>\$ -</b>	<b>\$ 743,917</b>
<b>Liabilities</b>			
Accounts payable	\$ 1,265	\$ -	\$ 1,265
Deferred revenue	250,906	-	250,906
Total liabilities	252,171	-	252,171
<b>Equity</b>			
Fund balance - Unassigned	491,746	(491,746)	-
Net position - Unrestricted	-	491,746	491,746
Total liabilities and equity	<b>\$ 743,917</b>	<b>\$ -</b>	<b>\$ 743,917</b>

# Charter Township of Plymouth

## Other Supplemental Information Downtown Development Authority Statement of Revenue, Expenditures, and Changes in Fund Balance/Statement of Activities Year Ended December 31, 2012

	Modified Accrual	Full Accrual Adjustments	Full Accrual
<b>Revenue</b>			
Property taxes	\$ 266,567	\$ -	\$ 266,567
Interest earnings	865	-	865
Other miscellaneous income	38,288	(38,288)	-
Total revenue	305,720	(38,288)	267,432
<b>Expenditures</b> - Current - Maintenance and contract services	104,973	-	104,973
<b>Change in Fund Balance/Net Position</b>	200,747	(38,288)	162,459
<b>Fund Balance/Net Position</b> - Beginning of year	290,999	38,288	329,287
<b>Fund Balance/Net Position</b> - End of year	<u>\$ 491,746</u>	<u>\$ -</u>	<u>\$ 491,746</u>

# Charter Township of Plymouth

## Other Supplemental Information Brownfield Redevelopment Authority Balance Sheet/Statement of Net Position December 31, 2012

	Modified Accrual	Full Accrual Adjustments	Full Accrual
<b>Assets</b>			
Cash and cash equivalents	\$ 1,572,423	\$ -	\$ 1,572,423
Property taxes receivable	14,909	-	14,909
Total assets	<u>\$ 1,587,332</u>	<u>\$ -</u>	<u>\$ 1,587,332</u>
<b>Liabilities - Deferred revenue</b>	\$ 14,909	\$ -	\$ 14,909
<b>Equity</b>			
Fund balance - Unassigned	1,572,423	(1,572,423)	-
Net position	-	1,572,423	1,572,423
Total liabilities and equity	<u>\$ 1,587,332</u>	<u>\$ -</u>	<u>\$ 1,587,332</u>

# Charter Township of Plymouth

## Other Supplemental Information Brownfield Redevelopment Authority Statement of Revenue, Expenditures, and Changes in Fund Balance/Statement of Activities Year Ended December 31, 2012

	Modified Accrual	Full Accrual Adjustments	Total
<b>Revenue</b> - General revenue			
Property taxes	\$ 34,904	\$ -	\$ 34,904
Interest earnings	6,672	-	6,672
Total revenue	41,576	-	41,576
<b>Expenditures</b> - Current - Environmental remediation	120,246	-	120,246
<b>Change in Fund Balance/Net Position</b>	(78,670)	-	(78,670)
<b>Fund Balance/Net Position</b> - Beginning of year	1,651,093	-	1,651,093
<b>Fund Balance/Net Position</b> - End of year	<b>\$ 1,572,423</b>	<b>\$ -</b>	<b>\$ 1,572,423</b>

## **Statistical Section**

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This part of the Charter Township of Plymouth's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplemental information says about the Township's overall financial health.

The statistical section is organized into the following main categories:

- Financial trends
- Revenue capacity
- Debt capacity
- Demographic and economic information
- Operating information

## **Financial Trends**

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These schedules contain trend information to help the reader understand how the Township's financial performance and well-being have changed over time.

# Charter Township of Plymouth

## Financial Trends Net Position by Component (Unaudited)

	As of December 31							
	2005	2006	2007	2008	2009	2010	2011	2012
<b>Governmental Activities</b>								
Net investment in capital assets	\$ 8,079,178	\$ 12,197,449	\$ 13,623,525	\$ 12,960,487	\$ 12,633,385	\$ 12,198,479	\$ 11,260,220	\$ 10,508,264
Restricted	2,651	50,417	82,492	56,980	76,590	22,214	146,670	1,201,897
Unrestricted	5,593,596	3,090,573	1,996,377	(666,990)	(2,625,443)	(3,104,484)	(3,903,498)	(5,038,669)
Total net position	<u>\$ 13,675,425</u>	<u>\$ 15,338,439</u>	<u>\$ 15,702,394</u>	<u>\$ 12,350,477</u>	<u>\$ 10,084,532</u>	<u>\$ 9,116,209</u>	<u>\$ 7,503,392</u>	<u>\$ 6,671,492</u>
<b>Business-type Activities</b>								
Net investment in capital assets	\$ 34,742,726	\$ 35,941,504	\$ 35,854,625	\$ 34,827,878	\$ 34,581,799	\$ 32,838,075	\$ 33,329,976	\$ 32,775,744
Unrestricted	17,182,999	16,481,504	17,020,233	15,622,880	13,321,819	15,259,984	16,231,665	18,537,561
Total net position	<u>\$ 51,925,725</u>	<u>\$ 52,423,008</u>	<u>\$ 52,874,858</u>	<u>\$ 50,450,758</u>	<u>\$ 47,903,618</u>	<u>\$ 48,098,059</u>	<u>\$ 49,561,641</u>	<u>\$ 51,313,305</u>
<b>Primary Government in Total</b>								
Net investment in capital assets	\$ 42,821,904	\$ 48,138,953	\$ 49,478,150	\$ 47,788,365	\$ 47,215,184	\$ 45,036,554	\$ 44,590,196	\$ 43,284,008
Restricted	2,651	50,417	82,492	56,980	76,590	22,214	146,670	1,201,897
Unrestricted	22,776,595	19,572,077	19,016,610	14,955,890	10,696,376	12,155,500	12,328,167	13,498,892
Total net position	<u>\$ 65,601,150</u>	<u>\$ 67,761,447</u>	<u>\$ 68,577,252</u>	<u>\$ 62,801,235</u>	<u>\$ 57,988,150</u>	<u>\$ 57,214,268</u>	<u>\$ 57,065,033</u>	<u>\$ 57,984,797</u>



# Charter Township of Plymouth

## Financial Trends Changes in Governmental Net Position (Unaudited)

	Fiscal Year Ended December 31							
	2005	2006	2007	2008	2009	2010	2011	2012
<b>Expenses</b>								
General government	\$ 2,278,495	\$ 2,400,235	\$ 2,897,089	\$ 3,109,494	\$ 3,271,591	\$ 2,488,528	\$ 2,330,524	\$ 2,560,466
Fire services	3,625,384	3,580,155	4,106,463	4,892,427	4,742,587	4,848,334	3,867,588	3,689,812
Dispatch services	975,780	910,488	1,060,695	1,250,727	1,215,837	1,101,460	1,101,180	1,070,985
Police services	4,204,011	3,903,781	4,322,320	5,648,558	4,550,648	4,322,490	3,958,634	4,699,495
Building inspections and related	534,144	506,651	493,407	472,205	441,429	384,457	394,286	397,577
Planning and zoning	405,182	423,532	333,075	375,523	153,106	183,481	208,964	106,656
Public works	1,986,167	853,971	223,464	273,368	302,614	172,363	459,226	173,534
Community services	19,827	33,294	163,010	109,324	141,392	33,420	29,621	102,913
Parks	467,973	420,850	412,821	461,683	410,883	458,276	404,407	455,480
Interest on long-term debt	314,741	305,061	344,458	317,623	315,101	318,701	317,894	709,341
<b>Total governmental activities</b>	<b>14,811,704</b>	<b>13,338,018</b>	<b>14,356,802</b>	<b>16,910,932</b>	<b>15,545,188</b>	<b>14,311,510</b>	<b>13,072,324</b>	<b>13,966,259</b>
<b>Program revenue:</b>								
Charges for services:								
General government	123,847	179,639	214,051	197,916	250,423	514,819	187,286	202,382
Fire services	986,341	1,044,466	1,054,601	1,180,589	1,032,730	1,027,083	1,164,927	138,127
Dispatch services	440,622	382,319	488,848	401,081	433,951	417,675	493,083	553,018
Police services	260,179	160,569	226,477	292,152	377,869	238,256	142,756	201,878
Building inspections and related services	969,448	793,343	438,934	394,110	416,970	455,486	402,561	601,824
Other activities	2,007,965	167,019	199,580	47,807	47,623	308,431	172,387	51,550
<b>Total charges for services</b>	<b>4,788,402</b>	<b>2,727,355</b>	<b>2,622,491</b>	<b>2,513,655</b>	<b>2,559,566</b>	<b>2,961,750</b>	<b>2,563,000</b>	<b>1,748,779</b>
Operating grants and contributions	449,333	214,732	312,080	190,303	364,110	440,986	428,078	1,896,115
Capital grants and contributions	4,500	12,792	-	-	-	-	-	-
<b>Total program revenue</b>	<b>5,242,235</b>	<b>2,954,879</b>	<b>2,934,571</b>	<b>2,703,958</b>	<b>2,923,676</b>	<b>3,402,736</b>	<b>2,991,078</b>	<b>3,644,894</b>
<b>Net expense</b>	<b>(9,569,469)</b>	<b>(10,383,139)</b>	<b>(11,422,231)</b>	<b>(14,206,974)</b>	<b>(12,621,512)</b>	<b>(10,908,774)</b>	<b>(10,081,246)</b>	<b>(10,321,365)</b>
<b>General Revenue</b>								
Property taxes	6,027,556	7,644,192	7,946,654	8,113,054	8,052,290	7,631,094	6,884,658	6,847,947
State-shared revenue	2,029,620	2,008,623	2,017,997	2,070,429	1,785,365	1,749,463	1,951,837	2,017,173
Golf course	350,001	111,319	-	-	-	-	-	-
Investment earnings	461,314	493,779	567,348	318,608	70,031	68,302	50,811	31,742
Franchise fees	317,242	343,335	368,834	373,532	451,074	486,251	524,616	592,603
Gain (loss) on sale of assets	-	-	4,671	(20,566)	(3,193)	5,341	5,260	-
Investment in joint venture - District court	(291,000)	1,444,905	24,000	-	-	-	-	-
<b>Total general revenue</b>	<b>8,894,733</b>	<b>12,046,153</b>	<b>10,929,504</b>	<b>10,855,057</b>	<b>10,355,567</b>	<b>9,940,451</b>	<b>9,417,182</b>	<b>9,489,465</b>
Transfers	-	-	-	-	-	-	(948,753)	-
<b>Change in net position</b>	<b>\$ (674,736)</b>	<b>\$ 1,663,014</b>	<b>\$ (492,727)</b>	<b>\$ (3,351,917)</b>	<b>\$ (2,265,945)</b>	<b>\$ (968,323)</b>	<b>\$ (1,612,817)</b>	<b>\$ (831,900)</b>

# Charter Township of Plymouth

## Financial Trends Changes in Business-type Net Position (Unaudited)

	Fiscal Year Ended December 31							
	2005	2006	2007	2008	2009	2010	2011	2012
<b>Operating Revenue</b>								
Sale of water	\$ 3,386,839	\$ 3,344,392	\$ 4,061,196	\$ 3,809,188	\$ 3,379,074	\$ 3,773,169	\$ 4,724,703	\$ 4,998,104
Sewage disposal charges	4,133,382	4,159,796	5,161,768	4,876,822	5,016,391	6,296,491	6,749,204	7,301,188
Meter charges	1,262,645	1,264,460	1,301,909	1,298,078	1,300,332	1,302,685	1,307,436	1,307,914
Solid waste charges	1,218,858	1,268,210	1,323,239	1,348,643	1,353,840	1,360,603	1,364,872	1,140,738
Installation fees	38,741	26,747	9,823	15,292	6,628	15,378	6,006	9,064
Golf course fees and sales	-	-	-	-	-	-	398,984	570,241
Other charges for services	800,323	452,605	274,382	245,607	320,510	360,609	483,281	499,204
<b>Total operating revenue</b>	<b>10,840,788</b>	<b>10,516,210</b>	<b>12,132,317</b>	<b>11,593,630</b>	<b>11,376,775</b>	<b>13,108,935</b>	<b>15,034,486</b>	<b>15,826,453</b>
<b>Operating Expenses</b>								
Cost of water produced/purchased	2,216,889	2,112,171	2,663,073	3,407,406	2,839,245	3,082,089	3,494,226	3,778,017
Cost of sewage treatment	2,770,486	2,960,922	3,386,084	4,444,202	6,234,801	5,284,129	5,719,358	3,297,624
Solid waste disposal	1,106,609	1,089,088	1,119,463	1,169,261	1,241,751	1,189,001	1,167,045	1,150,373
Operation costs	2,721,809	2,757,151	2,603,456	2,749,078	2,458,978	2,138,166	2,697,492	4,535,486
Depreciation	1,097,359	1,144,233	1,182,862	1,221,139	1,247,090	1,297,510	1,436,228	1,378,046
<b>Total operating expenses</b>	<b>9,913,152</b>	<b>10,063,565</b>	<b>10,954,938</b>	<b>12,991,086</b>	<b>14,021,865</b>	<b>12,990,895</b>	<b>14,514,349</b>	<b>14,139,546</b>
<b>Operating Income (Loss)</b>	<b>927,636</b>	<b>452,645</b>	<b>1,177,379</b>	<b>(1,397,456)</b>	<b>(2,645,090)</b>	<b>118,040</b>	<b>520,137</b>	<b>1,686,907</b>
<b>Nonoperating Revenue (Expenses)</b>								
Investment income	539,040	632,542	515,948	316,030	68,211	64,677	43,185	29,703
Interest expense	(1,906,081)	(1,735,584)	(1,683,138)	(1,597,559)	(12,941)	(105,683)	(117,488)	(178,911)
Gain on sale of assets	-	-	-	-	18,575	-	5,280	-
<b>(Loss) Income - Before contributions</b>	<b>(439,405)</b>	<b>(650,397)</b>	<b>10,189</b>	<b>(2,678,985)</b>	<b>(2,571,245)</b>	<b>77,034</b>	<b>451,114</b>	<b>1,537,699</b>
<b>Capital Contributions</b>								
Benefit fees	877,515	475,750	348,352	254,885	24,105	117,407	63,715	213,965
Lines constructed by developers	524,346	671,930	93,309	-	-	-	-	-
Transfers in and contributions	-	-	-	-	-	-	948,753	-
<b>Total capital contributions</b>	<b>1,401,861</b>	<b>1,147,680</b>	<b>441,661</b>	<b>254,885</b>	<b>24,105</b>	<b>117,407</b>	<b>1,012,468</b>	<b>213,965</b>
<b>Change in net position</b>	<b>\$ 962,456</b>	<b>\$ 497,283</b>	<b>\$ 451,850</b>	<b>\$ (2,424,100)</b>	<b>\$ (2,547,140)</b>	<b>\$ 194,441</b>	<b>\$ 1,463,582</b>	<b>\$ 1,751,664</b>

Note: Prior to 2009, the Township reported its allocation of the debt issued by WTUA as a liability, separately from its reporting of its share of WTUA's total assets. During 2009, it began reporting the net investment in the joint venture. As a result, the amounts reported in prior years as interest expense are now reported as part of the change in investment in WTUA, which is a component of the cost of sewage disposal.

# Charter Township of Plymouth

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	2003	2004	2005	2006	2007
<b>General Fund</b>					
Nonspendable	\$ -	\$ -	\$ -	\$ -	\$ -
Unassigned	-	-	-	-	-
Reserved	-	494,894	759,178	997,706	761,996
Unreserved	<u>6,374,129</u>	<u>3,665,457</u>	<u>2,377,019</u>	<u>996,713</u>	<u>1,605,861</u>
Total General Fund	6,374,129	4,160,351	3,136,197	1,994,419	2,367,857
<b>All Other Governmental Funds</b>					
Nonspendable	-	-	-	-	-
Restricted - Drug enforcement	-	-	-	-	-
Assigned - Capital improvements	-	-	-	-	-
Reserved	111,115	4,077,673	1,489,607	975,297	1,700,232
Unreserved, reported in special revenue funds	<u>(130,842)</u>	<u>2,186,242</u>	<u>1,545,558</u>	<u>1,037,627</u>	<u>128,197</u>
Total all other governmental funds	<u>(19,727)</u>	<u>6,263,915</u>	<u>3,035,165</u>	<u>2,012,924</u>	<u>1,828,429</u>
Total fund balance, all governmental funds	<u><b>\$ 6,354,402</b></u>	<u><b>\$ 10,424,266</b></u>	<u><b>\$ 6,171,362</b></u>	<u><b>\$ 4,007,343</b></u>	<u><b>\$ 4,196,286</b></u>

\* Fund balance classifications were changed as a result of implementation of GASB No. 54

**Financial Trends**  
**Fund Balances - Governmental Funds - Last Ten Years**  
(Unaudited)

2008	2009	2010	2011*	2012*
\$ -	\$ -	\$ -	\$ 115,746	\$ 590,940
-	-	-	3,350,696	2,705,260
538,752	291,446	95,708	-	-
<u>1,887,757</u>	<u>2,060,432</u>	<u>3,007,056</u>	<u>-</u>	<u>-</u>
2,426,509	2,351,878	3,102,764	3,466,442	3,296,200
-	-	-	116	122
-	-	-	146,554	1,201,775
-	-	-	188,027	229,762
52,852	76,590	22,214	-	-
<u>754,851</u>	<u>431,792</u>	<u>335,859</u>	<u>-</u>	<u>-</u>
<u>807,703</u>	<u>508,382</u>	<u>358,073</u>	<u>334,697</u>	<u>1,431,659</u>
<b><u>\$ 3,234,212</u></b>	<b><u>\$ 2,860,260</u></b>	<b><u>\$ 3,460,837</u></b>	<b><u>\$ 3,801,139</u></b>	<b><u>\$ 4,727,859</u></b>

# Charter Township of Plymouth

	Year Ended December 31			
	2003	2004	2005	2006
<b>Revenue</b>				
Property taxes	\$ 5,624,458	\$ 5,641,737	\$ 6,027,556	\$ 7,644,192
Licenses and permits	882,336	818,361	1,123,472	953,336
Federal grants	113,770	276,872	403,257	51,763
State-shared revenue and grants	2,169,801	2,048,750	2,029,620	2,008,623
City of Plymouth contribution	1,103,710	1,116,037	1,155,681	1,139,588
Intergovernmental charges for services	448,330	478,545	502,196	534,369
Fines and forfeitures	188,209	104,108	143,516	124,379
Interest and rentals	659,151	624,359	760,860	659,548
Other	1,856,727	2,429,905	2,927,894	1,172,264
Total revenue	13,046,492	13,538,674	15,074,052	14,288,062
<b>Expenditures</b>				
Current:				
General government	2,778,001	2,914,831	2,995,556	2,992,189
Public safety	7,627,082	8,001,008	8,341,650	8,615,415
Planning and building	1,028,106	1,016,087	899,607	895,970
Public works	-	-	-	-
Community social services	163,558	225,623	162,366	65,669
Parks	246,550	287,328	353,065	271,395
Capital outlay	1,823,003	2,652,003	6,084,903	6,043,256
Debt service principal	119,494	166,146	174,105	257,175
Debt service interest	47,125	205,784	315,704	306,012
Total expenditures	13,832,919	15,468,810	19,326,956	19,447,081
<b>Excess of Revenue Over (Under) Expenditures</b>	(786,427)	(1,930,136)	(4,252,904)	(5,159,019)
<b>Other Financing Sources (Uses)</b>				
Issuance of debt	1,173,773	6,000,000	-	995,000
Sale of fixed assets	-	-	-	2,000,000
Transfers in	301,482	1,737,001	1,159,946	2,342,680
Transfers out	(301,482)	(1,737,001)	(1,159,946)	(2,342,680)
Payment to bond refunding escrow agent	-	-	-	-
Total other financing sources	1,173,773	6,000,000	-	2,995,000
<b>Net Change in Fund Balances</b>	387,346	4,069,864	(4,252,904)	(2,164,019)
<b>Fund Balances - Beginning of year</b>	5,967,056	6,354,402	10,424,266	6,171,362
<b>Fund Balances - End of year</b>	<b>\$ 6,354,402</b>	<b>\$ 10,424,266</b>	<b>\$ 6,171,362</b>	<b>\$ 4,007,343</b>
Debt service as a percentage of noncapital expenditures	0.7%	1.2%	2.4%	2.5%

**Financial Trends**  
**Changes in Fund Balances - Governmental Funds**  
(Unaudited)

Year Ended December 31					
2007	2008	2009	2010	2011	2012
\$ 7,946,654	\$ 8,113,054	\$ 7,989,775	\$ 7,568,643	\$ 6,822,298	\$ 6,785,512
502,153	471,250	448,178	473,989	459,854	642,541
143,962	90,949	20,652	393,087	96,833	1,865,571
2,017,997	2,070,429	1,785,365	1,749,463	1,951,837	2,017,173
1,268,226	1,301,050	1,260,721	1,225,909	1,275,653	673,296
108,127	167,700	510,007	451,973	467,783	311,799
609,730	378,570	75,715	149,998	91,778	96,576
518,495	497,794	558,501	583,434	681,967	31,742
1,200,980	999,476	850,995	1,100,468	1,180,629	1,320,780
14,316,324	14,090,272	13,499,909	13,696,964	13,028,632	13,744,990
3,106,860	3,561,006	3,405,503	2,812,725	2,653,991	2,855,866
8,989,323	8,892,444	8,644,016	8,717,146	8,050,395	7,925,466
780,490	680,880	581,198	530,214	516,493	522,177
-	-	-	-	-	-
84,635	83,199	141,392	33,420	29,621	102,913
286,625	306,713	291,675	319,751	279,790	337,071
244,125	961,910	557,429	58,091	1,097,184	422,546
290,893	248,571	277,361	317,772	353,721	448,048
344,458	317,623	326,287	312,743	317,440	303,479
14,127,409	15,052,346	14,224,861	13,101,862	13,298,635	12,917,566
188,915	(962,074)	(724,952)	595,102	(270,003)	827,424
-	-	350,000	-	606,150	4,881,658
28	-	1,000	5,475	4,155	2,389
473,745	473,651	473,951	583,991	823,991	723,951
(473,745)	(473,651)	(473,951)	(583,991)	(823,991)	(723,951)
-	-	-	-	-	(4,784,751)
28	-	351,000	5,475	610,305	99,296
188,943	(962,074)	(373,952)	600,577	340,302	926,720
4,007,343	4,196,286	3,234,212	2,860,260	3,460,837	3,801,139
<b>\$ 4,196,286</b>	<b>\$ 3,234,212</b>	<b>\$ 2,860,260</b>	<b>\$ 3,460,837</b>	<b>\$ 3,801,139</b>	<b>\$ 4,727,859</b>
2.9%	4.5%	3.8%	4.9%	5.6%	6.1%

## **Revenue Capacity**

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These schedules contain information to help the reader assess the Township's most significant local revenue source, the property tax.

# Charter Township of Plymouth

		Taxable Value by Property Type						
Fiscal Year		Real Property					Personal	Total Value
Tax Year	Ended December 31	Residential	Commercial	Industrial	Tax Abated	Property		
2002	2003	\$ 1,076,593,290	\$ 113,900,970	\$ 238,212,870	\$ 108,930,260	\$ 214,833,838	\$ 1,752,471,228	
2003	2004	1,116,965,790	116,748,599	267,492,187	89,628,270	218,590,040	1,809,424,886	
2004	2005	1,164,579,849	125,033,365	284,295,261	103,778,700	230,142,858	1,907,830,033	
2005	2006	1,213,596,955	134,280,330	298,255,476	107,306,010	243,988,510	1,997,427,281	
2006	2007	1,264,079,620	145,375,770	319,265,268	110,838,210	210,243,035	2,049,801,903	
2007	2008	1,309,575,980	152,280,150	340,353,880	139,612,750	220,805,600	2,162,628,360	
2008	2009	1,287,158,260	157,509,086	357,190,990	130,010,050	208,869,880	2,140,738,266	
2009	2010	1,223,966,176	160,251,020	355,403,830	120,875,390	215,255,900	2,075,752,316	
2010	2011	1,104,733,062	155,433,510	309,233,033	121,617,510	187,422,560	1,878,439,675	
2011	2012	1,095,272,255	149,434,344	266,075,155	94,560,250	179,463,970	1,784,805,974	

Note: Under Michigan law, the revenue base is referred to as "taxable value." This amount represents assessed value (50 percent of true cash value), limited for each property by the lower of 5 percent or inflation.

Taxes levied in a particular "tax year" become revenue of the subsequent fiscal year.



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**Revenue Capacity**  
**Taxable Value of Township Property**  
(Unaudited)

Tax Rate (Mills)	Estimated Actual Value	Taxable Value as a Percentage of Actual
3.2694	\$ 4,004,403,636	43.8
3.2694	4,244,724,192	42.6
3.2694	4,499,231,672	42.4
4.0000	4,638,732,472	43.1
4.0000	4,837,250,710	42.4
4.0000	5,007,754,260	43.2
4.0000	4,803,164,940	44.6
4.0000	4,435,687,794	46.8
4.0000	3,942,010,290	47.7
4.0000	3,679,143,388	48.5

# Charter Township of Plymouth

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Tax Year	Direct Tax Rates			Overlapping Tax Rates					
	Operating	Debt	Total Direct Taxes	County	Plymouth District Library	Huron Clinton Metro Parks	Wayne County Zoo Authority	DIA Authority	Community College
2003	3.2694	0.0000	3.2694	7.8220	1.7838	0.2161	0.0000	0.0000	1.8024
2004	3.2694	0.0000	3.2694	7.8220	1.7778	0.2154	0.0000	0.0000	1.7967
2005	4.0000	0.0000	4.0000	7.8220	1.7549	0.2146	0.0000	0.0000	1.7967
2006	4.0000	0.0000	4.0000	7.8220	1.5156	0.2146	0.0000	0.0000	1.7967
2007	4.0000	0.0000	4.0000	7.8220	1.9696	0.2146	0.0000	0.0000	1.7967
2008	4.0000	0.0000	4.0000	7.8220	1.7218	0.2146	0.1000	0.0000	1.7967
2009	4.0000	0.0000	4.0000	7.8220	1.7178	0.2146	0.1000	0.0000	1.7967
2010	4.0000	0.0000	4.0000	7.8220	1.7283	0.2146	0.1000	0.0000	1.7967
2011	4.0000	0.0000	4.0000	7.8220	1.7258	0.2146	0.1000	0.0000	1.7967
2012	4.0000	0.0000	4.0000	7.8220	1.7258	0.2146	0.1000	0.2000	1.7967

Note: Michigan law restricts the maximum millage that may be levied by the Charter Township of Plymouth without a vote of our residents, as follows:

	Operating	Debt
2012	4.0100	0.0000

**Revenue Capacity**  
**Tax Rate History of Direct and Overlapping Governments**  
(Unaudited)

Intermediate School District	Overlapping Tax Rates			Total Tax Rate	
	School Debt	School - Homestead	School - Non- homestead	Homestead	Non- homestead
3.4643	3.1500	5.0000	18.0000	26.5080	44.5080
3.4643	3.1000	6.0000	18.0000	27.4456	45.4456
3.4643	3.4300	6.0000	18.0000	28.4825	46.4825
3.4643	3.1500	6.0000	18.0000	27.9632	45.9632
3.4643	3.1500	6.0000	18.0000	28.4172	46.4172
3.4643	3.1500	6.0000	18.0000	28.2694	46.2694
3.4643	3.2600	6.0000	18.0000	28.3754	46.3754
3.4643	3.7600	6.0000	18.0000	28.8859	46.8859
3.4643	3.9600	6.0000	18.0000	29.0834	47.0834
3.4643	4.1000	6.0000	18.0000	29.4234	47.4234

# Charter Township of Plymouth

## Revenue Capacity Principal Taxpayers (Unaudited)

	2012 Taxable Value	2012 Rank	Percentage of Total	2003 Taxable Value	2003 Rank	Percentage of Total
DeMattia Group	\$ 30,444,330	1	1.75%	\$ 17,806,710	4	1.34%
Johnson Control	19,124,520	2	1.10%	30,362,820	2	2.28%
Robert Bosch Corporation	14,721,515	3	0.85%			
Detroit Edison	14,090,630	4	0.81%	11,323,320	7	0.86%
Automotive Components Holdings LLC	12,827,355	5	0.74%			
Catholic Archdiocese of Detroit	12,567,070	6	0.72%			
Consumers Power	9,796,750	7	0.56%			
Tower Automotive	8,979,505	8	0.52%	18,146,595	3	1.48%
Isuzu Motors	8,048,360	9	0.46%			
AVL North America Inc	8,006,085	10	0.46%			
Dembs Roth				12,750,571	6	0.97%
EFG Loan Funding	-		-	14,329,240	5	1.08%
AFL-CIO	-		-	8,979,190	8	0.68%
Compuware Sport	-		-	8,941,850	9	0.67%
Unisys	-		-	8,399,970	10	0.63%
Visteon	-		-	39,504,800	1	2.97%
<b>Total</b>	<b>\$ 138,606,120</b>		<b>7.97%</b>	<b>\$ 170,545,066</b>		<b>12.96%</b>

# Charter Township of Plymouth

## Revenue Capacity General Fund Governmental Revenue by Function Last Ten Fiscal Years

Fiscal Year Ended December 31	Total Tax Levy for Fiscal Year	Collected Within the Fiscal Year of the Levy			Total Collections to Date	
		Current Collections (1)	Percent Collected	Collections in Subsequent Years (2)	Amount	Percent of Levy
2003	\$ 5,769,041	\$ 5,669,666	98.28	\$ 79,130	\$ 5,748,796	99.65
2004	6,067,630	5,839,457	96.24	143,544	5,983,001	98.61
2005	7,774,815	7,558,601	97.22	186,766	7,745,367	99.62
2006	7,977,289	7,702,891	96.56	245,869	7,948,760	99.64
2007	8,371,040	8,065,911	96.35	292,334	8,358,245	99.85
2008	8,302,541	7,895,779	95.10	394,679	8,290,458	99.85
2009	8,062,240	7,736,666	95.96	282,927	8,019,593	99.47
2010	7,270,289	6,955,670	95.67	274,768	7,230,438	99.45
2011	6,949,869	6,725,621	96.77	220,151	6,945,772	99.94
2012	6,791,348	6,614,441	97.40	-	6,614,441	97.40

- (1) Represents collections through the final distribution of taxes, including delinquent real taxes purchased by the County
- (2) Represents all collections after the final distribution date through the current date

## **Debt Capacity**

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These schedules contain information to help the reader assess the affordability of the Township's current levels of outstanding debt and the Township's ability to issue additional debt in the future.

# Charter Township of Plymouth

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	2003	2004	2005	2006
<b>Governmental Activities</b>				
General obligation bonds	\$ 365,000	\$ 6,280,000	\$ 6,190,000	\$ 7,015,000
Installment purchase agreements	1,134,279	1,053,133	969,028	881,853
Total	1,499,279	7,333,133	7,159,028	7,896,853
<b>Business-type Activities</b>				
General obligation bonds	35,470,672	35,146,661	33,917,924	32,445,511
Installment purchase agreements	-	-	-	-
Total	35,470,672	35,146,661	33,917,924	32,445,511
Total debt of the government	<b><u>\$ 36,969,951</u></b>	<b><u>\$ 42,479,794</u></b>	<b><u>\$ 41,076,952</u></b>	<b><u>\$ 40,342,364</u></b>
Taxable value	\$ 1,809,424,886	\$ 1,907,830,033	\$ 1,997,427,281	\$ 2,049,801,903
Ratio of total debt to taxable value	2.04%	2.23%	2.06%	1.97%
Total population	28,783	28,033	28,170	27,107
Total debt per capita	\$ 1,284	\$ 1,515	\$ 1,458	\$ 1,488

Note: Prior to 2009, the Township reported its allocation of the debt issued by WTUA as a liability, separately from its reporting of its share of WTUA's total assets. During 2009, it began reporting the net investment in the joint venture. As a result, the amounts reported in prior years as business-type activities' general obligation bonds include the Township's allocation of the WTUA-issued debt. This amount is not included in the 2009 amounts.

**Debt Capacity  
Ratios of Outstanding Debt  
(Unaudited)**

2007	2008	2009	2010	2011	2012
\$ 6,820,000	\$ 6,670,000	\$ 6,845,000	\$ 6,622,351	\$ 6,385,897	\$ 6,259,000
807,401	708,829	606,468	500,163	989,046	827,998
7,627,401	7,378,829	7,451,468	7,122,514	7,374,943	7,086,998
30,973,098	29,193,188	2,150,000	2,041,584	2,001,939	2,021,000
-	-	-	-	712,573	609,295
30,973,098	29,193,188	2,150,000	2,041,584	2,714,512	2,630,295
<b>\$ 38,600,499</b>	<b>\$ 36,572,017</b>	<b>\$ 9,601,468</b>	<b>\$ 9,164,098</b>	<b>\$ 10,089,455</b>	<b>\$ 9,717,293</b>
\$ 2,162,628,360	\$ 2,140,702,506	\$ 2,076,056,296	\$ 1,878,439,675	\$ 1,784,805,974	\$ 1,740,913,722
1.78%	1.71%	0.46%	0.49%	0.57%	0.56%
26,980	26,979	26,800	27,532	27,479	27,234
\$ 1,431	\$ 1,356	\$ 358	\$ 333	\$ 367	\$ 357



# Charter Township of Plymouth

## Debt Capacity Ratios of General Bonded Debt Outstanding (Unaudited)

Fiscal Year	Tax-limited General Obligation Bonds (LTGO)	Other General Obligation Debt	Net General Bonded Debt	Taxable Value	Debt as a Percentage of Taxable Value	Population	Debt per Capita
2003	\$ 365,000	\$ 1,134,279	\$ 1,499,279	\$ 1,809,424,886	0.08	28,783	52.09
2004	6,280,000	1,053,133	7,333,133	1,907,830,033	0.38	28,033	261.59
2005	6,190,000	969,028	7,159,028	1,997,427,281	0.36	28,170	254.14
2006	7,015,000	881,853	7,896,853	2,049,801,903	0.39	27,107	291.32
2007	6,820,000	807,401	7,627,401	2,162,628,360	0.35	26,980	282.71
2008	6,670,000	708,829	7,378,829	2,140,738,266	0.34	26,979	273.50
2009	6,845,000	606,468	7,451,468	2,075,752,316	0.36	26,800	278.04
2010	6,622,351	500,163	7,122,514	1,878,439,675	0.36	27,532	258.70
2011	6,385,897	989,046	7,374,943	1,784,805,974	0.41	27,479	268.38
2012	6,259,000	827,997	7,086,997	1,740,913,722	0.43	27,234	260.23

# Charter Township of Plymouth

## Debt Capacity Direct and Overlapping Debt (Unaudited)

Governmental Unit	Debt Outstanding	Estimated Percent Applicable	Estimated Share of Overlapping Debt
Plymouth-Canton Schools	\$ 176,393	32.41	\$ 57,168,971
Wayne County	350,096,248	4.11	14,388,956
Western Township Utilities Authority	21,884,715	100.00	21,884,715
Plymouth District Library	1,900,000	78.73	1,495,870
35th District Court	486,250	100.00	<u>486,250</u>
Total overlapping debt			95,424,762
Direct Charter Township of Plymouth debt			<u>9,717,293</u>
Total direct and overlapping debt			<u><b>\$ 105,142,055</b></u>

# Charter Township of Plymouth

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	2003	2004	2005	2006
<b>Calculation of Debt Limit</b>				
State equalized valuation	\$ 2,122,362,096	\$ 2,249,615,836	\$ 2,319,366,236	\$ 2,418,625,355
10 percent of taxable value	212,236,210	224,961,584	231,936,624	241,862,536
<b>Calculation of Debt Subject to Limit</b>				
Total debt	36,969,951	42,479,794	41,076,952	40,342,364
Less debt not subject to limit:				
Installment purchase	1,134,279	1,053,133	969,028	881,853
Water and sewer contractual obligations	<u>35,470,672</u>	<u>35,146,661</u>	<u>33,917,924</u>	<u>32,445,511</u>
Net debt subject to limit	<u>365,000</u>	<u>6,280,000</u>	<u>6,190,000</u>	<u>7,015,000</u>
<b>Legal Debt Margin</b>	<b><u>\$ 211,871,210</u></b>	<b><u>\$ 218,681,584</u></b>	<b><u>\$ 225,746,624</u></b>	<b><u>\$ 234,847,536</u></b>
<b>Net Debt Subject to Limit as Percent of Debt Limit</b>	0.17%	2.87%	2.74%	2.99%

Note: Prior to 2009, the Township reported its allocation of the debt issued by WTUA as a liability, separately from its reporting of its share of WTUA's total assets. During 2009, it began reporting the net investment in the joint venture. As a result, the amounts reported in prior years as water and sewer contractual obligations include the Township's allocation of the WTUA-issued debt. This amount is not included in the 2009 amounts.

**Debt Capacity**  
**Legal Debt Margin**  
(Unaudited)

2007	2008	2009	2010	2011	2012
\$ 2,503,877,130	\$ 2,402,608,260	\$ 2,218,351,237	\$ 1,971,005,145	\$ 1,839,571,694	\$ 1,784,805,974
250,387,713	240,260,826	221,835,124	197,100,515	183,957,169	178,480,597
38,600,499	36,572,017	9,601,468	9,164,098	10,089,455	9,717,293
807,401	708,829	600,775	500,163	1,701,619	1,437,293
<u>30,973,098</u>	<u>29,193,188</u>	<u>2,150,000</u>	<u>2,041,584</u>	<u>2,001,939</u>	<u>2,021,000</u>
<u>6,820,000</u>	<u>6,670,000</u>	<u>6,850,693</u>	<u>6,622,351</u>	<u>6,385,897</u>	<u>6,259,000</u>
<b><u>\$ 243,567,713</u></b>	<b><u>\$ 233,590,826</u></b>	<b><u>\$ 214,984,431</u></b>	<b><u>\$ 190,478,164</u></b>	<b><u>\$ 177,571,272</u></b>	<b><u>\$ 172,221,597</u></b>
2.80%	2.86%	3.19%	3.48%	3.60%	3.63%

## **Demographic and Economic Information**

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These schedules offer demographic and economic indicators to help the reader understand the environment within which the Township's financial activities take place.

# Charter Township of Plymouth

## Demographic and Economic Information Demographic and Economic Statistics (Unaudited)

Fiscal Year	Population	Personal Income (in Thousands)	Per Capita Personal Income	Unemployment Rate
2003	28,783	(I)	(I)	2.70
2004	28,033	(I)	(I)	3.40
2005	28,170	(I)	(I)	2.90
2006	27,107	(I)	(I)	2.10
2007	26,980	(I)	(I)	2.30
2008	26,979	(I)	(I)	2.60
2009	26,800	(I)	(I)	4.30
2010	27,532	(I)	(I)	3.90
2011	27,479	(I)	(I)	2.80
2012	27,234	(I)	(I)	3.00

(I) Not available

# Charter Township of Plymouth

## Principal Employers Demographic and Economic Statistics (Unaudited)

Employer	2012 Employees	Percentage of Total	2003 Employees	Percentage of Total
1 Johnson Controls	2,000	36.00	(I)	(I)
2 Automotive Components Holding	800	15.00	(I)	(I)
3 Plymouth Canton Community Schools	700	13.00	(I)	(I)
4 AVL North America Inc	550	10.00	(I)	(I)
5 Master Automatic	300	6.00	(I)	(I)
6 Durr Industries	275	4.50	(I)	(I)
7 Frudenberg NOK	250	4.50	(I)	(I)
8 Plastipak	225	4.00	(I)	(I)
9 Burroughs Payment Services	200	3.50	(I)	(I)
10 Absopure	200	3.50	(I)	(I)
Total	<u><b>5,500</b></u>	<u><b>100.00</b></u>		

(I) Not available

# Charter Township of Plymouth

Function/Program	2003	2004	2005	2006	2007
General government:					
Supervisor's office	3.0	3.0	3.0	3.0	3.0
Human resources	1.0	1.0	1.0	1.0	1.0
Information services	3.0	3.0	3.0	3.0	2.0
Assessing	1.0	1.0	1.0	1.0	1.0
Clerk's office	6.5	6.5	5.5	5.5	6.5
Treasurer's office	3.5	3.5	3.5	3.5	3.5
Total general government	18.0	18.0	17.0	17.0	17.0
Public safety:					
Police	45.5	46.5	45.5	45.0	45.0
Fire and EMS	30.0	31.0	30.0	28.0	26.0
Building department	8.0	6.0	6.0	6.0	4.0
Public works:					
Waste management	1.0	1.0	1.0	1.0	1.0
Water and sewer	10.5	10.5	10.5	10.5	10.5
Public services	2.0	2.0	2.0	2.0	2.0
Community and economic development	2.0	1.0	1.0	1.0	1.0
Parks and recreation	2.7	2.7	2.7	2.7	3.0
Total	<u>119.7</u>	<u>118.7</u>	<u>115.7</u>	<u>113.2</u>	<u>109.5</u>



**Demographic and Economic Information**  
**Full-time Equivalent Government Employees**  
(Unaudited)

2008	2009	2010	2011	2012
3.0	2.0	2.0	2.0	2.5
1.0	1.0	1.0	1.0	1.0
2.5	1.5	1.5	1.5	1.5
1.0	1.0	1.0	1.0	1.0
6.5	5.0	5.0	5.0	5.0
<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>
17.5	14.0	14.0	14.0	14.5
45.0	45.0	44.0	43.0	44.0
28.0	27.0	24.0	24.0	19.0
3.5	4.0	4.0	4.0	4.5
1.0	1.0	1.0	1.0	1.0
10.5	9.5	9.5	9.0	10.5
2.0	2.0	2.0	2.0	2.0
1.0	-	1.0	1.0	1.0
<u>3.5</u>	<u>3.5</u>	<u>2.5</u>	<u>2.5</u>	<u>2.5</u>
<b><u>112.0</u></b>	<b><u>106.0</u></b>	<b><u>102.0</u></b>	<b><u>100.5</u></b>	<b><u>99.0</u></b>

## **Operating Information**

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These schedules contain service and infrastructure data to help the reader understand how the information in the Township's financial report relates to the services the Township provides and the activities it performs.

# Charter Township of Plymouth

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Function/Program	2003	2004	2005	2006
Election data - Registered voters	(1)	21,175	(1)	20,399
District court:				
Number of court cases	5,697	5,531	4,944	4,993
Police incidents	12,354	11,696	10,393	10,652
Fire:				
Fire runs	854	794	771	762
Emergency medical runs	2,389	2,297	2,301	2,248
Water:				
Number of customers billed	9,441	9,548	9,602	9,648
Water consumed in gallons	1,508,206,000	1,463,046,000	1,610,929,000	1,512,705,000
Water and sewer rate (per 1,000 gallons)	\$ 4.86	\$ 4.86	\$ 4.86	\$ 5.42
Building, other permits, and licenses issued	3,421	(1)	2,390	1,932

(1) Not available

**Operating Information**  
**Operating Indicators**  
(Unaudited)

2007	2008	2009	2010	2011	2012
20,332	20,609	21,490	21,564	22,079	21,793
5,802	5,913	4,314	4,836	5,032	5,784
10,222	11,088	10,077	10,570	10,532	11,018
944	912	846	956	988	762
2,440	2,424	2,272	2,316	2,625	1,805
9,679	9,720	9,737	9,762	9,770	9,780
1,549,699,000	1,443,051,287	1,284,079,000	1,380,784,000	1,345,804,000	1,474,687,061
\$ 6.34	\$ 6.34	\$ 7.35	\$ 8.35	\$ 9.05	\$ 8.60
1,845	1,716	1,668	905	1,300	1,598

# Charter Township of Plymouth

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Function/Program	2003	2004	2005	2006	2007
<b>Police:</b>					
Stations	1	1	1	1	1
Patrol units	20	20	20	18	18
<b>Fire:</b>					
Stations	3	3	3	3	3
Fire response vehicles	5	5	5	5	5
Emergency response vehicles	4	4	4	4	4
<b>Public works:</b>					
Streets (miles):	143.5	143.5	143.5	143.5	143.5
Paved	138	139.5	139.5	140.0	140.0
Unpaved	6	4.0	4.0	3.0	3.0
Sidewalks	(1)	(1)	(1)	(1)	(1)
<b>Parks and recreation:</b>					
Acreage	112.5	112.5	112.5	112.5	112.5
Developed parks/playgrounds	4	5	5	5	5
Developed fields (soccer, baseball, etc.)	4	6	6	6	6
Golf course	1	1	1	1	1
Water - Mains (miles)	172	174	175	176	176
Sewer - Miles of sanitary sewers	140	140	140	141	141

(1) Not available

**Operating Information**  
**Capital Asset Statistics**  
(Unaudited)

2008	2009	2010	2011	2012
1	1	1	1	1
18	18	18	18	18
3	3	3	3	2
5	5	5	5	4
4	4	4	4	4
143.5	143.5	143.5	143.5	143.5
140.5	140.5	140.5	140.5	140.5
3.0	3.0	3.0	3.0	3.0
(1)	(1)	(1)	(1)	(1)
112.5	112.5	112.5	435.5	435.5
5	5	5	5	5
6	6	6	6	6
1	1	1	1	1
176	176	176	176	176
141	141	141	141	141